# 2016 BUDGET PIKES PEAK LIBRARY DISTRICT COLORADO

# 2015 Board of Trustees of the Pikes Peak Library District

Kenneth Beach, President John Bornschien Keith Clayton II Cathy Grossman Kathleen Owings Katherine Spicer John Wilson

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# Prepared by

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December 8, 2015

To: Board of Trustees Pikes Peak Library District

### **GENERAL INFORMATION**

We are pleased to present the 2016 Budget of the Pikes Peak Library District (the District) to the Board of Trustees.

The District's Leadership Team has reviewed the Proposal thoroughly, and believes it incorporates the most significant goals and objectives of the District, as resources permit.

The Leadership Team incorporated direction provided by the Board of Trustees throughout the year. Some timeframes and goals were modified as a result of limited resources to meet all current objectives and goals.

The District is currently in the process of finalizing its work plan for 2016. The 2016 Strategic Plan is included in this document.

# **Legal Requirements**

State law stipulates that the annual budget proposal must be submitted to the entity's governing board by no later than October 15th of the preceding year.

Upon delivery of the Proposal to the Board of Trustees, a legal notice was placed in the local newspaper, notifying citizens that the budget proposal is available for public inspection, and that the budget hearing will take place at Penrose Library on Tuesday, December 8, 2015, at 8:00 AM. There have been no inquiries from the public.

The District's Board of Trustees must approve the 2016 budget by December 15, 2015. The District must also submit its 2015 Certification of Mill Levy form to the El Paso County Commissioners by no later than December 15, 2015. The 2016 final budget must be submitted to the Department of Local Affairs Division of Local Governments (DLG) (a division of the State of Colorado) by January 31, 2016. If a budget is not submitted by that date, the DLG has the authority to withhold property tax revenue from the government entity until the budget is properly submitted.

# **Reporting Entity**

The District was created through state statute (CRS 24-90-110). The District's Board of Trustees consists of seven members. A joint committee equally represented by the City of Colorado Springs, Colorado, and El Paso County, Colorado appoints them.

The District serves all of El Paso County, Colorado except Security Widefield School District #3. The District provides public library services to its constituents, and such services include, but are not limited to, access to electronic databases and resources (including the Internet), the availability of books and other materials for business or pleasure, adult services, young adult services, children's services Genealogy and local history services, programming activities (children's, young adult and adult), literacy program, and meeting room availability.

The District has three main facilities, eleven Community Library facilities, and it offers outreach services to the outlying areas through the use of two bookmobiles, one senior services van and one unstaffed location ("Library Express").

# **Qualifications to the Budget Process**

The figure used for CPI (Denver/Boulder/Greeley) for 2016 TABOR calculations, which is part of the limit definitions, is based on the CPI through June 30, 2015. The final 2015 CPI will not be known until March 2016, well after the 2016 budget is approved. Accordingly, the 2015 CPI used for these limit calculations is an estimate based on current available information. It is very likely that the final 2015 CPI will vary from the estimate that is used in our 2016 TABOR limit calculations, and the District will make appropriate changes to the budget, through a Board approved budget amendment (if necessary), once those figures are known.

# **Usage – Demand for Library Services**

The Proposal includes charts that depict circulation by facility for the past ten years. Projections indicate that total circulation for the District will be approximately 8.0 million in 2015 and 7.8 million (estimate based on trends) during 2016.

### **FUND INFORMATION**

#### **GENERAL FUND**

The following items discuss the issues related to the District's mill levy and property tax revenue calculations.

### **Property Tax Revenue Limitations**

In 1986, the citizens of the District authorized the District to set a mill levy for operating purposes up to 4.000 mills. The District cannot set its operating mill levy higher than 4.000 mills.

The District must adhere to the more restrictive of the two legal limitations when calculating its property tax revenue to be received in any given budget year:

The State 5.5% property tax revenue limitation The Taxpayer Bill of Rights (TABOR)

# **State 5.5% Limitation**

The District received its preliminary 5.5% calculation from the Department of Local Affairs (Form DLG-53). Under this limit, the District's operating property tax revenue limit is \$25,986,337, or 3.987 mills.

# **TABOR**

The property tax revenue limit is based on two factors – CPI and a growth factor:

The CPI for the Denver/Boulder area for the first six months of 2015 is 0.3735%. The estimate for the 2016 calculations is 0.4735. The final CPI will not be known until after the 2016 budget is approved.

Using data provided by El Paso County, the growth factor is 1.4919%.

The 2016 TABOR factor for the property tax revenue limit calculation is 1.976%. Under TABOR, the maximum mill levy allowed is 3.828 mills. This calculation is the more restrictive of the two limits.

# Mill Levy - Abatements and Credits

The District is authorized by statute to levy a mill rate to cover previous year abatements and credits. This mill levy is not subject to either the State 5.5% limitation or the TABOR's property tax revenue limitation.

For 2016, the maximum mill levy allowed for abatements and refunds is 0.032 mills.

# **Temporary Mill Levy Credit**

As noted on page 43, El Paso County Assessor's Office provides figures for both Gross Assessed Valuation and Net Assessed Valuation. The difference between these two figures pertains to Tax Increment Finance District, in which such Districts are financed in part from property tax revenue for all governments within the boundaries of the TIF Districts. For the Pikes Peak Library District, the amount of property taxes used for such purposes for 2016 is \$208,401.

In relation to the property tax revenue limit under TABOR, the best approach to calculating this limit is to calculate the limits for both the Gross and Net Assessed Valuations and use the more conservative of the two limits. PPLD has used this approach for the past ten years, it was determined that under the Gross Assessed Valuation calculation, the amount of property taxes levied for 2012 exceeded the limit by (\$9,678). TABOR stipulates any such refunds shall be made using the amount over the limit plus 10% simple interest per annum. The amount to be refunded equates to \$13,550.

For all other years, there were no instances of the property tax levied exceeding the limit for that year.

Therefore, the 2016 budget includes a temporary mill levy credit of 0.003 mills, which will generate a credit of (\$19,388).

# **Property Tax Revenue Summary**

Net Assessed Valuation

2016 \$6,462,627,620

2015 \$6,072,574,360

Mill Levies

Operating (subject to limitations)

2016 3.828

2015 4.000

Abatements and refunds (not subject to limitations)

2016 0.032

2015 0.000

Temporary mill levy credit

2016 (0.003)

2015 0.000

Total Mill Levy

2016 3.857

2015 4.000

Property Tax Revenue

General Operating Purposes

2016 \$24,738,939

2015 \$24,290,297

Refunds and abatements

2016 \$206,804

2015 \$0

Temporary mill levy credit

2016 (\$19,388)

2015 \$0

Total Property Tax Revenue

2016 \$24,926,355

2015 \$24,290,297

#### Revenues

Total General Fund budgeted revenues for 2016 are \$28,936,682. The 2015 revenue budget is \$29,051,120. The difference is a decrease of (\$114,438). The 2015 total includes transfers of funds from the Capital Projects Funds of \$919,300. This is not a reoccurring transaction.

The more significant items included in the 2016 budget include:

**Property Taxes** – See discussion above. Property tax revenue typically equates to over 85.59% of its annual revenue budget.

**Specific Ownership Taxes** - \$2,800,000. This amount equates to 9.5% of the total 2016 revenue budget. Collections for 2016 are expected to be higher than the estimated total for 2015 due to the gradual improvement in both the local and national economies.

**E-Rate Refund** - \$225,000. This is the amount expected for the 2015 - 2016 funding year, which is higher than the total to be collected during the 2014 - 2015 funding year. The difference is due to both a change in services and changes to regulations. The estimate for 2016 is based on what is legally appropriate.

**Fines and Fees** - \$502,500. The District has been using a collection agency since 2005 to pursue delinquent accounts. Estimated collections for 2016 is consistent with the estimated amount to be collected during 2015.

**Interest Income** - \$25,000. Given the poor national, state and local economies, interest rates have fallen dramatically over the past several years to historical lows in many instances. During 2007, total interest income was \$486,767. Given the volatile state of the economy and world markets, the actual amount earned for 2015 may vary from the estimated amount because interest rates may change significantly.

**Copier Charges** - \$52,000. Revenue generated from this operation has leveled off over the past several years at about \$50,000 - \$57,000 per year. Advances in technology may decrease the demand even further as electronic access and storage increases lessen the need for public copiers.

**Parking Lot Collections** - \$30,000. The parking lot at Penrose Library is well-utilized. The 2016 estimate is approximately the same as the estimate for 2015, as total collections appear to have leveled off over the past several years.

**Donations** - \$298,873. A recent change in accounting literature for government entities strictly defines how designated funds must be accounted for within the entity's financial records. New activities in designated funds must be accounted for in the General Fund. This figure represents an estimated amount of new financial activity that has typically been accounted for separately as part of the District's designated funds in the past.

#### **Expenditures**

The 2016 budget for expenditures is \$28,939,560. The estimated total for 2015 is \$27,735,043.

The following are the more significant items/issues that are included in the 2016 Budget included within the General Fund expenditures:

**Personnel Budget** - The 2016 budget is \$17,067,496 (or 58.98% of the total 2016 budget). The District's staff are among its most valuable resources, providing exemplary service that garners the District both local accolades and national recognition.

The 2016 budget includes funding for 480 total positions (343.56 full time equivalents).

**2016 Pay Adjustments -** The 2016 Budget includes \$414,738 for compensation adjustments (an average pay adjustment of 3%). The District typically utilizes data from the Mountain States Employer Council (MSEC)

to benchmark and to develop recommendations for annual pay adjustments. The average for Colorado Springs is 2.6%. The proposal of 3% is based on the premise that the average pay adjustment percentages for PPLD in prior years were less than the averages for Colorado Springs.

**Staff Position Adjustments -** The 2016 Budget includes \$55,866 for changes to hours for three positions that management find necessary due to increased services.

**Pay Structure Adjustments and Issues -** There are several imminent issues affecting PPLD's pay structure, as follows:

- 1. The minimum wage for Colorado will change to \$8.31 per hour for 2016, up from \$8.23 per hour for 2015. The minimum wage for Colorado is adjusted annually based on the CPI index for Denver/Boulder, and this implies the minimum wage for Colorado will increase in future years. PPLD's minimum wage rate for certain positions is \$8.30 per hour.
- 2. There is pending legislation which increases the minimum annual salary threshold for classification of Exempt versus Nonexempt statuses (for overtime pay purposes) from the current level of \$26k to potentially \$51k. This means those Exempt employees whose annual salaries fall within this range will change to Nonexempt and will be paid for all hours worked.
- 3. PPLD's pay structures have not been adjusted for several years. The implication here is the pay ranges for PPLD's may no longer be in line with the market pay for the same positions outside of PPLD.
- 4. In relation to the previous point, PPLD's practice is to pay a "lump sum" amount for merit/pay adjustments to employees whose hourly rate is at or above the range maximum. No pay adjustments are made to the employee's hourly base rate in these circumstances. This has implications for those employees who have a long tenure at PPLD. Currently there at 41 employees whose hourly rates either exceed 100% of the range maximums or are within 3% of the range maximum. Some employees have not seen an adjustment to their base pay in 10 years. This equates to about 10% of PPLD's workforce and again, it includes many of PPLD's more experienced employees.
- 5. It is likely that the El Paso County Retirement Plan will increase the employer and employee contribution rate from 8% to 8.5% later in 2015 to be effective January 1, 2016. The estimated cost impact is \$42k.

The following recommendation are proposed to address these issues. They are of course based on available financial resources.

- 1. Increase PPLD's minimum wage rate from \$8.30 per hour to \$9.00 per hour, which equates to an 8.4% adjustment. This will address not only what is legally required for 2016, but will provide a couple of years before the minimum wage rate again passes PPLD's minimum hourly rate.
- 2. For all positions included under Series 220 (PPLD's lowest pay range), adjust the base pay by \$8.4%. This would cost an additional \$46,000 above an average 3% adjustment discussed above.
- 3. Adjust the range maximum for all PPLD pay ranges by 8.4%. The minimum pay rate for all ranges other than for Series 220 would remain as is. The minimum pay rate for Series 220 would be adjusted to \$9.00 per hour, which is still less than the minimum rates for local establishments such

as the City of Colorado Springs (\$9.13 per hour), but it is an improvement over the current minimum rate for PPLD.

- 4. For 2016, the 3% average pay adjustment would be given to all PPLD employees (subject to acceptable job performance), including those above the maximum hourly wage rate for their respective pay ranges. This would be for 2016 only.
- 5. A complete District-wide staffing position study will be conducted and completed to determine if PPLD's staffing levels are appropriate, both by job classification and by location, to address current and future dynamics that affect such decisions such as the use of automated technology and a decline in the circulation of physical materials. This study would include identifying areas in which positions could be combined within PPLD's staffing tables, and or otherwise adjusted to meet current and future needs.

The 2016 budget also includes a reserve of \$250,000 to be used to address the issues and recommendations above, and would be used to address an increase in the retirement contribution rate discussed above. After these two items, there would be approximately \$160,000 remaining to address any pay position issues (those positions which are deemed significantly below market) and or any other adjustments to the PPLD staffing tables.

**Payroll Accrual Provision -** District employees are paid bi-weekly. Accordingly, there is at least one extra day in each year for which the District must set funds aside to cover the year when there will be 27 pay dates. This will occur again during 2028. The 2016 budget includes \$50,000 to be set aside for this purpose.

**Employee Health Insurance Plan -** In 2005, the District implemented a partially self-insured health plan for its eligible employees (employees with a regularly scheduled work week of 30 – 40 hours). Almost 90% of eligible employees participate in the plan. District contributions to the health plan will approximate \$1.5 million in 2016. This amount is reflective of the 1.77% renewal rate for 2016 (the increase is shared with both PPLD and its participating employees). This amount is also net of one month of no premiums for both PPLD and its participating employees.

**Benefit Stipend Issues -** During 2003, as a result of rising health care costs, the District made some changes in health insurance coverage for its employees. The District previously paid all of its employees with a regularly scheduled workweek of 20 or more hours a benefit stipend. In 2004, the District offered health insurance coverage only to employees with a regularly scheduled workweek of 30 hours or more contributing directly towards the monthly premium costs for those employees who elect to participate.

Employees (hired prior to July 1, 2003) with a regularly scheduled workweek of 20 - 29 hours receive a monthly health insurance stipend, as long as they remain employed by the District. For 2016, this cost will not exceed \$33,000 and this amount will continue to decline over future years as employees in this category leave the District.

Contributions to the El Paso County Retirement Plan - The District has participated in the El Paso County Retirement Plan (the Plan), a defined benefit retirement plan, since its inception (1967). In short, all District full-time employees are required to participate in this plan. During 2016, the District and its employees will continue to contribute 8.0% of the employee's covered salary each to the Plan, although as discussed above, the contribution rate may increase to 8.5%. The total amount expected to be contributed to the Plan in 2016 is \$680,992, up from the 2015 estimate of \$659,404.

**Library Materials** - The 2016 budget includes \$4,123,875 for library materials, which is comparable to the 2015 original budget of \$4,111,305. The percentage of all expenditures going directly to library materials in 2016 is 14.25%. This figure approximates the national average for systems this size and is a reflection of the District's emphasis on meeting customer demands and on keeping the collection up-to-date for users.

Included in this figure (for both 2016 and 2015) is a grant from the State of Colorado in the amount of \$143,982 and 129,411, respectively, for the purchase of library materials.

**Operating Transfers** - The 2016 Budget includes the following transfers:

East Library Renovation Project Fund	\$27,500
Penrose Library Renovation Project Fund	\$87,000
North Facility Project Fund	\$92,150
Capital Reserve Fund	\$1,052,438

These funds are discussed in further detail below.

Other Items - The following is a list of other items that are pertinent to the discussion of the 2016 budget:

- 1. The District has no General Obligation Bonds or any other similar forms of debt financing outstanding as of December 31, 2015, nor is any anticipated as of December 31, 2016. This is fairly uncommon for governmental entities.
- 2. The District has several operating leases in place for the rental of certain Library facilities. Such leases include the non-appropriation language that is required by TABOR.
- 3. PPLD staff will refine its estimates of expenditures and the components of designated funds included in the General Fund budget, and such changes and refinements will be reflected in the final budget proposal which will be completed in December 2015.

# **Fund Balance**

Estimated fund balance is \$7,067,492 as of December 31, 2015. This total includes an estimate of the operational reserve (unassigned fund balance) of \$5,024,810.

Many financial experts recommend a financially prudent operational reserve of 1-3 months of operating revenues. For the District, this equates to a range of \$2,400,000 - \$7,200,000. The estimate of the operational reserve as of December 31, 2016 is 17.3% of 2016 revenues, or about 2.2 months.

In addition, the TABOR Emergency Reserve is estimated at \$851,164 as of December 31, 2016. TABOR requires this amount to be set-aside for emergency purposes.

For 2016, estimated budget revenues (non-designated) exceed budgeted expenditures (non-designated) by \$11,279.

#### **CAPITAL PROJECTS FUNDS**

# EAST LIBRARY RENOVATION PROJECT FUND

The purpose of this Capital Projects Fund is to account for all financial activity related to all improvement and renovation costs of the East Library. The renovation project will be completed in 2015. For 2016, a total \$27,500 is included for several minor capital projects.

#### PENROSE LIBRARY RENOVATION PROJECT FUND

The purpose of this Capital Projects Fund is to account for all financial activity related to all improvement and renovation costs of the Penrose Library, including the 1905 Carnegie Building and the Office Building located next to the Penrose Library. The renovation project will be completed in 2015. For 2016, a total of \$87,000 is included for several minor capital projects.

# NORTH FACILITY PROJECT FUND

In 2012, the District acquired a facility (112,833 sq. ft.) located at 1175 Chapel Hills Drive, Colorado Springs, CO (adjacent to the NE corner of Chapel Hills Mall) at a price of \$3.75 million. The new facility is named Library 21c (21c).

This project was completed in 2014, and certain components were completed in 2015. The 2016 budget includes \$92,150 for several minor capital projects.

# **CAPITAL RESERVE FUND**

The purpose of this fund is to account for the accumulation of funds to be used on projects specifically identified in future years. Such projects include, but by no means are limited to, furniture replacement, equipment replacement, vehicle replacement, purchases of land for future expansion, construction of new facilities, and renovation projects related to existing facilities, along with Information Technology-related projects.

Currently, funding for these items comes from the General Fund. The expenditure budget for 2016 is \$1,052,438.

The more significant projects are as follows:

- \$30,000 carpet replacement at the Cheyenne Mountain Library.
- \$25,000 capital contingency.
- \$28,500 cloud hosting project for PPLD's website.
- \$28,000 maintenance hardware and software for servers.
- \$80,000 replace computers throughout the District.
- \$55,000 replace telecommunication switches throughout the District

- \$204,875 replace self-check stations and gates at several District libraries. All libraries will be addressed by the end of 2017.
- \$35,000 laptop replacements and tablets, loans and netbooks district-wide.
- \$25,000 laptop staff lab at the Penrose Library.
- \$37,470 tablets for circulation for hotspots.
- \$50,000 Dibos and camera upgrades at several PPLD facilities.
- \$40,000 Launchpad kids app/games/educational tablets.
- \$25,000 cloud hosting project, MS Office Online.
- \$64,543 cloud hosting project for PPLD's library system SIRSI.

#### SPECIAL REVENUE FUNDS/DESIGNATED FUNDS

The 2016 Proposal includes a preliminary expenditure plan for its remaining designated funds. Designated funds, which have been classified as Special Revenue Funds for financial and budgetary purposes, are funds used to account for monies received by the District that are either restricted or designated (by the donor when applicable) for specific purposes.

Spending plans for designated funds typically involve ongoing processes. Leadership Team continually reviews spending needs related to such funds.

# 2016 STRATEGIC PLAN



	Identify the underserved through a planned market analysis	
SERVICE	Provide 24-hour service through collections and resources at ppld.org.  Design services for all ages, economic, educational and ethnic backgrounds  Support Intellectual Freedom and access to information through collections, programs and services  Maintain physical and electronic collections that meet the needs of patrons  Emphasize GED/ESL classes, working with partners in schools, DHS, Good Will, and Pikes Peak Workforce Center	The aspirations of a diverse community of learners are met by PPLD's services.
SPACES	Apply for planning grant for MacLaren Hall Conduct a market analysis to indicate the best location for a new facility to serve the growing population (1,000,000 by 2035) Continue maintenance and improvements at current library facilities Design flexible interior spaces to allow for continuous service innovations Provide Maker Spaces, Family Place, Creative Aging and other innovative spaces at each PPLD facility	The Library is <u>the</u> community center.
INTERNAL — STAFF	Maintain competitive compensation and benefits Provide continuing education through training and participation in professional organizations Develop flexible staffing models to meet new service models Foster leadership and professionalism to assure that PPLD staff are leaders in community and professional organizations Ensure that staff are informed and included in Library initiatives Maximize Individual talents	Creative staff reach their individual professional potential Patron customer service is excellent and exceeds expectations

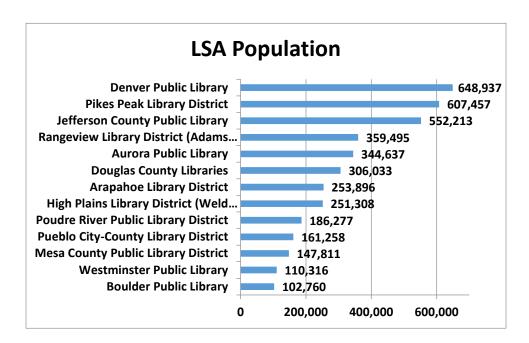
# **PERFORMANCE MEASURES**

Included in this proposal are charts to show how the District compares to other large library entities in Colorado. The source of the information is the Library Research Service. The data is for 2014, which is the most current available data.

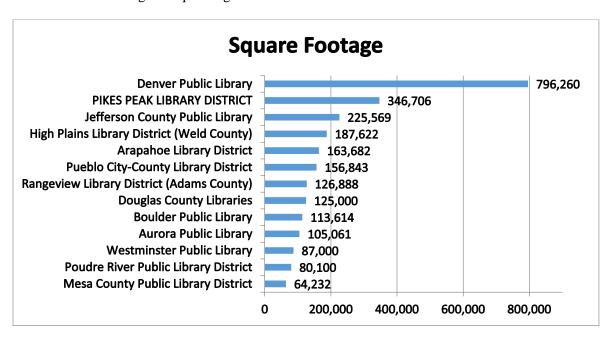
For purposes of this analysis, the following libraries have been selected for this purpose:

Pikes Peak Library District
Denver Public Library
Jefferson County Public Library
Arapahoe Library District
Douglas County Libraries
Rangeview Library District
High Plains Library District
Pueblo City County Library District
Boulder Public Library
Aurora Public Library
Poudre River Public Library District
Mesa County Public Library District
Westminster Public Library

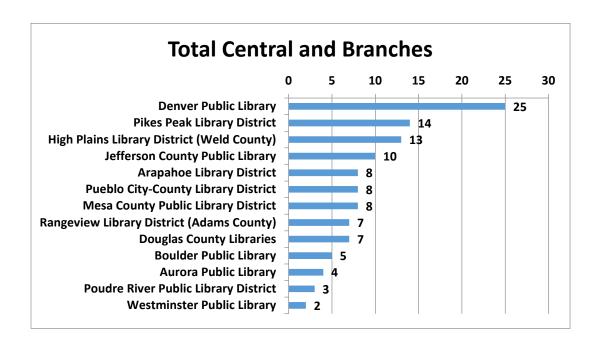
1. **LSA Population** – the total number of citizens that reside within the boundaries of each library. PPLD has the second highest LSA population.



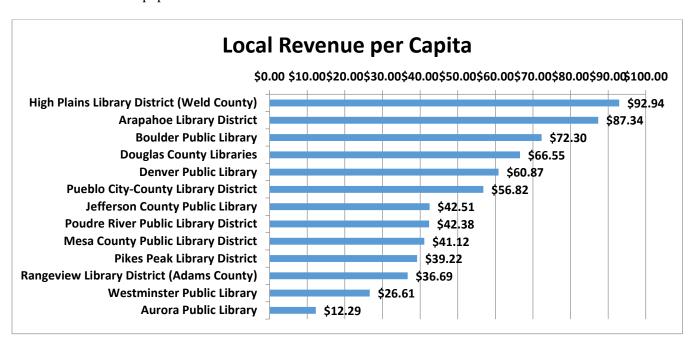
2. **Square Footage** – the total square footage of library facilities within each library area. PPLD has the second highest sq. footage total.



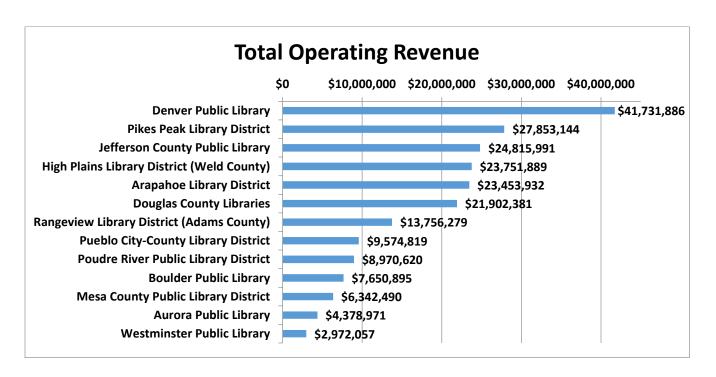
3. **Total Central Facilities and Branch Facilities** – the number of library facilities for each library. PPLD is second with 14 facilities.



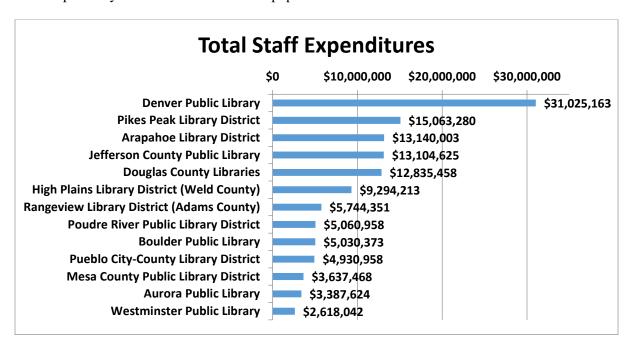
4. **Local Revenue Per Capita** – the total dollars of local revenue (primarily property taxes) divided by the total LSA population. PPLD ranks 10th out of 13 libraries.



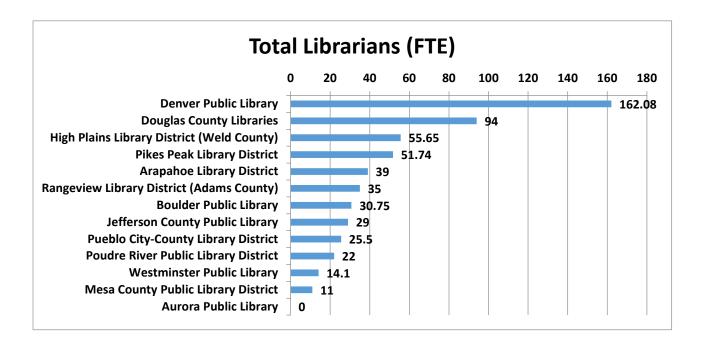
5. **Total Operating Revenue** – total operating revenue for each library. PPLD ranks 2nd in total, primarily due to the size of its LSA population.



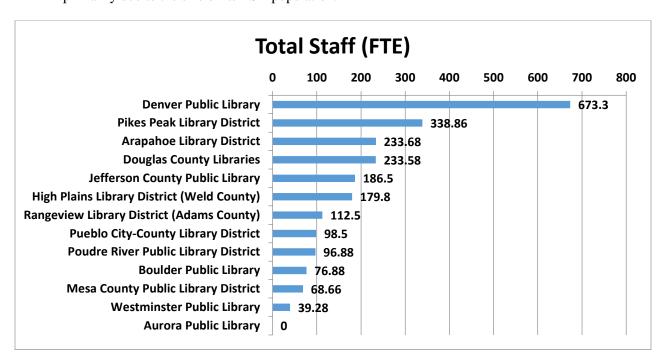
6. **Total Staff Expenditures** – total wages and benefits paid to library staff. PPLD ranks second, primarily due to the size of its LSA population.



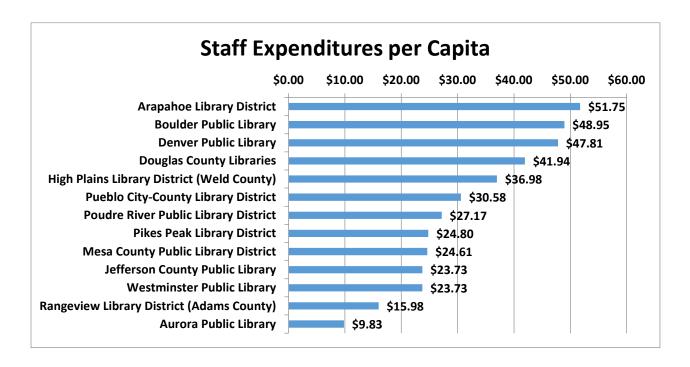
7. **Total Librarians (FTE)** – the total number of full-time equivalents of librarians. PPLD ranks 4th, again primarily due to the size of its LSA population.



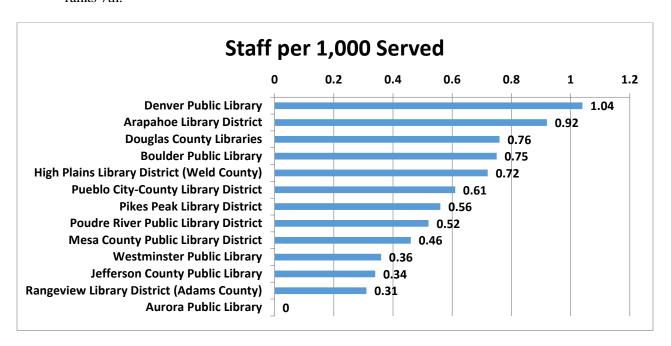
8. **Total Staff (FTE)** - the total number of full-time equivalents of staff. PPLD ranks 2nd, again primarily due to the size of its LSA population.



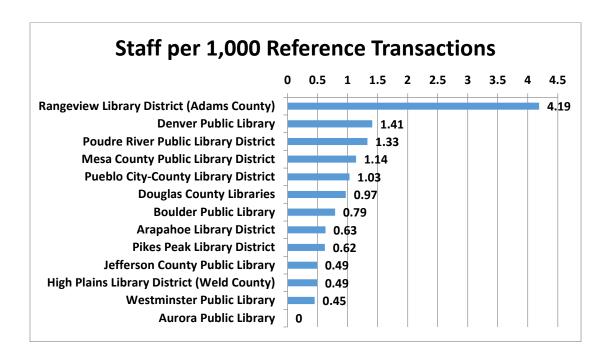
9. **Staff Expenditures Per Capita** – total staff dollars spent on staff wages and benefits divided by total LSA population. PPLD ranks 8th out of these 13 libraries.



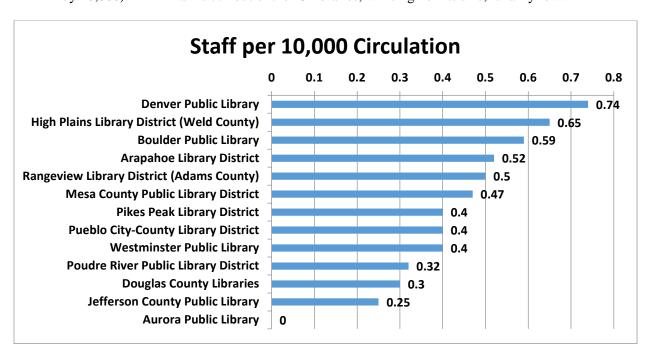
10. **Staff Per 1,000 Served** – total staff divided by the total LSA population (divided by 1,000). PPLD ranks 7th.



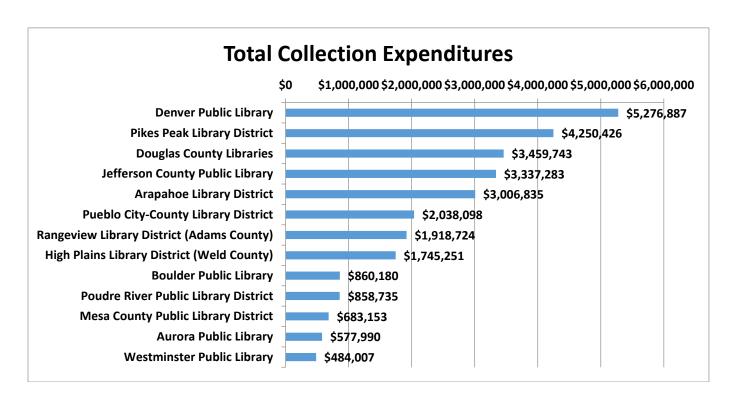
11. **Staff Per 1,000 Reference Transactions** – total staff FTE divided by total reference transactions (divided by 1,000). PPLD ranks 9th.



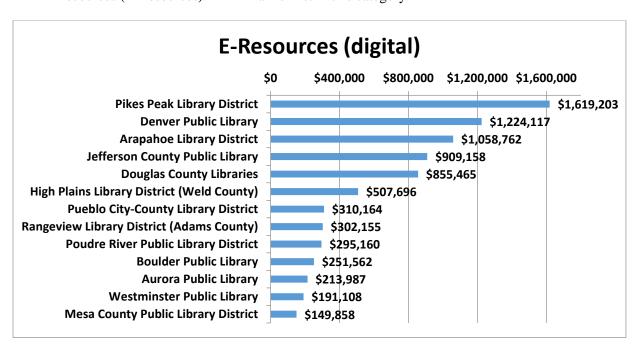
12. **Staff Per 10,000 Circulation Transactions** – total staff FTE divided by total circulation (divided by 10,000). PPLD ranks 7th out of the 13 libraries, which given its size, is fairly low.



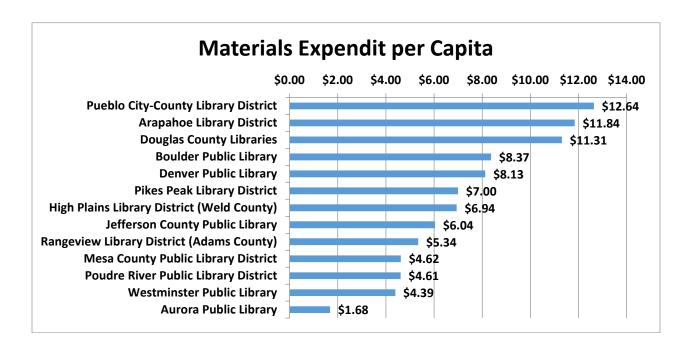
13. **Total Collection Expenditures** – the total amount spent on library materials. PPLD ranks 2nd primarily due to the size of its LSA population.



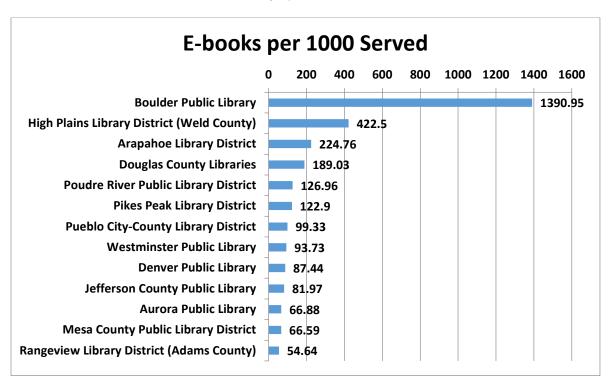
14. **Total Collection Expenditures Spent on E-Resources** – the total amount spent on digital resources (E-Resources). PPLD ranks first in this category.



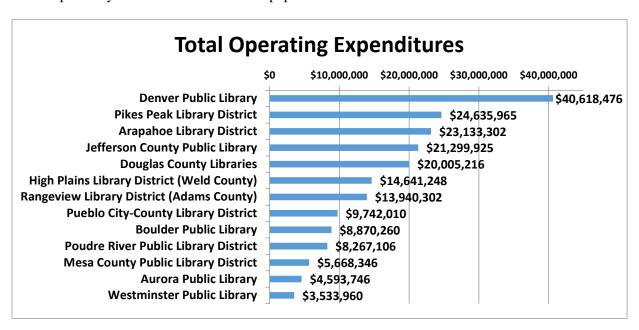
15. **Material Expenditures Per Capita** – total materials expenditures divided by total LSA population. PPLD ranks 6th in this category.



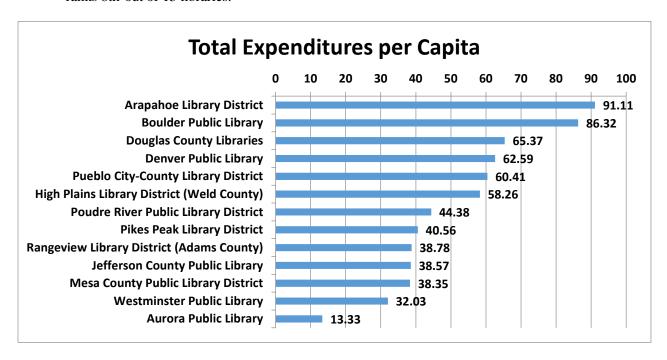
16. **E-Books per 1,000 Served** – total number of E-books divided by the LSA population (divided by 1,000). PPLD ranks 6th in this category.



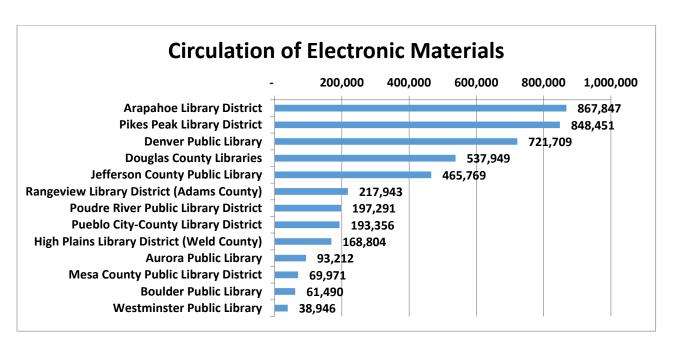
17. **Total Operating Expenditures** - total amount spent on operations during 2014. PPLD ranks 2nd primarily due to the size of its LSA population.



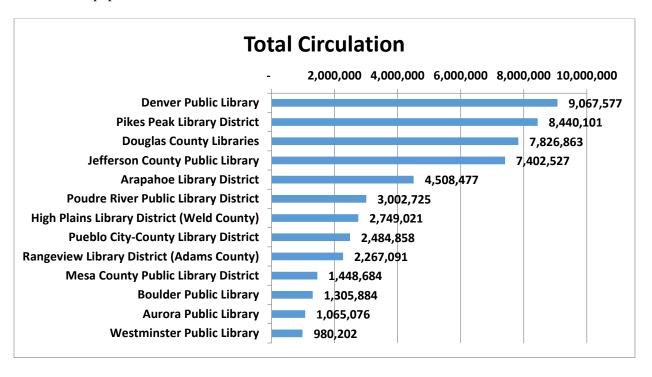
18. **Total Expenditures Per Capita** – total operating expenditures divided by LSA population. PPLD ranks 8th out of 13 libraries.



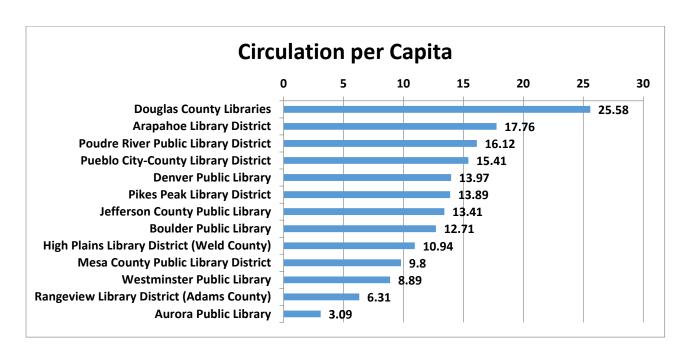
19. **Circulation of Electronic Materials -** the total circulation of E-materials. PPLD ranks 2nd in this category.



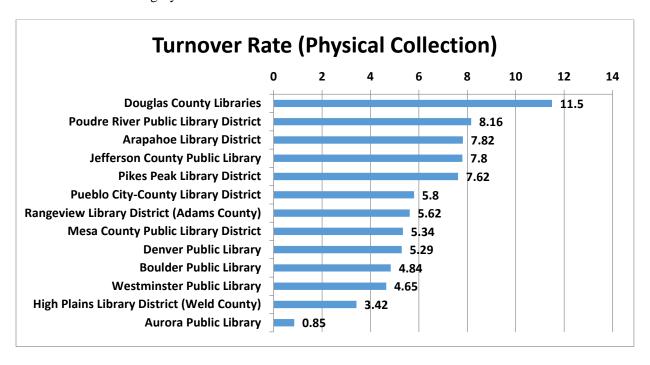
20. **Total Circulation** – total circulation during 2014. PPLD ranks 2nd, primarily due to the size of its LSA population.



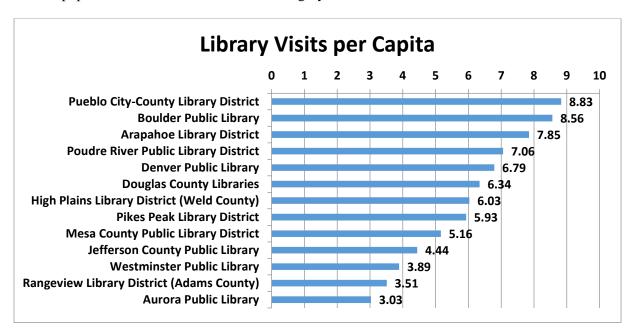
21. **Circulation Per Capita** – total circulation divided by LSA population. PPLD ranks 6th in this category.



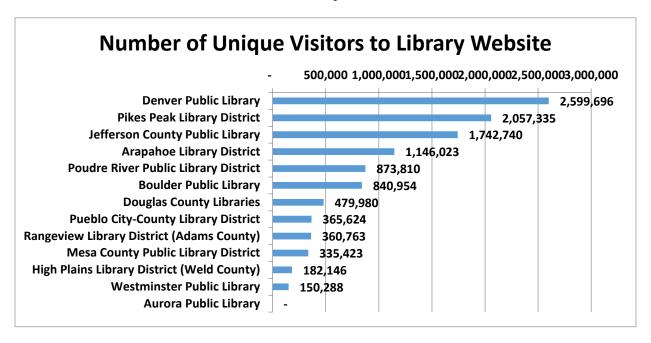
22. **Turnover Rate** – total circulation divided by total number of items in the collection. PPLD ranks 5th in this category.



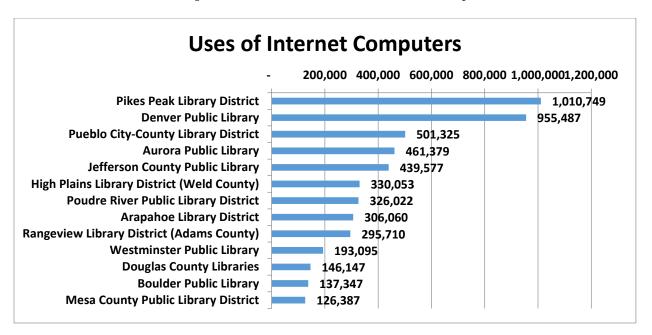
23. **Library Visits Per Capita** – total library patron visits during 2014 divided by the total LSA population. PPLD ranks 8th in this category.



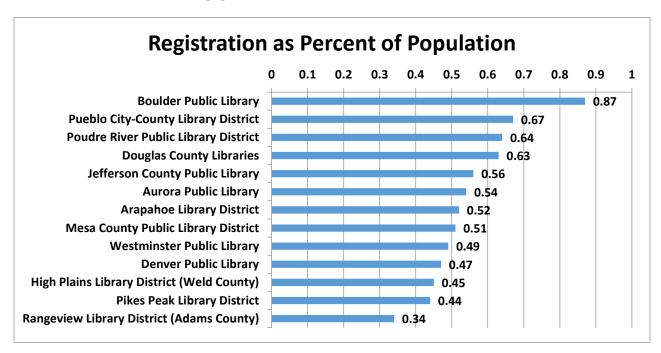
24. **Number of Unique Visitors to Website** – total unique visits to the website during 2014. PPLD ranks 2nd in this category. That being said, there may be differences between how PPLD reported this number versus how other libraries came up with their numbers.



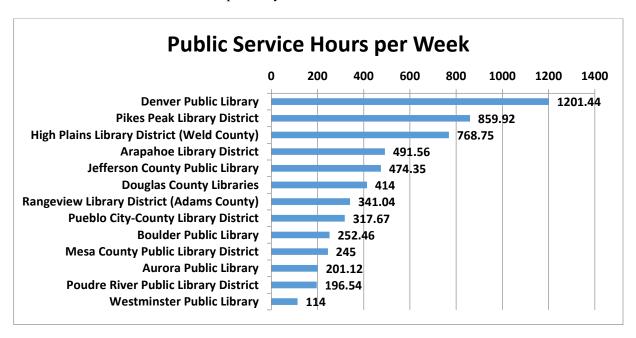
25. Uses of Internet Computers – total number of uses of internet computers. PPLD ranks 1st.



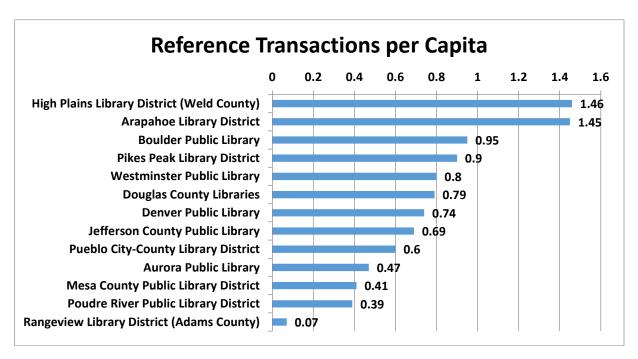
26. **Library Card Registrations as a Percent of LSA Population** – the percentage of library card holders to the total LSA population. PPLD ranks 12th out of 13 libraries.



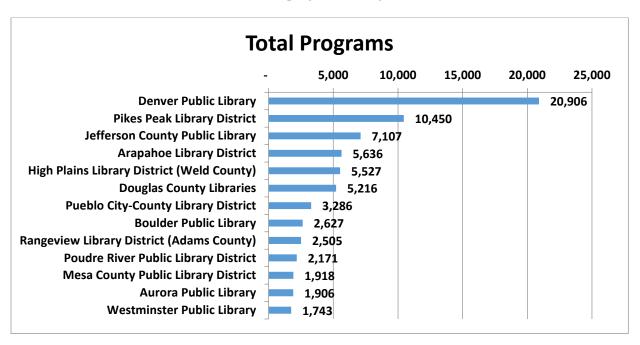
27. **Public Service Hours Per Week** – total number of hours the library is open to the public per week. PPLD ranks second, primarily due to the number of facilities it has.



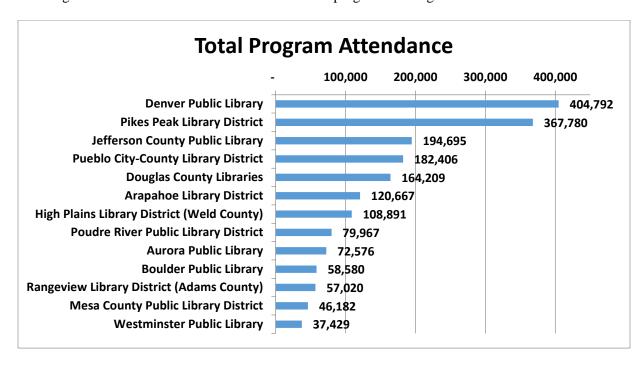
28. **Reference Questions Per Capita** – total reference questions divided by total LSA population. PPLD ranks 4th.



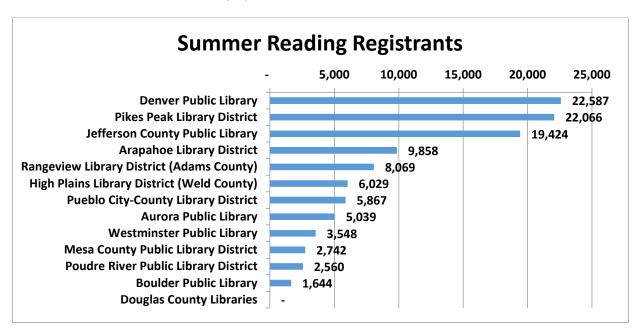
29. **Total Programs** – the total number of programs during 2013. PPLD ranks 2nd.



30. Program Attendance – the total attendance for all programs during 2013. PPLD ranks 2nd.



31. **Summer Reading Registrants** – total participants of the library's Summer Reading Programs. PPLD ranks 2nd in this category.



### **TREND INFORMATION**

Included in the 2016 Proposal are various charts and graphs that depict financial information in a visual format.

# **BUDGETARY BASIS OF ACCOUNTING**

The 2016 budget has been prepared on a modified accrual basis of accounting. Revenue is recognized when available, and expenditures are recognized when the obligation is incurred. Encumbrances are not recorded in the 2016 budget.

# **ACKNOWLEDGEMENTS**

Special thanks and appreciation are expressed to the Board of Trustees and the Leadership Team for their leadership and direction toward completion of the 2016 budget.

Thanks and appreciation are also extended to all District managers, supervisors and staff for their efforts toward examining the budget carefully and planning ahead prudently to complete a balanced 2016 budget.

Respectfully submitted,

Sydne Dean Interim Director

Michael E. Varnet, CPA, CPFO

Chief Finance Officer

# RESOLUTION TO APPROPRIATE SUMS OF MONEY

A resolution appropriating sums of money to the various funds, in the amount and for the purposes as set forth below, for the Pikes Peak Library District, Colorado Springs, Colorado, for the 2016 budget year.

**WHEREAS**, the Board of Trustees has adopted the annual budget in accordance with the Local Government Budget Law, on December 8, 2015, and;

**WHEREAS**, the Board of Trustees has made provision therein for revenues and fund balances in the amount equal to or greater than the total proposed expenditures as set forth in said budget, and;

**WHEREAS**, it is not only required by law, but also necessary to appropriate the revenues and fund balances provided in the budget to and for the purposes described below, thereby establishing a limitation on expenditures for the operations of the Pikes Peak Library District.

# NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF TRUSTEES OF THE PIKES PEAK LIBRARY DISTRICT, COLORADO:

Section 1. That the following sums are hereby appropriated from the revenue and fund balances of each fund, to each fund, for the stated purpose:

# **General Fund**

Current Operating Expenditures	\$27,680,472
Transfers to other funds	1,259,088
<b>Total General Fund</b>	\$28,939,560
East Library Renovation Project Fund	
Capital Outlay	\$27,500
Penrose Library Renovation Project Fund	
Capital Outlay	<u>\$87,000</u>
North Facility Project Fund	
Capital Outlay	<u>\$92,150</u>
Capital Reserve Fund	
Capital Outlay	\$1,052,438

# **Designated Funds**

Fountain Library Support Fund	\$379
Palmer Lake Library Support Fund	306
Sand Creek Library Support Fund	_50,952
	\$51,637

ADOPTED, this 8th day of December 2015.

Kenneth Beach, President

#### RESOLUTION TO SET MILL LEVIES

A resolution levying general property taxes for the fiscal year 2016, to help defray the costs of government for the Pikes Peak Library District, Colorado Springs, Colorado, for the 2016 budget year.

**WHEREAS**, the Board of Trustees of the Pikes Peak Library District has adopted the annual budget in accordance with Local Government Budget Law, on December 8, 2015, and;

**WHEREAS**, the amount of money necessary to balance the budget for general operating purposes is \$28,939,560, and;

**WHEREAS**, the 2015 net valuation for assessment (payable in 2016) for the Pikes Peak Library District, as certified by the County Assessor, is \$6,462,627,620.

# NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF TRUSTEES OF THE PIKES PEAK LIBRARY DISTRICT, COLORADO:

Section 1. That for the purpose of meeting all general operating expenses of the Pikes Peak Library District during the 2016 budget year, there is hereby levied a tax of 3.857 mills (comprised of a general mill levy of 3.828 mills, a temporary mill levy credit of (0.003) mills, and a mill levy for refunds and abatements of 0.032 mills), upon each dollar of the total valuation for assessment of all taxable property within the District for the 2015 assessment year.

Section 2. That the Chief Finance Officer of the Pikes Peak Library District is hereby authorized and directed to immediately certify to the County Commissioners of El Paso County, Colorado, the mill levies for the Pikes Peak Library District as hereinabove determined and set.

ADOPTED, this 8th day of December 2015.

Kenneth Beach, President

#### RESOLUTION TO ADOPT BUDGET

A resolution summarizing expenditures and revenues for each fund and adopting a budget for the Pikes Peak Library District, Colorado Springs, Colorado, for the calendar year beginning on the first day of January 2016, and ending on the last day of December 2016.

**WHEREAS**, the Board of Trustees of the Pikes Peak Library District has appointed the Executive Director to prepare and submit a proposed budget to said governing body at the proper time, and;

**WHEREAS**, the Executive Director has submitted a proposed budget to this governing body on October 15, 2015 for its consideration, and;

**WHEREAS**, upon due and proper notice, published or posted in accordance with the law, said proposed budget was open for inspection by the public at a designated place, a public hearing was held on December 8, 2015, and interested taxpayers were given the opportunity to file or register any objections to the proposed budget, and;

**WHEREAS**, whatever increases may have been made in the expenditures, like increases were added to the revenues so that the budget remains in balance, as required by law.

# NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF TRUSTEES OF THE PIKES PEAK LIBRARY DISTRICT, COLORADO SPRINGS, COLORADO:

Section 1. That the budget as submitted, amended, and summarized by fund, hereby is approved and adopted as the budget of the Pikes Peak Library District for the year stated above.

Section 2. That the budget hereby approved and adopted shall be signed by the Executive Director and made a part of the public records of the Pikes Peak Library District.

ADOPTED, this 8th day of December 2015.

Kenneth Beach, President

County Tax Entity Code	DOLA LGID/SID /

CERT	FICATION OF TAX LEV	VIES fo	or NON-S	SCHOOL G	overni	ments		
TO: County Com	missioners of El Paso Cour	nty				, Colorado.		
On behalf of the	Pikes Peak Library District	(ti	axing entity)			,		
the	Board of Trustees	(						
-		(governing body)						
of the _	Pikes Peak Library District	trict (local government)						
	certifies the following mills the taxing entity's GROSS \$ _ of:		617,460 sessed valuation	, Line 2 of the Certifi	cation of Va	uluation Form DLG 57)		
(AV) different than the Increment Financing (* calculated using the NI property tax revenue w	ertified a NET assessed valuation GROSS AV due to a Tax FIF) Area the tax levies must be ET AV. The taxing entity's total fill be derived from the mill levy NET assessed valuation of:		627,620 essed valuation, l	Line 4 of the Certifica	ution of Valu	nation Form DLG 57)		
Submitted:	12/15/2015	for	budget/fisc	al year	2016	·		
(not later than Dec. 15)	(mm/dd/yyyy)				(уууу)			
PURPOSE (see	end notes for definitions and examples)		LEV	ΥY		REVENUE		
1. General Opera	ting Expenses		3.8	mills	\$ 24	4,738,939		
	porary General Property Tax Cr Il Levy Rate Reduction	edit/	< 0.0	003> mills	<b>\$</b> <	19,388>		
SUBTOTAL	L FOR GENERAL OPERATING	<b>;</b> :	3.8	mills	\$ 2	4,719,551		
3. General Obliga	ation Bonds and Interest			mills	\$			
4. Contractual Obligations			-	mills	\$	-		
5. Capital Expend	litures		-	mills	\$	-		
6. Refunds/Abate			0.0	mills	\$	206,804		
7. Other (specify)				mills	\$			
,, c (%, c)				mills	\$			
	TOTAL: [Sum of General Op Subtotal and Lines	erating 3 to 7	3.8			24,926,355		
Contact person: (print) Signed:	Michael E. Varnet, CPA, CPFO		Daytime phone: Title:	(719) 884-970 Chief Finance				

Include one copy of this tax entity's completed form when filing the local government's budget by January 31st, per 29-1-113 C.R.S., with the Division of Local Government (DLG), Room 521, 1313 Sherman Street, Denver, CO 80203. Questions? Call DLG at (303) 866-2156.

## Pikes Peak Library District Budget Timetable Fiscal Year 2016

1. Budget requests are provided to all departments/offices.	July 1, 2015
2. The Executive Director and the Chief Finance Officer meet with each Officer/Manager to discuss budget objectives	Aug 1 – Aug 31, 2015
3. Revenue budget requests submitted to appropriate staff.	July 1, 2015
4. Capital requests forms due to IT Officer/Facility Officer	Aug 17, 2015
5. All budget requests due to Chief Finance Officer.	Aug 31, 2015
6. Budget draft is prepared by Chief Finance Officer.	Sept 15, 2015
7. Internal budget meetings held to discuss budget issues.	Sept/Oct 2015
8. Budget draft presented to Board of Trustees.	Oct. 15, 2015
9. Public hearing is held.	Dec. 8, 2015
10. Budget is approved by the Board of Trustees.	Dec. 8, 2015
11. The 2016 mill levy is certified by the Board of Trustees.	Dec. 15, 2015
12. The 2016 accounting records incorporate the 2016 budget.	Dec. 31, 2015

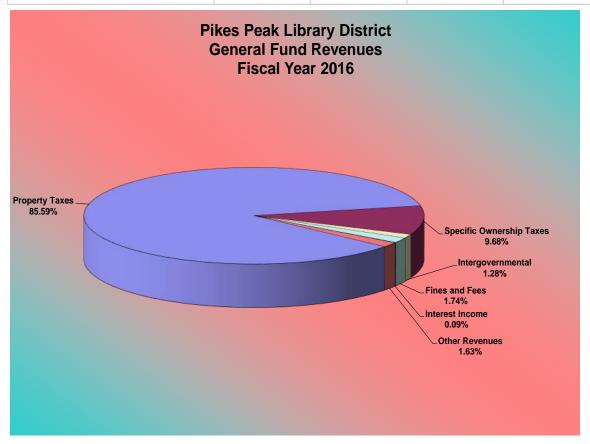
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## **GENERAL FUND**

Pikes Peak Library District			
General Fund - Revenue/Expenditure Summary			
Three-Year Period Ended December 31, 2016			
		2215	
	2014	2015	2016
	Actual	Budget	Budget
Revenues			
Budget	\$ -	\$ 27,937,493	\$ 28,936,682
Budget amendment	-	1,113,627	-
Total Budgeted Revenues	-	29,051,120	28,936,682
Actual	27,578,133	-	-
Estimated actual revenues (below) budget	-	45,108	-
Total Revenues	27,578,133	29,096,228	28,936,682
Expenditures			
Budget	-	27,992,024	28,939,560
Budget amendment	-	451,574	-
Total Budgeted Expenditures	-	28,443,598	28,939,560
Actual	28,097,174	-	-
Estimated actual expenditures (below) budget	-	(708,555)	-
Total Expenditures	28,097,174	27,735,043	28,939,560
Excess Revenues Over Expenditures			
Non-designated funds	-	1,456,547	8,401
Designated funds	-	(95,362)	(11,279)
Net Excess Revenues Over Expenditures	(519,041)	1,361,185	(2,878)
Fund Balance - Beginning of Year	6,225,348	5,706,307	7,067,492
Fund Balance - End of Year	\$ 5,706,307	\$ 7,067,492	\$ 7,064,614

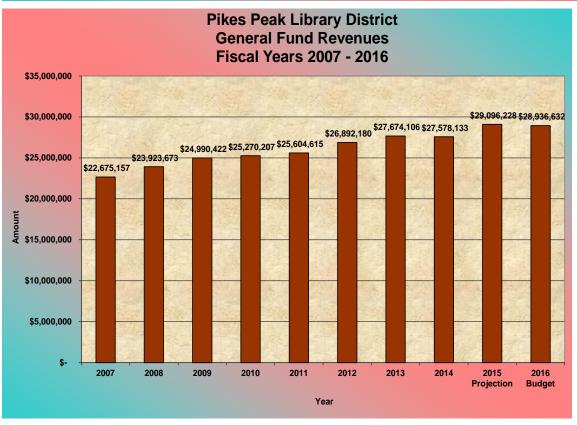
Pikes Peak Library District					
General Fund - Fund Balance					
Three-Year Period Ended December 31,	2016				
		2014		2015	2016
	Actual		Budget		Budget
NonSpendable					
Prepaid expenditures	\$	475,065	\$	-	-
Restricted For:					
Emergency (TABOR)		815,440		831,404	852,384
Gifts and grants		103,120		11,279	-
Committed for:					
Capital Projects - MacLaren Hall		-		900,000	900,000
Assigned To:					
Purchases of books and materials		279,121		-	-
McKinley Trust		300,000		300,000	300,000
Purchased contracts		100,762		-	-
Unassigned		3,632,799		5,024,810	5,012,230
Total Fund Balance	\$	5,706,307	\$	7,067,492	\$ 7,064,614

nmary			
cember 31, 2016			
2014	2015	2015	2016
Actual	Budget	Projection	Budget
\$ 26,378,649	\$ 26,840,352	\$ 26,899,960	\$ 27,583,827
291,251	299,000	299,000	368,982
530,364	500,000	502,500	502,500
18,692	25,000	22,000	25,000
359,177	467,468	453,468	456,373
-	919,300	919,300	-
\$ 27,578,133	\$ 29,051,120	\$ 29,096,228	\$ 28,936,682
	2014 Actual  \$ 26,378,649  291,251  530,364  18,692  359,177	2014 2015 Actual Budget  \$ 26,378,649 \$ 26,840,352  291,251 299,000  530,364 500,000  18,692 25,000  359,177 467,468  - 919,300	2014         2015         2015           Actual         Budget         Projection           \$ 26,378,649         \$ 26,840,352         \$ 26,899,960           291,251         299,000         299,000           530,364         500,000         502,500           18,692         25,000         22,000           359,177         467,468         453,468           -         919,300         919,300



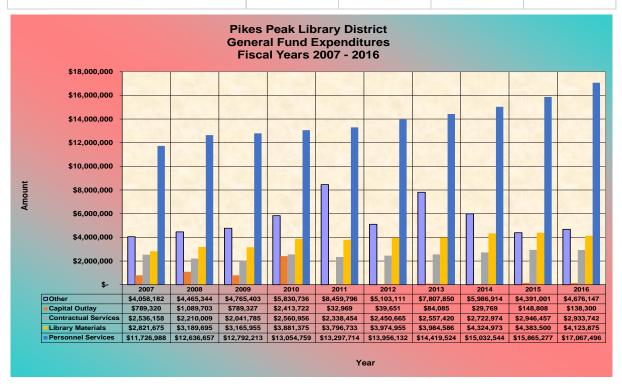
Pikes Peak Library District General Fund - Revenues				
Three-Year Period Ended December 31, 2016				
	2014	2015	2015	2016
Account	Actual	Budget	Projection	Budget
Taxes				
Current property taxes	\$ 23,978,299	\$ 24,290,297	\$ 24,290,297	\$ 24,926,355
Less: uncollectible taxes	(116,295)	(133,445)	(117,086)	(119,428
Net property taxes	23,862,004	24,156,852	24,173,211	24,806,927
Abatements and credits	(170,428)	(110,000)	(100,000)	(100,000
Omitted property tax revenue	2,887	5,000	3,000	3,000
Delinquent taxes	72,755	35,000	30,000	30,000
Interest on delinquent taxes	56,389	45,000	35,000	35,000
Specific ownership taxes	2,546,326	2,700,000	2,750,000	2,800,000
Payment in lieu of taxes	8,716	8,500	8,749	8,900
Total Taxes	26,378,649	26,840,352	26,899,960	27,583,827
Intergovernmental				
Federal funds - E-Rate	158,818	165,000	165,000	225,000
State funds - library materials	132,433	125,000	125,000	143,982
State Funds - other	-	9,000	9,000	-
Total Intergovernmental	291,251	299,000	299,000	368,982
Fines and Fees	530,364	500,000	502,500	502,500
Interest income	18,692	25,000	22,000	25,000
Other Revenues				
Copier charges	55,526	50,000	52,500	52,000
Sale of assets	44,370	46,000	42,000	40,000
Parking lot collections	35,096	31,000	30,000	30,000
Donations	193,628	298,468	298,468	298,873
Meeting room rental	13,287	12,000	10,500	10,500
Other	17,270	30,000	20,000	25,000
Total Other Revenues	359,177	467,468	453,468	456,373
Fund Transfers in				
Penrose Library Renovation Project Fund	-	750,000	750,000	-
North Facility Project Fund	-	169,300	169,300	-
Total Fund Transfers In	-	919,300	919,300	-
Total Revenues	\$ 27,578,133	\$ 29,051,120	\$ 29,096,228	\$ 28,936,682



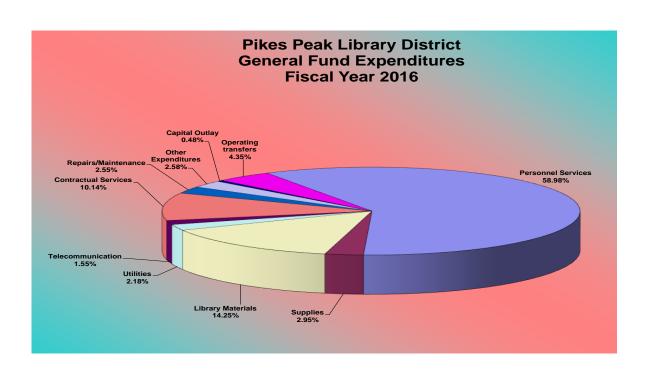


Pikes Peak Library District			
Mill Levy Calculations			
Three-Year Period Ended December 31, 2016			
	2014	2015	2016
Assessed Valuation			
Assessed Valuation			
Gross	\$6,028,899,300	6,117,132,700	6,516,617,460
Net	5,994,574,660	6,072,574,360	6,462,627,620
Difference - TIF Districts	\$ 34,324,640	\$ 44,558,340	\$ 53,989,840
Mill Levy - Pikes Peak Library District Budget			
Operating	4.000	4.000	3.828
Property Tax Revenue - Operating	\$ 23,978,299	24,290,297	24,738,939
Abatements - Credits	-	-	0.032
Property Tax Revenue - Abatements and Credits	\$ -	-	206,804
Temporary Tax Credit	-	-	(0.003)
Property Tax Revenue	-	-	(19,388)
Total Mill Levy	4.000	4.000	3.857
Total Property Tax Revenue		24,290,297	24,926,355
Property tax Revenue			
			<b>A 2 3 3 3 3</b>
Pikes Peak Library District - Net AV	\$ 23,978,299	\$ 24,290,297	\$ 24,926,355
TIF Districts	137,299	178,233	208,401
Total Property Tax Revenue - Gross AV	\$ 24,115,597	\$ 24,468,531	\$ 25,134,756

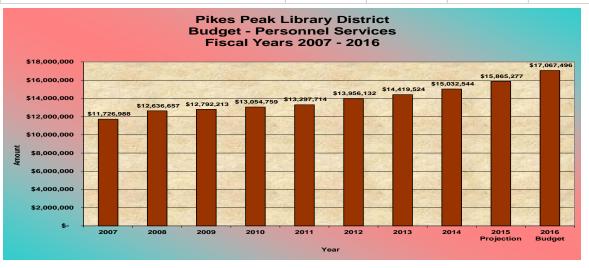
Pikes Peak Library District				
General Fund - Expenditures by Major		ication		
Three-Year Period Ended December 31	, 2016			
	2014	2015	2015	2016
Account	Actual	Budget	Projection	Budget
Account	Actual	Buuget	Frojection	Buuget
Personnel Services	\$ 15,032,544	\$ 16,356,673	\$ 15,865,277	\$ 17,067,496
Supplies	607,393	874,191	825,504	852,372
Library Materials	4,324,973	4,383,500	4,383,500	4,123,875
Utilities	587,085	621,855	622,745	631,853
Telecommunication Costs	461,802	462,460	462,460	447,994
Contractual Services	2,722,974	2,957,543	2,946,457	2,933,742
Repairs and Maintenance	547,406	674,866	581,979	737,148
Other Services/Expenditures	694,997	830,050	764,660	747,692
Capital Outlay	29,769	148,808	148,808	138,300
Operating Transfers To Other Funds	3,088,231	1,133,652	1,133,653	1,259,088
Total Expenditures	\$ 28,097,174	\$ 28,443,598	\$ 27,735,043	\$ 28,939,560



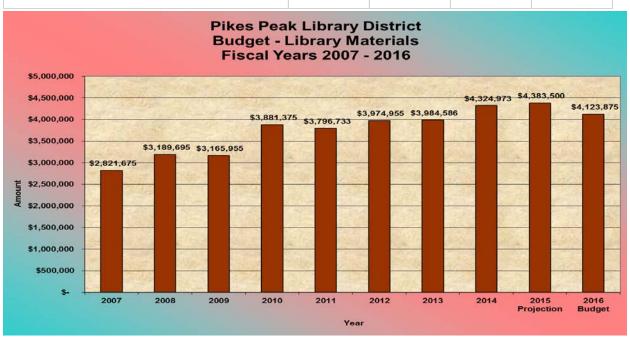
Pikes Peak Library District				
General Fund - Expenditures by Major A	ccount Classific	ation - Percent	age To Total Bu	dget
Three-Year Period Ended December 31,	2016			
	2014	2015	2015	2016
Account	Actual	Budget	Projection	Budget
Personnel Services	53.50%	57.51%	57.20%	58.98%
Supplies	2.16%	3.07%	2.98%	2.95%
Library Materials	15.39%	15.41%	15.80%	14.25%
	/			
Utilities	2.09%	2.19%	2.25%	2.18%
	1.040/	1.000/	4.070/	4.550/
Telecommunication Costs	1.64%	1.63%	1.67%	1.55%
Contractual Services	9.69%	10.40%	10.62%	10.14%
Contractual Services	9.09%	10.40%	10.0276	10.14%
Repairs and maintenance	1.95%	2.37%	2.10%	2.55%
Repairs and maintenance	1.9376	2.37 /0	2.1076	2.55/6
Other Services/Expenditures	2.47%	2.92%	2.76%	2.58%
Ctrior Cor vioco Exportantarios	2. 17 70	2.0270	2.7070	2.0070
Capital Outlay	0.11%	0.52%	0.54%	0.48%
		0.000		
Debt Service	0.00%	0.00%	0.00%	0.00%
Operating Transfers To Other Funds	10.99%	3.99%	4.09%	4.35%
Total Expenditures	100.00%	100.00%	100.00%	100.00%
-	İ			



Pikes Peak Library District				
General Fund - Expenditures by Account				
Three-Year Period Ended December 31, 2016	2014	2015		2016
Account			2015	
Account	Actual	Budget	Projection	Budget
Personnel Services				
Salaries and wages	\$ 11,580,315	\$ 12,516,427	\$ 12,144,651	\$ 13,112,747
Substitute pay	484,877	534,378	465,510	481,984
FICA	884,700	961,408	943,373	961,566
Retirement contribution	625,481	675,970	659,404	680,992
Health benefits	1,315,566	1,480,000	1,475,000	1,640,000
Unemployment taxes	27,109	40,000	40,000	40,000
Workers compensation	81,985	95,000	90,000	94,500
Tuition reimbursement	25,418	30,000	30,000	30,000
Work study	7,093	23,490	17,339	25,707
Total Personnel Services	15,032,544	16,356,673	15,865,277	17,067,496
Supplies				
Microform	231	2,675	2,000	2,675
Software purchases	153,360	268,440	268,440	299,465
Computer supplies	36,184	35,000	35,000	40,000
Processing supplies	57,898	150,980	150,980	135,000
General supplies	359,720	417,096	369,084	375,232
Total Supplies	607,393	874,191	825,504	852,372



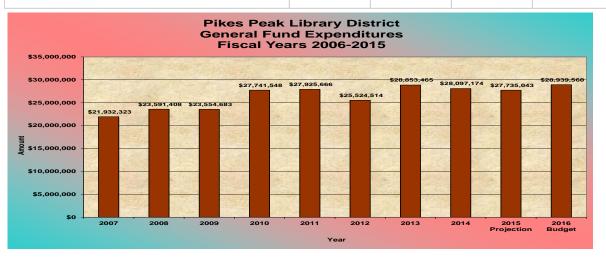
Pikes Peak Library District				
General Fund - Expenditures by Account				
Three-Year Period Ended December 31, 2016	·			
	2014	2015	2015	2016
Account	Actual	Budget	Projection	Budget
Library Materials				
Books	3,757,091	3,771,279	3,771,279	3,509,775
Microforms	16,005	10,000	10,000	10,000
Periodicals	116,162	129,926	129,926	125,000
Serials	23,490	45,709	45,709	38,000
Electronic databases/on-line services	412,225	426,586	426,586	441,100
Total Library Materials	4,324,973	4,383,500	4,383,500	4,123,875
Utilities				
Gas	77,314	94,600	95,213	99,713
Electric	418,644	436,135	436,135	437,635
Water and sewer	91,127	91,120	91,397	94,505
Total Utilities	587,085	621,855	622,745	631,853
Telecommunication Costs				
Telecommunication costs	461,802	462,460	462,460	447,994
Total Telecommunication Costs	461,802	462,460	462,460	447,994



General Fund - Expenditures by Account Three-Year Period Ended December 31, 2016				
Three-rear Feriod Ended December 31, 2016	2014	2015	2015	2016
Account	Actual	Budget	Projection	Budget
Contractual Services				
Audit fees	32,185	38,500	38,500	39,500
Legal fees	51,769	50,000	50,000	50,000
Microfilming services	14,759	24,525	19,600	19,600
Consultant fees	102,831	105,795	99,960	135,000
Contract cataloging	36,082	74,021	74,021	72,600
Trash removal	14,289	15,205	19,725	21,636
Copier charges	30,971	33,000	38,500	40,000
Delivery services	167,037	171,438	171,438	174,867
Janitorial services	317,743	384,500	384,500	387,200
Security services	35,221	-	-	-
Computer agreements	272,382	349,959	349,959	318,654
Internal databases	34,000	30,600	30,600	-
Collection agency charges	47,578	47,500	45,000	42,500
External printing	-	88,000	88,000	101,000
Programming costs	150,756	241,475	235,286	259,978
Insurance	151,975	160,000	168,363	172,500
Facilities rental/CAM	831,431	703,055	693,035	648,098
Parking	43,162	42,000	42,000	43,624
Treasurer's fees	359,911	364,495	364,495	371,785
Storage space	15,528	17,400	17,400	18,200
Employee Assistance Program	13,364	16,075	16,075	17,000
Total Contractual Services	2,722,974	2,957,543	2,946,457	2,933,742

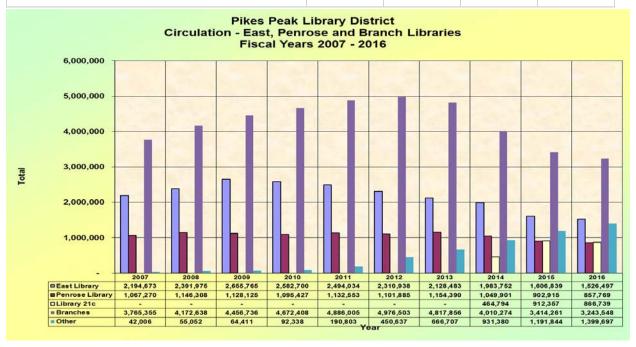
Pikes Peak Library District General Fund - Expenditures by Account				
Three-Year Period Ended December 31, 2016				
	2014	2015	2015	2016
Account	Actual	Budget	Projection	Budget
Repairs and Maintenance				
Telephone/telecommunication maintenance	59,629	134,500	134,500	106,000
Building repair	130,610	130,639	81,940	130,600
Furniture repair	24,485	30,709	25,306	34,000
Equipment repair	13,144	18,350	16,236	19,850
Equipment maintenance	33,176	45,606	43,350	114,098
Grounds maintenance	58,594	60,150	60,150	69,200
HVAC maintenance	127,818	148,048	114,684	152,850
Vehicle operating costs	46,553	55,750	55,750	55,750
Burglar and fire alarm system maintenance	53,397	51,114	50,063	54,800
Total Repairs and Maintenance	547,406	674,866	581,979	737,148
Other Services/Expenditures				
Mileage reimbursement expenses	55,363	69,582	65,700	68,259
Advertising	20,165	18,656	18,656	15,750
Employee recruitment	33,966	69,075	69,075	34,075
Testing	1,379	500	500	500
Dues	31,705	42,062	32,172	29,542
Merchandising/book displays	1,890	9,500	9,500	5,500
Employee recognition	2,798	4,000	4,000	4,000
Board of Trustees	1,384	2,000	1,750	2,000
Marketing promotions	67,619	80,226	67,820	45,000
Training	50,291	101,014	78,663	98,413
Signage	5,396	5,000	5,000	12,000

Pikes Peak Library District				
General Fund - Expenditures by Account				
Three-Year Period Ended December 31, 2016				
	2014	2015	2015	2016
Account	Actual	Budget	Projection	Budget
Other Services/Expenditures continued				
Volunteer & Library card program	1,277	4,900	4,900	5,900
Safety	9,652	20,000	15,000	18,500
Summer Reading Club prizes	34,584	34,100	31,754	37,306
Summer Reading Club party	2,590	2,600	2,045	2,600
Postage	87,806	99,000	94,000	94,000
Bindery	5,140	5,000	5,000	5,000
Administrative support - PPLD Foundation	191,672	175,674	175,674	180,000
Other	90,320	87,161	83,451	89,347
Total Other Services/Expenditures	694,997	830,050	764,660	747,692
Capital Outlay				
Other capital projects	29,769	148,808	148,808	138,300
Total Capital Outlay	29,769	148,808	148,808	138,300
Operating Transfers To Other Funds				
East Library Renovation	1,272,261	42,320	42,321	27,500
Penrose Library Renovation	1,242,016	23,000	23,000	87,000
North Facility Project Fund	45,000	27,200	27,200	92,150
Capital Reserve	528,954	1,041,132	1,041,132	1,052,438
Total Operating Transfers To Other Funds	3,088,231	1,133,652	1,133,653	1,259,088
Total Expenditures, Operating Transfers To				
Other Funds and Other Financing Uses	\$ 28,097,174	\$ 28,443,598	\$ 27,735,043	\$ 28,939,560

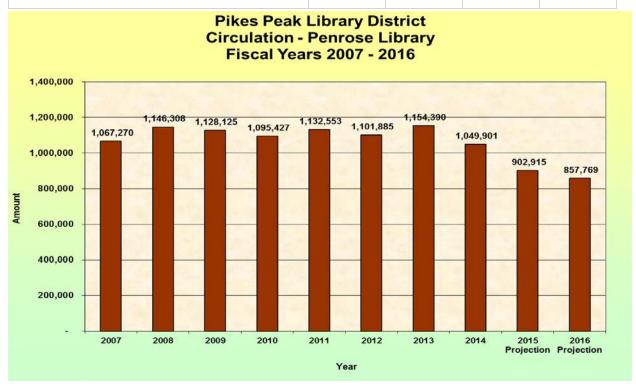


Pikes Peak Library District						
General Fund - Expenditures by Department						
Three-Year Period Ended December 31, 2016						
	2014	2015		2015		2016
Account	Actual	Budget	P	rojection	Budget	
DIRECTOR						
Salaries and wages	\$ 175,384	\$ 173,701	\$	173,701	\$	195,701
FICA charges	12,859	13,288		13,288		14,927
Retirement contributions	13,213	13,896		13,896		15,656
Office supplies	616	3,000		1,000		2,000
Other operating supplies	-	1,000		500		1,000
Mileage reimbursement expenses	287	2,500		500		2,000
Dues	250	2,000		-		1,500
Business functions	791	2,000		500		1,000
Board of Trustees expenses	1,384	2,000		1,750		2,000
Training	2,385	5,000		1,000		3,000
Leadership Pikes Peak	-	2,500		3,149		3,500
Other expenses	778	2,000		500		1,000
Total Director	\$ 207,947	\$ 222,885	\$	209,784	\$	243,284
Authorized Positions		2014		2015		2016
Total Full Time Equivalents (FTE's)		2.00		2.00		2.00
Authorized Positioned Category						
Full-time (40 hour per week)		2		2		2
Half-time (20 - 39 hours per week)		-		-		-
Part-time (1-19 hours per week)		-		-		-
Total Authorized Positions		2		2		2
MLS FTE's		1.00		1.00		1.00

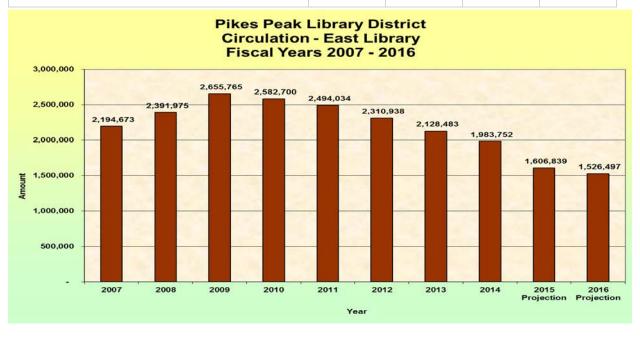
Pikes Peak Library District					-	
General Fund - Expenditures by Department						
Three-Year Period Ended December 31, 2016					_	
	2014	2045		2015		2040
A	Actual	2015	_		-	2016
Account	Actual	Budget	Р	rojection		Budget
PUBLIC SERVICES						
Administration						
Salaries and wages	\$ 189,500	\$ 85,010	\$	60,573	\$	85,010
Seasonal substitute pay	-	1,000		500		1,000
FICA charges	14,089	6,503		4,612		6,503
Retirement contributions	14,925	6,801		4,837		6,801
Office supplies	3,209	3,300		1,800		3,300
Training	22,065	37,000		25,000		39,463
Mileage reimbursement expenses	15,356	19,400		19,400		19,400
Total Administration	\$ 259,144	\$ 159,014	\$	116,722	\$	161,477
Authorized Positions		2014		2015		2016
Total Full Time Equivalents (FTE's)		3.00		1.00		1.00
Authorized Positioned Category						
Full-time (40 hour per week)		3		1		1
Half-time (20 - 39 hours per week)		-		-		-
Part-time (1-19 hours per week)		-		-		-
Total Authorized Positions		3		1		1
MLS FTE's		1.00		1.00		1.00
Customer Service Team						
General supplies	\$ 111	\$ 250	\$	250	\$	250
Training	365	500		500		500



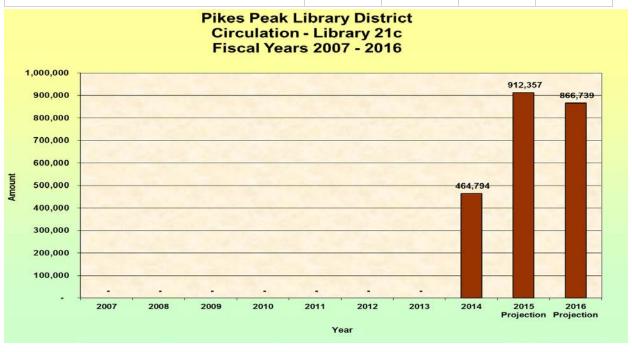
Pikes Peak Library District				
General Fund - Expenditures by Department				
Three-Year Period Ended December 31, 2016				
	2014	2015	2015	2016
Account	Actual	Budget	Projection	Budget
PUBLIC SERVICES				
Adult Services - Penrose				
Salaries and wages	\$ 798,865	832,889	834,794	833,262
Substitute pay	49,831	42,796	39,000	39,000
FICA charges	61,676	64,006	62,889	63,745
Retirement contributions	49,339	52,897	52,886	52,897
Office supplies	6,181	7,500	7,500	5,000
Toner	-	-	-	10,000
Other operating supplies	2,065	4,094	4,094	4,094
Merchandising	126	500	500	500
Programming	-	-	-	5,000
Mileage reimbursement expenses	3,448	3,700	3,700	3,700
Total Adult Services - Penrose	\$ 971,531	\$ 1,008,382	\$ 1,005,363	\$ 1,017,198
Authorized Positions		2014	2015	2016
Total Full Time Equivalents (FTE's)		20.24	20.24	20.24
Authorized Positioned Category				
Full-time (40 hour per week)		15	15	15
Half-time (20 - 39 hours per week)		10	10	10
Part-time (1-19 hours per week)		-	-	-
Total Authorized Positions		25	25	25
MLS FTE's		7.50	7.50	7.50



Pikes Peak Library District						
General Fund - Expenditures by Department						
Three-Year Period Ended December 31, 2016						
	2014		2015		2015	2016
Account	Actual		Budget	F	Projection	Budget
Account	Actual		Duuget		TOJECTION	Duugei
PUBLIC SERVICES						
Adult Services - ELIC						
Salaries and wages	\$ 647,937		651,381		646,357	702,729
Substitute pay	35,631		41,186		41,186	31,973
Work study costs	-		5,151		2,000	6,868
FICA charges	50,046		50,652		50,951	53,759
Retirement contributions	44,668		45,980		44,610	48,942
Microform supplies	<i>-</i>		1,500		1,500	1,500
General supplies - Makerspace	-		-		-	4,000
Office supplies	9,788		10,000		10,000	13,000
On-line database services	-		294,734		294,734	309,248
Other operating supplies	2,143		5,500		5,500	5,500
Merchandising	127		500		500	500
Mileage reimbursement expenses	2,297		3,311		3,311	3,311
Programming costs	4,564		9,948		9,948	10,000
Programming costs - Libexpl	-		-		-	5,000
Programming costs - Mountain of Authors	3,011		3,352		3,352	4,500
Total Adult Services - ELIC	\$ 800,212	\$	1,123,195	\$	1,113,949	\$ 1,200,830
Authorized Positions			2014		2015	2016
Total Full Time Equivalents (FTE's)			15.80		16.80	16.80
Authorized Positioned Category		_	13.00		10.00	10.00
Full-time (40 hour per week)			13		14	14
Half-time (20 - 39 hours per week)			5		5	5
Part-time (1-19 hours per week)			-		- 3	
Total Authorized Positions			18		19	
MLS FTE's			8.00	_	8.00	8.00



Pikes Peak Library District					
General Fund - Expenditures by Department					
Three-Year Period Ended December 31, 2016					
	2014	2015		2015	2016
Account	Actual	Budget	D	rojection	Budget
Account	Actual	Buuget		Ojection	Duugei
PUBLIC SERVICES					
Adult Services - Library 21C					
Salaries and wages	\$ 185,499	\$ 308,994	\$	307,018	\$ 307,788
Substitute pay	5,901	20,000		8,000	20,000
FICA charges	13,418	23,638		23,068	23,546
Retirement contributions	11,801	19,020		18,786	18,971
Office supplies	2,534	5,800		5,800	4,250
Other operating supplies	349	3,966		3,966	3,500
Programming costs - teen	2,285	2,938		2,938	3,800
Programming costs - adult	1,430	4,000		4,000	4,000
Mileage reimbursement expenses	1,132	2,500		2,000	2,500
Merchandising	16	500		500	500
Total Adult Services - Library 21C	\$ 224,365	\$ 391,356	\$	376,076	\$ 388,855
Authorized Positions		2014		2015	2016
Total Full Time Equivalents (FTE's)		8.25		8.25	8.25
Authorized Positioned Category					
Full-time (40 hour per week)		6		6	6
Half-time (20 - 39 hours per week)		4		4	4
Part-time (1-19 hours per week)		-		-	-
Total Authorized Positions		10		10	10
MLS FTE's		3.00		3.00	3.00



Pikes Peak Library District				
General Fund - Expenditures by Department				
Three-Year Period Ended December 31, 2016				
	2014	2015	2015	2016
Account	Actual	Budget	Projection	Budget
PUBLIC SERVICES				
Computer Commons - Library 21C				
Salaries and wages	\$ 188,488	362,794	338,895	362,190
Workstudy	-	2,500	2,500	2,500
Substitute pay	6,160	30,000	13,000	14,820
FICA charges	14,251	27,754	25,459	27,707
Retirement contributions	11,797	20,535	19,016	22,940
Office supplies	5,847	19,000	17,500	17,500
Other operating supplies	1,732	3,618	3,618	4,000
Makerspace consumables	-	10,000	10,000	10,000
Personal services contracts	1,400	13,600	13,600	9,600
Programming costs	3,534	12,411	10,000	12,000
Merchandising	162	500	500	500
Mileage reimbursement expenses	355	3,000	1,500	3,000
Total Computer Commons - Library 21C	\$ 233,726	\$ 505,712	\$ 455,588	\$ 486,757
Authorized Positions		2014	2015	2016
Total Full Time Equivalents (FTE's)		9.00	9.50	9.50
Authorized Positioned Category				
Full-time (40 hour per week)		6	7	7
Half-time (20 - 39 hours per week)		6	5	5
Part-time (1-19 hours per week)		-	-	-
Total Authorized Positions		12	12	12
MLS FTE's		4.00	4.00	4.00

Pikes Peak Library District				
General Fund - Expenditures by Department				
Three-Year Period Ended December 31, 2016				
	2014	2015	2015	2016
Account	Actual	Budget	Projection	Budget
Children's - Districtwide				
General supplies	\$ -	\$ -	\$ -	\$ 3,650
Family Place supplies	-	-	-	4,000
Programming costs	-	-	-	3,960
Programming costs	-	-	-	21,500
Springbreak programming costs	-	-	-	9,000
Family Fun programming costs	-	-	-	9,800
Translation services	-	-	-	2,000
Summer Reading Club party	-	-	-	2,600
Summer Reading Club	-	-	-	25,000
Summer Reading Club	-	-	-	6,306
Total Children's Districtwide	\$ -	\$ -	\$ -	\$ 87,816

Pikes Peak Library District				
General Fund - Expenditures by Department				
Three-Year Period Ended December 31, 2016				
	2014	2015	2015	2016
Account	Actual	Budget	Projection	Budget
PUBLIC SERVICES				
Children's - Penrose				
Salaries and wages	\$ 296,496	291,741	289,572	291,741
Substitute pay	5,501	5,000	5,000	5,000
Temporary labor	2,993	3,000	3,000	3,000
Work study costs	-	1,739	1,739	1,739
FICA charges	22,229	22,318	22,078	22,318
Retirement contributions	19,449	19,725	19,667	19,725
Office supplies	1,494	1,500	1,500	1,500
Other operating supplies	5,060	6,715	6,000	1,500
Summer Reading Club party	2,590	2,600	2,045	-
Programming costs	6,821	10,300	10,300	500
Translation Services	1,212	2,000	1,000	-
Mileage reimbursement expenses	3,913	3,000	3,000	3,000
Total Children's Penrose	\$ 367,758	\$ 369,638	\$ 364,901	\$ 350,023
Authorized Positions		2014	2015	2016
Total Full Time Equivalents (FTE's)		6.12	6.12	6.12
Authorized Positioned Category				
Full-time (40 hour per week)		5	5	5
Half-time (20 - 39 hours per week)		2	2	2
Part-time (1-19 hours per week)		-	-	-
Total Authorized Positions		7	7	7
MLS FTE's		3.62	3.62	3.62

Pikes Peak Library District				
General Fund - Expenditures by Department				
Three-Year Period Ended December 31, 2016				
<u> </u>	2014	2015	2015	2016
Account	Actual	Budget	Projection	Budget
PUBLIC SERVICES				
Children's - ELIC				
Salaries and wages	\$ 303,843	301,718	304,553	305,926
Substitute pay	8,760	12,458	12,458	12,500
Temporary labor	3,444	3,511	3,511	3,511
Work study costs	1,191	2,000	2,000	2,000
FICA charges	22,845	23,403	23,087	23,403
Retirement contributions	17,291	17,497	17,062	17,497
Office supplies	1,950	1,500	1,200	1,500
Other operating supplies	2,846	2,894	2,894	2,894
Mileage reimbursement expenses	2,036	2,132	2,132	2,132
Programming costs	10,703	8,000	8,000	2,000
Summer Reading Club				
Prizes for main game	25,995	25,000	22,654	-
Publicity and printing costs	6,684	6,306	1,000	-
Programming costs	24,260	26,000	23,122	-
Total Children's ELIC	\$ 431,848	\$ 432,419	\$ 423,673	\$ 373,363
Authorized Positions		2014	2015	2016
Total Full Time Equivalents (FTE's)		6.82	6.82	6.82
Authorized Positioned Category				
Full-time (40 hour per week)		5	5	5
Half-time (20 - 39 hours per week)		3	3	3
Part-time (1-19 hours per week)		1	1	1
Total Authorized Positions		9	9	9
MLS FTE's		3.62	3.62	3.62

Pikes Peak Library District						
General Fund - Expenditures by Department						
Three-Year Period Ended December 31, 2016						
	2014		2015		2015	2016
Account	Actual		Budget	Projection		Budget
Account	Actual	<u>'</u>	Buuget	- ' '	Ojection	Buugei
PUBLIC SERVICES						
Children Services - Library 21C						
Salaries and wages	\$ 132,459	\$	288,480	\$	265,711	\$ 289,562
Temporary work	2,422		3,600		3,600	3,600
Substitute pay	7,369		8,120		8,120	8,120
Work study costs	372		2,000		2,000	2,000
FICA charges	10,732		22,069		20,855	22,151
Retirement contributions	8,564		18,702		16,782	18,788
Office supplies	2,070		2,500		2,500	2,500
Other operating supplies	1,923		3,311		2,900	2,900
Programming costs	1,107		8,489		8,489	2,000
Mileage reimbursement expenses	686		3,000		2,500	3,000
Merchandising	141		-		-	-
Total Children's Library 21C	\$ 167,845	\$	360,271	\$	333,457	\$ 354,621
Authorized Positions			2014		2015	2016
Total Full Time Equivalents (FTE's)			6.88		7.88	7.88
Authorized Positioned Category						
Full-time (40 hour per week)			5		6	6
Half-time (20 - 39 hours per week)			3		3	3
Part-time (1-19 hours per week)			1		1	1
Total Authorized Positions			9		10	10
MLS FTE's			3.00		3.00	3.00

Pikes Peak Library District							
General Fund - Expenditures by Department							
Three-Year Period Ended December 31, 2016							
	2014		2015		2015		2016
Account	Actual	E	Budget	Pr	ojection	Budget	
					•		
PUBLIC SERVICES							
ILL							
Work-study	\$ 3,639	\$	7,000	\$	4,000	\$	7,000
Office supplies	2,473	Ċ	2,500		1,500	Ė	2,500
Other operating supplies	2,321		3,500		3,000		3,500
OCLC on-line charges	40,643		44,000		44,000		44,000
ILL borrowing expenses	3,974		5,000		4,000		5,000
Total ILL	\$ 53,050	\$	62,000	\$	56,500	\$	62,000
PUBLIC SERVICES							
Teen Services							
Programming costs	22,183		21,659		21,659		33,179
Total Teen Services	\$ 22,183	\$	21,659	\$	21,659	\$	33,179
PUBLIC SERVICES							
Adult Reading Programs							
Programming costs	\$ 12,000	\$	13,000	\$	13,000	\$	13,000
PUBLIC SERVICES							
Senior Services							
Programming costs	\$ 4,810	\$	5,000	\$	5,000	\$	6,000

Pikes Peak Library District					
General Fund - Expenditures by Department					
Three-Year Period Ended December 31, 2016					
		2014	2015	2015	2016
Account		Actual	Budget	Projection	Budget
Account		Actual	Buugei	Projection	Buugei
PUBLIC SERVICES					
Special Collections					
Salaries and wages	\$	447,682	441,464	435,097	441,464
Substitute pay	Ţ	3,930	5,113	5,113	5,113
FICA charges		33,133	33,772	32,130	33,772
Retirement contributions		22,450	22,905	22,905	22,905
Microform supplies		231	1,175	500	1,175
Office supplies		2,183	-	-	-
Other operating supplies		1,040	2,700	2,700	3,100
Photo archive supplies		4,815	5,043	5,043	6,009
Archive supplies		3,809	3,737	3,737	3,860
Microfilming services		14,759	24,525	19,600	19,600
Dues		352	502	502	502
Mileage reimbursement expenses		4,173	750	750	750
Programming costs		2,077	2,570	2,570	2,570
Total Special Collections	\$	540,634	\$ 544,256	\$ 530,647	\$ 540,820
Authorized Positions			2014	2015	2016
Total Full Time Equivalents (FTE's)			9.25	9.25	9.25
Authorized Positioned Category					
Full-time (40 hour per week)			5	5	5
Half-time (20 - 39 hours per week)			8	8	8
Part-time (1-19 hours per week)			-	-	-
Total Authorized Positions			13	13	13
MLS FTE's			5.00	5.00	5.00

General Fund - Expenditures by Department					
Three-Year Period Ended December 31, 2016					
	2014		2015	2015	2016
Account		Actual	Budget	Projection	Budget
PUBLIC SERVICES					
Shelving - Penrose					
Salaries and wages	\$	132,875	151,298	122,964	151,552
Temporary labor		-	3,436	3,436	2,629
Substitute pay		4,100	3,672	3,672	3,672
FICA charges		10,393	11,574	9,821	11,594
Total Shelving - Penrose	\$	147,368	\$ 169,980	\$ 139,893	\$ 169,447
Authorized Positions			2014	2015	2016
Total Full Time Equivalents (FTE's)			7.99	7.99	7.99
Authorized Positioned Category					
Full-time (40 hour per week)			-	-	-
Half-time (20 - 39 hours per week)			10	10	10
Part-time (1-19 hours per week)			7	7	7
Total Authorized Positions			17	17	17
MLS FTE's			-	-	-
Shelving - East					
Salaries and wages	\$	298,958	284,947	275,167	284,783
Temporary labor	Ψ	-	7,080	3,600	3,610
Substitute pay		10,080	7,982	7,982	7,982
FICA charges		23,393	21,798	21,397	21,786
Retirement contributions		4,173	3,188	3,188	3,188
Office supplies		549	775	600	600
Total Shelving - East	\$	337,153	\$ 325,770	\$ 311,934	\$ 321,949
Authorized Positions			2014	2015	2016
Total Full Time Equivalents (FTE's)			13.70	13.70	13.70
Authorized Positioned Category					
Full-time (40 hour per week)			1	1	1
Half-time (20 - 39 hours per week)			17	17	17
Part-time (1-19 hours per week)			10	10	10
Total Authorized Positions			28	28	28
MLS FTE's			-	-	-

Pikes Peak Library District				
General Fund - Expenditures by Department				
Three-Year Period Ended December 31, 2016				
	2014	2015	2015	2016
Account	Actual	Budget	Projection	Budget
PUBLIC SERVICES				
Shelving - 21C				
Salaries and wages	\$ 39,615	100,913	79,975	102,761
Temporary work	-	6,940	6,940	6,940
Substitute pay	9,392	7,000	7,000	7,000
FICA charges	3,740	7,720	7,047	7,861
Office supplies	1,129	1,500	500	500
Total Shelving - 21C	\$ 53,876	\$ 124,073	\$ 101,462	\$ 125,062
Authorized Positions		2014	2015	2016
Total Full Time Equivalents (FTE's)		5.18	5.55	5.55
Authorized Positioned Category				
Full-time (40 hour per week)		-	-	-
Half-time (20 - 39 hours per week)		7	7	7
Part-time (1-19 hours per week)		5	5	5
Total Authorized Positions		12	12	12
MLS FTE's		-	-	-

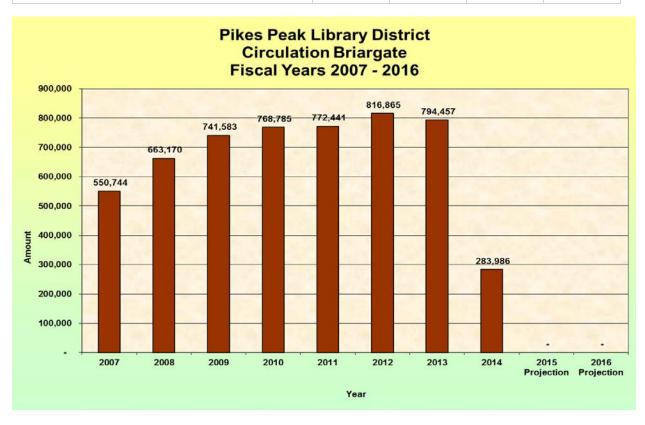
Pikes Peak Library District General Fund - Expenditures by Department				
Three-Year Period Ended December 31, 2016				
•				
	2014	2015	2015	2016
Account	Actual	Budget	Projection	Budget
PUBLIC SERVICES				
Circulation - Penrose				
Salaries and wages	\$ 284,110	297,318	285,836	296,569
Temporary labor	 	4,451	4,451	4,540
Substitute pay	15,297	14,025	14,025	15,800
FICA charges	22,343	22,745	22,270	22,688
Retirement contributions	13,903	14,781	14,013	14,721
Office supplies	1,260	1,500	1,500	1,500
Total Circulation - Penrose	\$ 336,913	\$ 354,820	\$ 342,095	\$ 355,818
Authorized Positions		2014	2015	2016
Total Full Time Equivalents (FTE's)		11.62	11.74	11.74
Authorized Positioned Category				
Full-time (40 hour per week)		7	7	7
Half-time (20 - 39 hours per week)		8	8	8
Part-time (1-19 hours per week)		1	3	3
Total Authorized Positions		16	18	18
MLS FTE's		-	-	<u>-</u>
Circulation - ELIC				
Salaries and wages	\$ 525,645	560,104	552,876	568,336
Temporary labor	 3,668	4,406	4,406	4,540
Substitute pay	23,941	15,500	13,500	15,800
FICA charges	41,182	42,848	42,973	43,478
Retirement contributions	21,908	23,078	23,417	23,078
Office supplies	840	1,700	1,700	1,700
Other operating supplies	37,329	73,113	50,000	50,000
Courier services costs	167,037	171,438	171,438	174,867
Equipment rental	2,635	-	-	-
Mileage reimbursement expenses	2,306	2,500	2,500	2,500
Total Circulation - ELIC	\$ 826,491	\$ 894,687	\$ 862,810	\$ 884,299
Authorized Positions		2014	2015	2016
Total Full Time Equivalents (FTE's)		20.22	20.62	20.62
Authorized Positioned Category				
Full-time (40 hour per week)		9	9	g
Half-time (20 - 39 hours per week)		14	15	15
Part-time (1-19 hours per week)		7	7	7
Total Authorized Positions		30	31	31

Pikes Peak Library District						
General Fund - Expenditures by Department						
Three-Year Period Ended December 31, 2016						
		2014	2015	2015	2016	
Account	Actual		Budget	Projection	Budget	
Circulation - Library 21C						
Salaries and wages	\$	87,774	175,601	166,731	166,832	
Temporary work		-	8,812	8,812	4,540	
Substitute pay		12,290	13,500	13,500	14,750	
Work study costs		-	3,100	3,100	3,600	
FICA charges		7,344	13,433	12,755	12,763	
Retirement contributions		2,296	4,686	4,686	4,686	
Office supplies		1,200	1,500	1,000	1,500	
Other operating supplies		-	1,000	-	-	
Mileage reimbursement expenses		-	696	696	696	
Total Circulation - Library 21C	\$	110,904	\$ 222,328	\$ 211,280	\$ 209,367	
Authorized Positions			2014	2015	2016	
Total Full Time Equivalents (FTE's)			6.50	6.50	6.50	
Authorized Positioned Category						
Full-time (40 hour per week)			2	2	2	
Half-time (20 - 39 hours per week)			8	8	8	
Part-time (1-19 hours per week)			-	-	-	
Total Authorized Positions			10	10	10	
MLS FTE's			-	-	-	

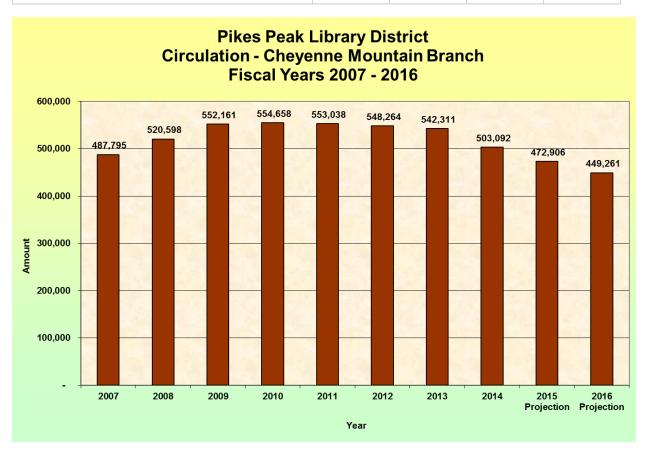
			2016
Actual	Budget	Projection	Budget
\$ 101,933	138,274	120,729	138,274
100	500	500	500
7,358	10,578	8,499	10,578
5,528	6,834	6,632	6,834
322	1,800	1,800	2,300
295	-	-	-
-	-	-	1,000
95	420	420	420
-	2,000	2,000	2,000
-	750	750	750
-	500	500	500
-	3,000	3,000	1,000
828	1,200	1,200	700
109	1,200	1,200	2,200
\$ 116,568	\$ 167,056	\$ 147,230	\$ 167,056
	2014	2015	2016
	2 15	4 20	4.20
	3.40	4.20	4.20
	2	2	2
			3
		3	3
	- 1	-	5
	4		
	-	<u> </u>	<u> </u>
	100 7,358 5,528 322 295 - 95 - - - - - - 828 109	\$ 101,933	Actual         Budget         Projection           \$ 101,933         138,274         120,729           100         500         500           7,358         10,578         8,499           5,528         6,834         6,632           322         1,800         1,800           295         -         -           -         2,000         2,000           -         750         750           -         500         500           -         3,000         3,000           828         1,200         1,200           109         1,200         1,200           \$ 116,568         \$ 167,056         \$ 147,230           2014         2015           2         2         2           2         2         3           -         3.45         4.20

General Fund - Expenditures by Department						
Three-Year Period Ended December 31, 2016						
		2014	2015	2015	2016	
Account	Actual		Budget	Projection	Budget	
PUBLIC SERVICES				•		
Security						
Salaries and wages	\$	301,797	371,176	371,176	370,937	
Substitute pay		51,668	30,000	30,000	30,000	
FICA charges		26,565	28,395	28,395	28,377	
Retirement contributions		18,195	23,675	23,675	23,675	
Office supplies		4,420	-	-	-	
Other operating supplies		10,705	11,640	11,640	11,640	
Security Contract Services						
Penrose		19,922	-	-	-	
New Facility		4,925	-	-	-	
Ruth Holley		5,160	-	-	-	
Sand Creek		5,214	-	-	-	
Mileage reimbursement expenses		1,468	2,700	2,700	2,700	
Total Facilities - Security	\$	450,039	\$ 467,586	\$ 467,586	\$ 467,329	
Authorized Positions			2014	2015	2016	
Total Full Time Equivalents (FTE's)			11.00	13.00	13.00	
Authorized Positioned Category						
Full-time (40 hour per week)			8	10	10	
Half-time (20 - 39 hours per week)			7	6	6	
Part-time (1-19 hours per week)			-	-	-	
Total Authorized Positions			15	16	16	
MLS FTE's			-	-	-	

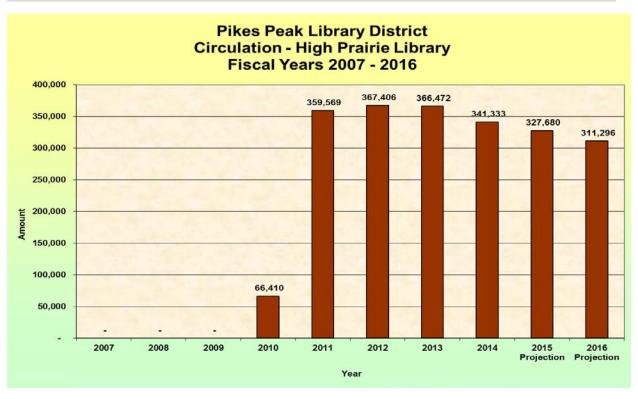
Pikes Peak Library District						
General Fund - Expenditures by Department						
Three-Year Period Ended December 31, 2016						
		2014	2015	2015	2	016
Account	Actual		Budget	Projection	Budget	
PUBLIC SERVICES						
Briargate Branch						
Salaries and wages	\$	160,992	-	-	\$	_
Substitute pay		17,144	-	-		-
Work-study		921	-	-		
FICA charges		13,614	-	-		
Retirement contributions		3,789	-	-		
Office supplies		1,731	-	-		-
Other operating supplies		453	-	-		
Programming costs		1,493	-	-		-
Other costs		2,507	-	-		-
Total Briargate Branch	\$	202,644	\$ -	\$ -	\$	-
Authorized Positions			2014	2015	2	016
Total Full Time Equivalents (FTE's)			_	_		
Authorized Positioned Category						
Full-time (40 hour per week)			-	-		-
Half-time (20 - 39 hours per week)			-	-		-
Part-time (1-19 hours per week)			-	-		-
Total Authorized Positions			-	-		-



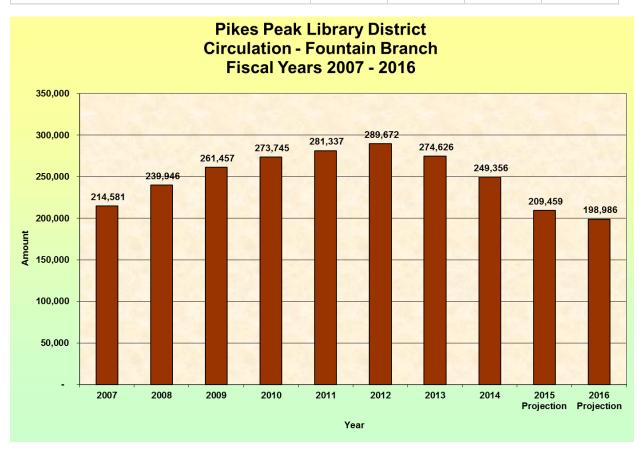
Pikes Peak Library District				
General Fund - Expenditures by Department				
Three-Year Period Ended December 31, 2016				
	2014	2015	2015	2016
Account	Actual	Budget	Projection	Budget
PUBLIC SERVICES				
Cheyenne Mountain Branch				
Salaries and wages	\$ 352,710	350,886	356,651	342,194
Substitute pay	23,367	22,000	22,000	22,000
FICA charges	27,682	26,843	27,720	26,177
Retirement contributions	14,407	14,696	14,662	14,047
Office supplies	275	6,500	6,500	6,500
Other operating supplies	6,125	-	-	-
Total Cheyenne Mountain Branch	\$ 424,566	\$ 420,925	\$ 427,533	\$ 410,918
Authorized Positions		2014	2015	2016
Total Full Time Equivalents (FTE's)		10.93	10.93	10.93
Authorized Positioned Category				
Full-time (40 hour per week)		4	4	4
Half-time (20 - 39 hours per week)		9	9	9
Part-time (1-19 hours per week)		5	5	5
Total Authorized Positions		18	18	18
MLS FTE's		1.00	1.00	1.00



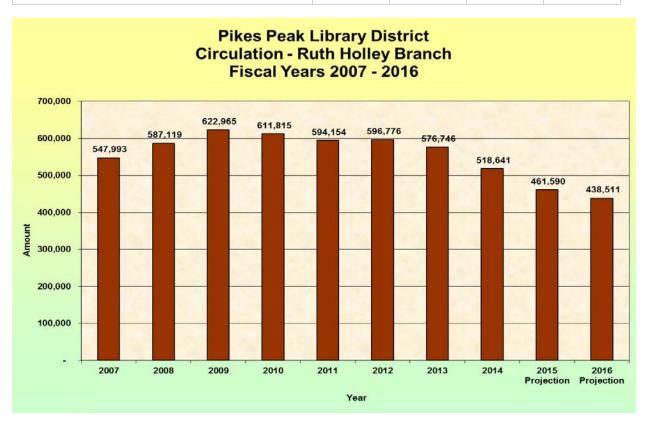
Pikes Peak Library District				
General Fund - Expenditures by Department				
Three-Year Period Ended December 31, 2016				
	2014	2015	2015	2016
Account	Actual	Budget	Projection	Budget
PUBLIC SERVICES				
High Prairie				
Salaries and wages	\$ 228,280	240,638	240,527	240,638
Substitute pay	22,340	15,897	18,000	18,000
FICA charges	18,755	18,409	19,690	18,409
Retirement contributions	10,738	11,412	11,444	11,412
Office supplies	2,633	2,000	2,000	2,000
Other operating supplies	548	1,250	1,250	1,250
Programming costs	1,236	1,125	1,125	1,125
Total High Prairie Branch	\$ 284,530	\$ 290,731	\$ 294,036	\$ 292,834
Authorized Positions		2014	2015	2016
Total Full Time Equivalents (FTE's)		8.25	8.25	8.25
Authorized Positioned Category				
Full-time (40 hour per week)		4	4	4
Half-time (20 - 39 hours per week)		5	5	5
Part-time (1-19 hours per week)		4	4	4
Total Authorized Positions		13	13	13
MLS FTE's		1.00	1.00	1.00



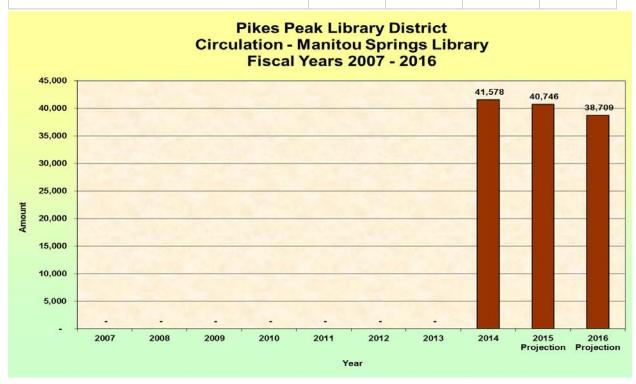
2014	2015	2015	2016
Actual	Budget	Projection	Budget
\$ 224,725	227,804	222,665	227,804
13,393	10,500	10,500	10,500
17,845	17,427	17,790	17,427
5,849	5,767	5,459	5,767
4,837	4,300	4,300	4,300
1,177	1,144	1,144	1,000
1,764	3,000	3,000	3,000
\$ 269,590	\$ 269,942	\$ 264,858	\$ 269,798
	2014	2015	2016
	7.75	7.88	7.88
	2	2	2
	7	7	7
	4	4	4
	13	13	13
	-	-	-
	\$ 224,725 13,393 17,845 5,849 4,837 1,177 1,764	\$ 224,725 227,804 13,393 10,500 17,845 17,427 5,849 5,767 4,837 4,300 1,177 1,144 1,764 3,000 \$ 269,590 \$ 269,942  2014  7.75	Actual         Budget         Projection           \$ 224,725         227,804         222,665           13,393         10,500         10,500           17,845         17,427         17,790           5,849         5,767         5,459           4,837         4,300         4,300           1,177         1,144         1,144           1,764         3,000         3,000           \$ 269,590         \$ 269,942         \$ 264,858           2014         2015           7.75         7.88           2         2           7         7           4         4



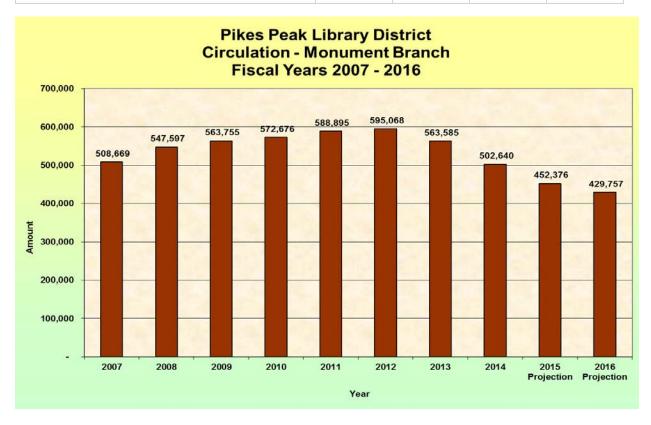
Pikes Peak Library District				
General Fund - Expenditures by Department				
Three-Year Period Ended December 31, 2016				
	2014	2015	2015	2016
Account	Actual	Budget	Projection	Budget
PUBLIC SERVICES				
Ruth Holley Branch				
Salaries and wages	\$ 340,801	364,052	359,636	361,738
Substitute pay	20,622	22,000	20,000	22,000
FICA charges	26,967	27,850	28,307	27,673
Retirement contributions	15,965	17,400	17,309	17,266
Office supplies	7,477	6,500	6,500	7,400
Other operating supplies	113	540	540	-
Other costs	229	264	264	264
Programming costs	515	810	810	810
Total Ruth Holley Branch	\$ 412,689	\$ 439,416	\$ 433,366	\$ 437,151
Authorized Positions		2014	2015	2016
Total Full Time Equivalents (FTE's)		12.50	12.13	12.13
Authorized Positioned Category				
Full-time (40 hour per week)		6	6	6
Half-time (20 - 39 hours per week)		8	8	8
Part-time (1-19 hours per week)		6	5	5
Total Authorized Positions		20	19	19
MLS FTE's		1.00	1.00	1.00



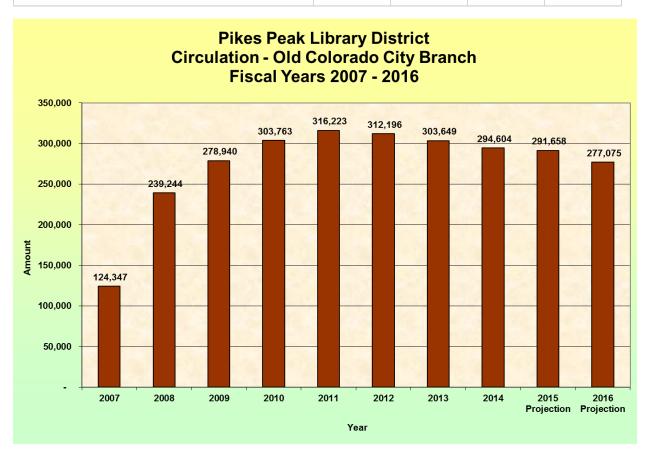
Pikes Peak Library District				
General Fund - Expenditures by Department				
Three-Year Period Ended December 31, 2016				
	2014	2015	2015	2016
Account	Actual	Budget	Projection	Budget
			•	
PUBLIC SERVICES				
Manitou Springs Branch				
Salaries and wages	\$ 139,140	157,867	149,595	157,867
Substitute pay	9,149	10,000	9,000	10,000
FICA charges	11,072	12,077	11,691	12,077
Retirement contributions	6,975	7,357	7,045	7,357
Office supplies	1,256	2,500	2,250	2,500
Other operating supplies	1,895	4,500	4,500	4,500
Programming costs	3,368	2,400	3,000	2,400
Total Manitou Springs Branch	\$ 172,855	\$ 196,701	\$ 187,081	\$ 196,701
Authorized Positions		2014	2015	2016
Total Full Time Equivalents (FTE's)		4.00	4.25	4.25
Authorized Positioned Category				
Full-time (40 hour per week)		2	2	2
Half-time (20 - 39 hours per week)		4	4	4
Part-time (1-19 hours per week)		-	_	-
Total Authorized Positions		6	6	6
MLS FTE's		1.00	1.00	1.00



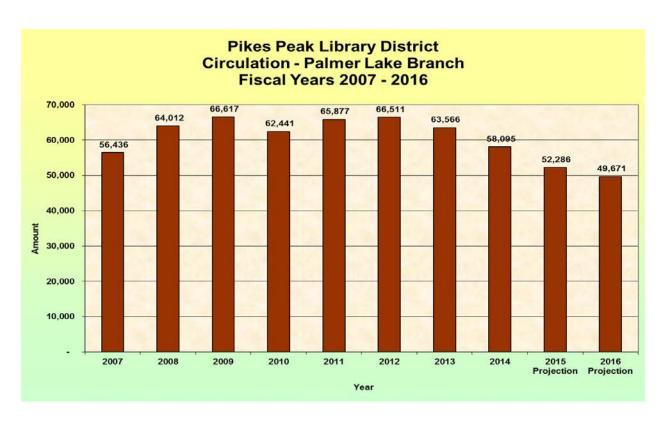
Pikes Peak Library District				
General Fund - Expenditures by Department				
Three-Year Period Ended December 31, 2016				
	2014	2015	2015	2016
Account	Actual	Budget	Projection	Budget
PUBLIC SERVICES				
Monument Branch				
Salaries and wages	\$ 329,261	309,775	301,105	304,101
Substitute pay	15,524	17,000	17,000	17,000
FICA charges	25,327	23,698	23,138	23,264
Retirement contributions	13,642	12,314	11,918	12,217
Office supplies	3,303	3,500	3,500	3,500
Other operating supplies	3,605	3,394	3,394	450
Other costs	288	500	400	500
Programming costs	872	1,000	1,000	2,000
Total Monument Branch	\$ 391,822	\$ 371,181	\$ 361,455	\$ 363,032
Authorized Positions		2014	2015	2016
Total Full Time Equivalents (FTE's)		10.55	10.55	10.55
Authorized Positioned Category				
Full-time (40 hour per week)		4	4	4
Half-time (20 - 39 hours per week)		8	8	8
Part-time (1-19 hours per week)		5	5	5
Total Authorized Positions		17	17	17
MLS FTE's		1.00	1.00	1.00



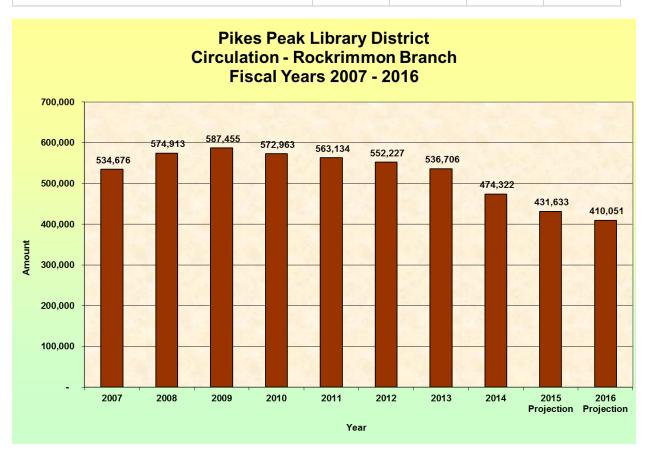
Pikes Peak Library District				
General Fund - Expenditures by Department				
Three-Year Period Ended December 31, 2016				
	2014	2015	2015	2016
Account	Actual	Budget	Projection	Budget
PUBLIC SERVICES				
Old Colorado City Branch				
Salaries and wages	\$ 273,021	281,736	282,168	281,736
Substitute pay	13,207	15,000	13,000	15,000
FICA charges	20,703	21,553	21,695	21,553
Retirement contributions	12,933	13,192	13,192	13,192
Office supplies	4,338	4,200	4,000	4,200
Other operating supplies	331	1,500	1,000	1,500
Programming costs	915	1,328	1,328	1,125
Total Old Colorado City Branch	\$ 325,448	\$ 338,509	\$ 336,383	\$ 338,306
Authorized Positions		2014	2015	2016
Total Full Time Equivalents (FTE's)		8.88	8.63	8.63
Authorized Positioned Category				
Full-time (40 hour per week)		4	4	4
Half-time (20 - 39 hours per week)		9	8	8
Part-time (1-19 hours per week)		1	1	1
Total Authorized Positions		14	13	13
MLS FTE's		1.00	1.00	1.00



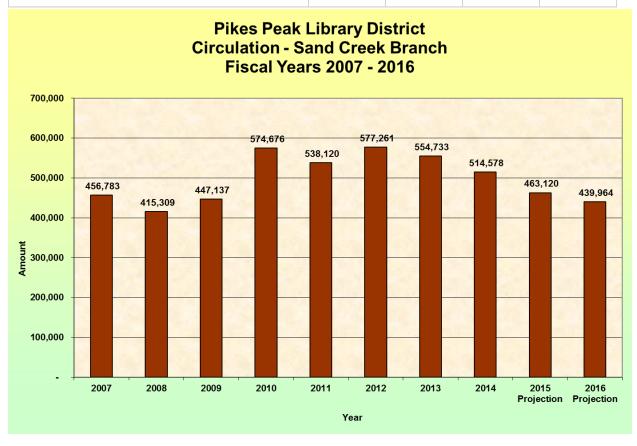
Pikes Peak Library District				
General Fund - Expenditures by Department				
Three-Year Period Ended December 31, 2016				
	2014	2015	2015	2016
Account	Actual	Budget	Projection	Budget
PUBLIC SERVICES				
Palmer Lake Branch				
Salaries and wages	\$ 56,716	57,300	57,556	57,300
Substitute pay	4,657	5,000	5,000	5,000
FICA charges	4,687	4,383	4,681	4,383
Office supplies	417	500	500	500
Other operating supplies	-	300	300	300
Other costs	-	125	125	125
Total Palmer Lake Branch	\$ 66,477	\$ 67,608	\$ 68,162	\$ 67,608
Authorized Positions		2014	2015	2016
Total Full Time Equivalents (FTE's)		1.79	1.79	1.79
Authorized Positioned Category				
Full-time (40 hour per week)		-	-	-
Half-time (20 - 39 hours per week)		2	2	2
Part-time (1-19 hours per week)		1	1	1
Total Authorized Positions		3	3	3
MLS FTE's		-	-	-



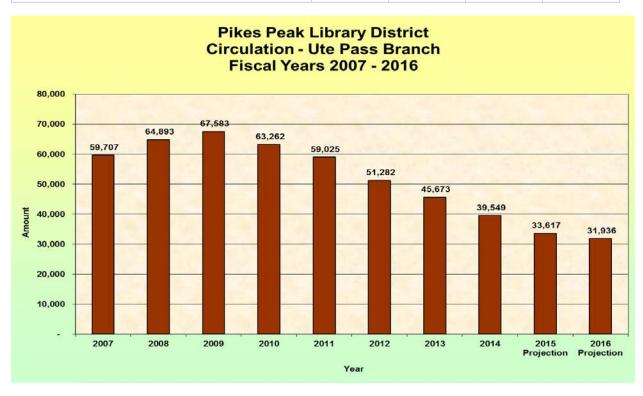
Pikes Peak Library District				
General Fund - Expenditures by Department				
Three-Year Period Ended December 31, 2016				
	2014	2015	2015	2016
Account	Actual	Budget	Projection	Budget
PUBLIC SERVICES				
Rockrimmon Branch				
Salaries and wages	\$ 312,319	311,966	305,577	312,111
Substitute pay	18,431	20,000	20,000	20,000
FICA charges	24,698	23,865	23,952	23,877
Retirement contributions	12,313	12,302	11,902	12,314
Office supplies	3,794	4,000	4,000	6,150
Other operating supplies	2,851	2,150	1,000	-
Programming costs	273	1,000	500	1,000
Total Rockrimmon Branch	\$ 374,679	\$ 375,283	\$ 366,931	\$ 375,452
Authorized Positions		2014	2015	2016
Total Full Time Equivalents (FTE's)		10.65	10.65	10.65
Authorized Positioned Category				
Full-time (40 hour per week)		4	4	4
Half-time (20 - 39 hours per week)		9	9	9
Part-time (1-19 hours per week)		5	5	5
Total Authorized Positions		18	18	18
MLS FTE's		1.00	1.00	1.00



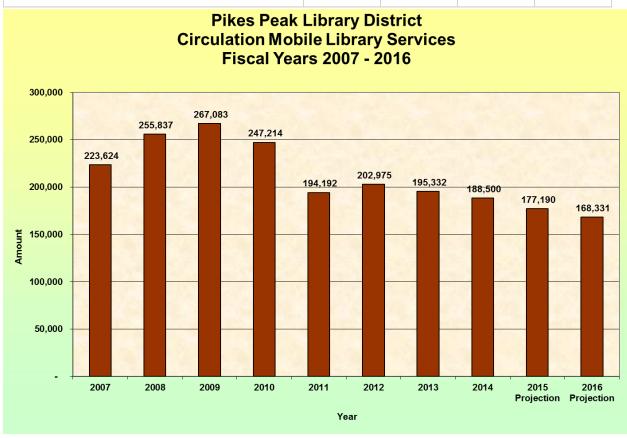
Pikes Peak Library District				
General Fund - Expenditures by Department				
Three-Year Period Ended December 31, 2016				
	2014	2015	2015	2016
Account	Actual	Budget	Projection	Budget
PUBLIC SERVICES				
Sand Creek Branch				
Salaries and wages	\$ 386,379	497,905	480,989	496,699
Substitute pay	34,154	32,000	32,000	32,000
FICA charges	31,133	38,090	37,478	37,998
Retirement contributions	23,615	29,623	28,709	29,526
Office supplies	9,745	8,500	8,500	8,500
Other operating supplies	1,554	1,827	1,827	7,500
Programming costs	1,000	3,000	3,000	3,000
Total Sand Creek Branch	\$ 487,580	\$ 610,945	\$ 592,503	\$ 615,223
Authorized Positions		2014	2015	2016
Total Full Time Equivalents (FTE's)		14.23	15.73	15.73
Authorized Positioned Category				
Full-time (40 hour per week)		9	10	10
Half-time (20 - 39 hours per week)		6	6	6
Part-time (1-19 hours per week)		5	6	6
Total Authorized Positions		20	22	22
MLS FTE's		1.00	1.00	1.00



Pikes Peak Library District				
General Fund - Expenditures by Department				
Three-Year Period Ended December 31, 2016				
	2014	2015	2015	2016
Account	Actual	Budget	Projection	Budget
PUBLIC SERVICES				
Ute Pass Branch				
Salaries and wages	\$ 32,879	35,081	35,081	35,081
Substitute pay	7,617	6,000	5,000	6,000
FICA charges	3,030	2,684	2,684	2,684
Office supplies	534	500	1,300	1,000
Programming costs	318	300	300	1,000
Total Ute Pass Branch	\$ 44,378	\$ 44,565	\$ 44,365	\$ 45,765
Authorized Positions		2014	2015	2016
Total Full Time Equivalents (FTE's)		1.80	1.28	1.28
Authorized Positioned Category				
Full-time (40 hour per week)		-	-	-
Half-time (20 - 39 hours per week)		1	2	2
Part-time (1-19 hours per week)		2	-	-
Total Authorized Positions		3	2	2
MLS FTE's		-	-	-



Pikes Peak Library District				
General Fund - Expenditures by Department				
Three-Year Period Ended December 31, 2016				
	2014	2015	2015	2016
A				
Account	Actual	Budget	Projection	Budget
PUBLIC SERVICES				
Mobile Library Services				
Salaries and wages	\$ 264,492	266,719	168,866	266,394
Substitute pay	26,624	24,454	24,454	24,454
FICA charges	21,705	20,379	21,774	20,379
Retirement contributions	12,894	13,137	13,272	13,137
Office supplies	1,067	-	-	650
Other operating supplies	586	1,535	1,535	485
Programming costs	454	730	730	400
Total Mobile library Services	\$ 327,822	\$ 326,954	\$ 230,631	\$ 325,899
Authorized Positions		2014	2015	2016
Total Full Time Equivalents (FTE's)		8.70	8.70	8.70
Authorized Positioned Category				
Full-time (40 hour per week)		5	5	5
Half-time (20 - 39 hours per week)		5	5	5
Part-time (1-19 hours per week)		3	3	3
Total Authorized Positions		13	13	13
MLS FTE's		-	-	-



Pikes Peak Library District				
General Fund - Expenditures by Department				
Three-Year Period Ended December 31, 2016				
	2014	2015	2015	2016
Account	Actual	Budget	Projection	Budget
PUBLIC SERVICES				
Administration	\$ 259,144	\$ 159,014	\$ 116,722	\$ 161,477
Customer Service Team	476	750	750	750
Adult Services				
Penrose	971,531	1,008,382	1,005,363	1,017,198
ELIC	800,212	1,123,195	1,113,949	1,200,830
Total Adult Services	1,771,743	2,131,577	2,119,312	2,218,028
Library 21C Facility				
Adult Services	224,365	391,356	376,076	388,855
Children's	167,845	360,271	333,457	354,621
Computer Commons	233,726	505,712	455,588	486,757
Total Library 21C Facility	625,936	1,257,339	1,165,121	1,230,233
Children's				
Districtwide	_	_	_	87,816
Penrose	367.758	369.638	364.901	350,023
ELIC	431,848	432,419	423,673	373,363
Total Children's	799,606	802,057	788,574	811,202
Adult Reading Program	12,000	13,000	13,000	13,000
Senior Services	4,810	5,000	5,000	6,000
Teen Services	22,183	21,659	21,659	33,179
Special Collections	540,634	544,256	530,647	540,820
ILL	53,050	62,000	56,500	62,000

Pikes Peak Library District General Fund - Expenditures by Department					
Three-Year Period Ended December 31, 2016					
Three-real Period Ended December 31, 2016					
	2014	2015	2015	2016	
Account	Actual	Budget	Projection	Budget	
7,0004111	, iotaai		110,000.0	Daugot	
PUBLIC SERVICES					
Shelving					
Penrose	147,368	169,980	139,893	169,447	
ELIC	337,153	325,770	311,934	321,949	
Library 21C	53,876	124,073	101,462	125,062	
Total Shelving	538,397	619,823	553,289	616,458	
Circulation					
Penrose	336,913	354,820	342,095	355,818	
ELIC	826,491	894,687	862,810	884,299	
Library 21C	110,904	222,328	211,280	209,367	
Total Circulation	1,274,308	1,471,835	1,416,185	1,449,484	
Security	450,039	467,586	467,586	467,329	
LitSource	116,568	167,056	147,230	167,056	
Branch Facilities					
Briargate	202,644	-	-	-	
Cheyenne Mountain	424,566	420,925	427,533	410,918	
High Prairie	284,530	290,731	294,036	292,834	
Fountain	269,590	269,942	264,858	269,798	
Ruth Holley	412,689	439,416	433,366	437,151	
Manitou Springs	172,855	196,701	187,081	196,701	
Monument	391,822	371,181	361,455	363,032	
Old Colorado City	325,448	338,509	336,383	338,306	
Palmer Lake	66,477	67,608	68,162	67,608	
Rockrimmon	374,679	375,283	366,931	375,452	
Sand Creek	487,580	610,945	592,503	615,223	
Ute Pass	44,378	44,565	44,365	45,765	
Mobile Library Services	327,822	326,954	230,631	325,899	
Total Branch Facilities	3,785,080	3,752,760	3,607,304	3,738,687	
Total Public Services	\$ 10,253,974	\$ 11,475,712	\$ 11,008,879	\$ 11,515,703	
Total Full Time Equivalents (FTE's)		267.05	271.91	271.91	
Authorized Positioned Category					
Full-time (40 hour per week)		138	142	142	
Half-time (20 - 39 hours per week)		187	187	187	
Part-time (1-19 hours per week)		73	73	73	
Total Authorized Positions		398	402	402	
MLS FTE's		48	48	48	

Pikes Peak Library District					
General Fund - Expenditures by Department					
Three-Year Period Ended December 31, 2016					
		2014	2015	2015	2016
Account	Actual		Budget	Projection	Budget
Support Services					
Administration					
Salaries and wages	\$	27,892	-	-	-
FICA charges		2,107	-	-	-
Retirement contributions		2,071	-	-	-
Training		1,868	3,000	3,000	-
Total Administration	\$	33,938	\$ 3,000	\$ 3,000	\$ -
Authorized Positions			2014	2015	2016
Total Full Time Equivalents (FTE's)			1.00	-	-
Authorized Positioned Category					
Full-time (40 hour per week)			1	-	-
Half-time (20 - 39 hours per week)			-	-	-
Part-time (1-19 hours per week)			-	-	-
Total Authorized Positions			1	-	-
MLS FTE's			1.00	-	-

Pikes Peak Library District							
General Fund - Expenditures by Department							
Three-Year Period Ended December 31, 2016							
	2014		2015		2015		2016
Account	 ctual	В	udget	Pro	ojection	В	udget
Support Services							
Green Team							
General supplies	\$ 337	\$	750	\$	750	\$	750
Programing	-		100		100		100
Training	-		150		150		150
Total Green Team	\$ 337	\$	1,000	\$	1,000	\$	1,000
OET Team							
Employee Recognition	1,558		3,000		3,000		3,000
Total OET Team	\$ 1,558	\$	3,000	\$	3,000	\$	3,000

Pikes Peak Library District General Fund - Expenditures by Department				
Three-Year Period Ended December 31, 2016				
,				
	2014	2015	2015	2016
Account	Actual	Budget	Projection	Budget
Support Services				
Human Resources				
Truman Nesources				
Salaries and wages	\$ 239,896	249,778	249,778	249,778
Bilingual staff stipends	-	5,700	5,700	5,700
Workstudy	970	-	-	-
Temporary labor	-	1,800	1,800	1,800
FICA charges	17,385	19,108	19,108	19,108
Retirement contributions	14,986	15,805	15,805	15,805
Office supplies	2,102	-	-	-
Other operating supplies	1,985	4,350	4,350	4,050
Consultant fees	-	5,000	· -	5,000
Outside services	8,416	9,295	9,295	9,500
Mileage reimbursement expenses	1,396	1,750	1,750	1,750
Employee recruitment expenses	,,,,,	1,1 00	-,	1,1.00
Testing	1,379	500	500	500
Background checks	13,950	12,000	12,000	14,500
Director search	8,247	40,000	40,000	-
Pre-employment assessment costs	5,266	3,500	3,500	5,000
Advertising costs	-	2,000	2,000	1,000
Recruitment travel costs	3,272	8,500	8,500	8,500
Relocation expenses	1,467	3,000	3,000	5,000
Job fairs	1,764	75	75	75
Dues	5,559	5,440	5,440	5,920
District-wide training programs/initiatives	0,000	5,440	5,770	3,320
All Staff Day	3,166	3,500	3,500	3,500
Customer service	872		-	- 3,500
Leadership	-	5,000	5,000	5,000
Master Drive	2,100	3,000	3,000	3,000
Safety	1,234	3,000	3,000	3,000
Training	1,204	<u>-</u>	<u>-</u>	3,000
Employee recognition	-	-	-	3,000
District-wide programs	1.240	1,000	1,000	1,000
Tuition reimbursement costs	, -	30,000	,	
	25,418		30,000	30,000
Wellness and safety	9,652	20,000	15,000	18,500
Volunteer program	1,168	3,700	3,700	3,700
Employee assistance program	13,364	16,075	16,075	17,000
Total Human Resources	\$ 386,254	\$ 469,876	\$ 459,876	\$ 437,686
Authorized Positions		2014	2015	2016
Total Full Time Equivalents (ETEIs)		F 1F	E 15	E 4F
Total Full Time Equivalents (FTE's)		5.15	5.15	5.15
Authorized Positioned Category Full-time (40 hour per week)		4		
		4	4	4
Half-time (20 - 39 hours per week)		1	1	1
Part-time (1-19 hours per week)		1	1	1
Total Authorized Positions MLS FTE's	-	- 6	- 6	6
IVILO 1 1 L 3		-	<u>-</u>	-

Pikes Peak Library District				
General Fund - Expenditures by Department				
Three-Year Period Ended December 31, 2016				
	2014	2015	2015	2016
Account	Actual	Budget	Projection	Budget
Support Services				
Facilities - Administration				
Office supplies	\$ 3	76 \$ 250	) \$ 250	\$ 350
Other operating supplies	1,3	36 6,35	6,350	3,000
Vehicle operating costs	46,5	55,75	55,750	55,750
Consultant fees	8,4	01 10,000	9,165	10,000
Janitorial services	317,7	13 383,00	383,000	387,200
Equipment maintenance	8,6	06 15,10	5 15,106	16,000
Furniture repair	2,4	96 3,00	3,000	6,500
Building repairs - branches	42,0	25 33,24	7 22,644	32,500
Moving and storage costs	15,5	28 17,40	17,400	18,200
HVAC maintenance	79,8	85,75	82,501	89,850
Elevator maintenance	23,2	90 30,50	28,244	34,500
Burglar and fire alarm maintenance	53,3	97 51,114	50,063	54,800
Grounds maintenance	51,8	08 50,650	50,650	61,200
Mileage reimbursement expenses	2,1	15 2,50	3,118	3,000
Training	-	-	-	1,000
Equipment rental	3	60 4,35	5 245	1,000
Total Facilities - Administration	\$ 653,9	32 \$ 748,97	2 \$ 727,486	\$ 774,850

Pikes Peak Library District				
General Fund - Expenditures by Department				
Three-Year Period Ended December 31, 2016				
	2014	2015	2015	2016
Account	Actual	Budget	sudget Projection	
Support Services				
Facilities - Penrose				
Salaries and wages	\$ 279,026	291,990	300,740	291,990
FICA charges	19,265	22,337	22,337	22,337
Retirement contributions	19,176	21,063	21,050	21,063
Office supplies	9,098	8,000	6,366	8,000
Other operating supplies	20,749	26,750	22,204	26,750
Building repairs	20,572	32,100	20,303	35,100
Furniture repairs	8,399	12,500	8,875	12,500
Equipment repairs	827	1,000	685	1,000
Total Facilities - Penrose	\$ 377,112	\$ 415,740	\$ 402,560	\$ 418,740
Authorized Positions		2014	2015	2016
Total Full Time Equivalents (FTE's)		6.75	6.75	6.75
Authorized Positioned Category				
Full-time (40 hour per week)		6	6	6
Half-time (20 - 39 hours per week)		1	1	1
Part-time (1-19 hours per week)		-	-	-
Total Authorized Positions		7	7	7
MLS FTE's		-	-	-

Pikes Peak Library District				
General Fund - Expenditures by Department				
Three-Year Period Ended December 31, 2016				
	2014	2015	2015	2016
Account	Actual	Budget	Projection	Budget
Support Services				
Facilities - ELIC				
Salaries and wages	\$ 125,057	124,072	125,127	123,406
FICA charges	8,694	9,492	8,863	9,441
Retirement contributions	9,634	9,926	9,566	9,873
Office supplies	7,247	6,750	6,331	7,500
Other operating supplies	4,967	10,500	5,505	8,500
Building repairs	29,719	26,500	17,389	26,500
Furniture repairs	11,272	12,500	12,500	12,500
Equipment repairs	750	850	793	850
Total Facilities - ELIC	\$ 197,340	\$ 200,590	\$ 186,074	\$ 198,570
Authorized Positions		2014	2015	2016
Total Full Time Equivalents (FTE's)		3.00	3.00	3.00
Authorized Positioned Category				
Full-time (40 hour per week)		3	3	3
Half-time (20 - 39 hours per week)		-	-	-
Part-time (1-19 hours per week)		-	-	-
Total Authorized Positions		3	3	3
MLS FTE's		-	-	-

Pikes Peak Library District								
General Fund - Expenditures by Department								
Three-Year Period Ended December 31, 2016								
	2014			2015		2015	2016	
Account		Actual		Budget	Pr	ojection		Budget
Support Services								
Facilities - Library 21C Facility								
Salaries and wages	\$	51,686	\$	70,554	\$	73,667	\$	70,554
FICA charges		3,798	-	5,397	_	5,437		5,397
Retirement contributions		4,015		5,644		5,641		5,644
Office supplies		3,158		4,000		3,096		4,000
Other operating supplies		5,874		17,500		17,500		11,000
Janitorial services		,		•		,		,
Upholstery cleaning		-		1,500		1,500		-
Equipment repair		9,010		6,000		4,258		6,000
Furniture repair		2,318		2,709		931		2,500
Building repairs		35,744		34,792		18,161		32,000
Roofing		2,550		4,000		3,443		4,500
HVAC maintenance		47,950		62,298		32,183		63,000
Elevator maintenance		1,280		-		-		-
Grounds maintenance		6,681		9,500		9,500		8,000
Total Facilities - Library 21C Facility	\$	174,064	\$	223,894	\$	175,317	\$	212,595
Authorized Positions				2014		2015		2016
Total Full Time Equivalents (FTE's)				2.00		2.00		2.00
Authorized Positioned Category								
Full-time (40 hour per week)				2		2		2
Half-time (20 - 39 hours per week)								-
Part-time (1-19 hours per week)				-		-		-
Total Authorized Positions				2		2		2
MLS FTE's				-		-		-

Pikes Peak Library District General Fund - Expenditures by Department								
Three-Year Period Ended December 31, 2016								
initee-real renou Linded December 31, 2010								
	2014			2015		2015		2016
Account		Actual		Budget	Pı	ojection		Budget
Account		Actual		Duaget	<u> </u>	Ojection		Juuget
Support Services								
Facilities - Utilities/Rent - Penrose								
Gas		23,742		28,000		28,000		28,000
Electric		101,843		103,000		103,000		103,000
Water and sewer		27,485		26,300		26,300		26,300
Trash removal		2,733		3,010		3,010		3,110
Parking		43,162		42,000		42,000		43,624
Total Facilities - Utilities/Rent - Penrose	\$	198,965	\$	202,310	\$	202,310	\$	204,034
Facilities - Utilities/Rent - ELIC								
Gas		14,759		20,000		20,000		20,000
Electric		117,905		111,000		111,000		111,000
Water and sewer		26,276		22,000		22,000		22,000
Trash removal		3,825		4,025		4,813		5,154
Total Facilities - Utilities/Rent - ELIC	\$	162,765	\$	157,025	\$	157,813	\$	158,154
Facilities - Utilities/Rent - Library Express								
Facility rental costs	\$	1,200	\$	1,200	\$	1,200	\$	1,200
Total Facilities - Utilities/Rent - Library Express	\$	1,200	\$	1,200	\$	1,200	\$	1,200
Facilities - Utilities/Rent - Briargate								
Facility rental costs	\$	169,716	\$	42,940	\$	42,940	\$	-
Common area maintenance costs		73,521		30,634		16,486		-
Total Facilities - Utilities/Rent - Briargate	\$	243,237	\$	73,574	\$	59,426	\$	-
Facilities - Utilities/Rent - Cheyenne Mountain								
Gas	\$	2,709	\$	2,700	\$	2,700	\$	3,200
Electric	1	12,546	,	12,840	,	12,840	-	12,840
Trash removal		1,024		960		1,304		1,469
Facility rental costs		106,936		110,126		110,126		116,819
Common area maintenance costs		12,472		19,873		19,873		16,176

General Fund - Expenditures by Department									
Three-Year Period Ended December 31, 2016									
Tillee- real Feriou Ended December 31, 2016									
		2014		2015		2015		2046	
Account		2014		2015	D.		2016		
Account	-	Actual	<u> </u>	Budget	Pr	ojection	l l	Budget	
Support Services									
Facilities - Utilities/Rent - High Prairie									
Electric	\$	9,617	\$	9,670	\$	9,670	\$	9,670	
Water and sewer		4,072		11,000		11,000		11,000	
Trash removal		756		800		1,320		1,486	
Total Facilities - Utilities/Rent - High Prairie	\$	14,445	\$	21,470	\$	21,990	\$	22,156	
Facilities - Utilities/Rent - Fountain									
Gas	\$	1,803	\$	2,200	\$	2,200	\$	2,200	
Electric	Φ	11,645	Ψ	12,100	Ψ	12,100	Ψ	12,100	
Water and sewer		1,810		2,100		2,100		2,600	
Trash removal		1,105		880		1,305		1,471	
		10.000		1= 000					
Total Facilities - Utilities/Rent - Fountain	\$	16,363	\$	17,280	\$	17,705	\$	18,371	
Facilities - Utilities/Rent - Library 21C									
Gas		20,451		27,000		27,000		27,000	
Electric		110,856		130,000		130,000		130,000	
Water and sewer		25,238		24,100		24,100		24,100	
Trash removal		2,331		3,000		4,738		5,074	
Total Facilities - Utilities/Rent - Library 21C	\$	158,876	\$	184,100	\$	185,838	\$	186,174	
Facilities - Utilities/Rent - Ruth Holley									
		0.500		0.500		0.500		0.000	
Gas		2,536		2,500		2,500		3,000	
Electric		9,988		9,800		9,800		9,800	
Trash removal		925		860		1,177		1,336	
Rental		111,259		115,810		115,810		115,810	
Common area maintenance costs		30,596		30,500		30,500		30,500	
Total Facilities - Utilities/Rent - Ruth Holley	\$	155,304	\$	159,470	\$	159,787	\$	160,446	
Facilities - Utilities/Rent - Manitou									
Gas	\$	868	\$	800	\$	800	\$	1,300	
Electric		2,102		2,310		2,310		2,810	
Water and Sewer		817		1,000		1,000		1,500	
Rent		9,264		9,264		9,264		9,264	
Total Facilities - Utilities/Rent - Manitou Springs	\$	13,051	\$	13,374	\$	13,374	\$	14,874	
Facilities - Utilities/Rent - Monument									
Gas	\$	1,825	\$	2,000	\$	2,000	\$	2,500	
Electric	Ф	11,223	Ψ	11,400	Ψ	11,400	Ψ	11,900	
Trash Removal		386		400		473		597	
Facility rental costs		95,131		99,888		99,888		104,882	
Common area maintenance costs		22,285		27,000		27,000		27,000	
Common area mannenance costs		22,200		۷۱,000		21,000		∠1,00C	

Pikes Peak Library District							
General Fund - Expenditures by Department							
hree-Year Period Ended December 31, 2016							
		2014	2015		2015		2016
Account	Actual		Budget	Pr	ojection	Budget	
Account		Actual	Duaget		Ojection		Juaget
Support Services							
Facilities - Utilities/Rent - Old Colorado City							
Gas	\$	2,042	\$ 1,900	\$	1,900	\$	2,40
Electric		7,408	7,980		7,980		7,98
Trash removal		549	520		698		83
Water and sewer		1,317	1,430		1,430		1,93
Total Facilities - Utilities/Rent - Old Colorado City	\$	11,316	\$ 11,830	\$	12,008	\$	13,14
Facilities - Utilities/Rent - Palmer Lake							
Gas	\$	665	\$ 1,000	\$	1,000	\$	1,50
Electric		671	1,500		1,500		1,50
Water and sewer		1,775	660		660		1,16
Total Facilities - Utilities/Rent - Palmer Lake	\$	3,111	\$ 3,160	\$	3,160	\$	4,16
Facilities - Utilities/Rent - Rockrimmon							
Gas		1,913	2,400		2,400		2,90
Electric		8,592	8,790		8,790		8,79
Trash removal		394	500		500		60
Facility rental costs		153,164	157,500		157,500		161,83
Common area maintenance costs		32,441	36,000		40,128		42,29
Total Facilities - Utilities/Rent - Rockrimmon	\$	196,504	\$ 205,190	\$	209,318	\$	216,41

Pikes Peak Library District								
General Fund - Expenditures by Department								
Three-Year Period Ended December 31, 2016								
		2014		2015		2015		2016
Account	Actual		Budget		Projection		Budget	
Support Services								
Facilities - Utilities/Rent - Sand Creek								
Gas	\$	2,659	\$	2,700	\$	2,700	\$	3,200
Electric		12,117		13,545		13,545		13,545
Water and sewer		1,658		1,800		1,800		2,300
Trash Removal		261		250		387		506
Common area maintenance costs		7,311		16,000		16,000		16,000
Total Facilities - Utilities/Rent - Sand Creek	\$	24,006	\$	34,295	\$	34,432	\$	35,551
Facilities - Utilities/Rent - Ute Pass								
Gas	\$	1,342	\$	1,400	\$	2,013	\$	2,513
Electric		2,131		2,200		2,200		2,700
Water and sewer		679		730		1,007		1,615
Facility rental costs		6,135		6,320		6,320		6,320
Total Facilities - Utilities/Rent - Ute Pass	\$	10,287	\$	10,650	\$	11,540	\$	13,148

Pikes Peak Library District						
General Fund - Expenditures by Department						
Three-Year Period Ended December 31, 2016						
	2014	_	2015	 2015	2016	
Account	Actual	t	Budget	 rojection	_	Budget
Support Services						
Facilities						
Administration	\$ 653,982	\$	748,972	\$ 727,486	\$	774,85
Facilities						
Penrose	377,112		415,740	402,560		418,74
ELIC	197,340		200,590	186,074		198,57
Library 21C Facility	174,064		223,894	175,317		212,59
Utilities/Rent						
Penrose	198,965		202,310	202,310		204,03
ELIC	162,765		157,025	157,813		158,15
Library Express	1,200		1,200	1,200		1,20
Briargate	243,237		73,574	59,426		-
Cheyenne Mountain	135,687		146,499	146,843		150,50
High Prairie	14,445		21,470	21,990		22,15
Fountain	16,363		17,280	17,705		18,37
New Facility	158,876		184,100	185,838		186,17
Ruth Holley	155,304		159,470	159,787		160,44
Manitou Springs	13,051		13,374	13,374		14,87
Monument Hill	130,850		140,688	140,761		146,87
Old Colorado City	11,316		11,830	12,008		13,14
Palmer Lake	3,111		3,160	3,160		4,16
Rockrimmon	196,504		205,190	209,318		216,41
Sand Creek	24,006		34,295	34,432		35,55
Ute Pass	10,287		10,650	11,540		13,14
Total Utilities/Rent	1,475,967		1,382,115	1,377,505		1,345,21
Total - Facilities	\$ 2,878,465	\$	2,971,311	\$ 2,868,942	\$	2,949,96

Pikes Peak Library District								
General Fund - Expenditures by Department								
Three-Year Period Ended December 31, 2016								
		2014		2015		2015		2016
Account	Actual		Budget		Projection		Budget	
Support Services								
Administration	\$	33,938	\$	3,000	\$	3,000	\$	-
Teams								
Green Team		337		1,000		1,000		1,000
OET Team		1,558		3,000		3,000		3,000
Total Teams		1,895		4,000		4,000		4,000
Human Resources		386,254		469,876		459,876		437,686
Facilities		2,878,465		2,971,311		2,868,942		2,949,966
Total Support Services	\$	3,300,552	\$	3,448,187	\$	3,335,818	\$	3,391,652
Authorized Positions				2014		2015		2016
Total Full Time Equivalents (FTE's)				17.90		16.90		16.90
Authorized Positioned Category								
Full-time (40 hour per week)				16		15		15
Half-time (20 - 39 hours per week)				2		2		2
Part-time (1-19 hours per week)				1		1		1
Total Authorized Positions				19		18		18
MLS FTE's				1.00		-		-

General Fund - Expenditures by Department				
Three-Year Period Ended December 31, 2016				
	2014	2015	2015	2016
Account	Actual	Budget	Projection	Budget
COMMUNITY ENGAGEMENT AND OUTREACH OFFICE				
Administration				
Salaries and wages	\$ 486,640	530,270	530,270	530,270
FICA charges	35,254	40,566	40,566	40,566
Retirement contributions	35,702	36,651	36,651	36,651
Video substitute pay	5,068	12,000	12,000	12,000
Meeting room supplies	1,760	5,000	5,000	5,000
Office supplies	1,325	500	500	-
Other operating supplies	498	3,626	3,626	4,100
Video production	9,362	3,768	3,768	1,500
Library channel	3,187	5,881	5,881	5,000
Consultant fees	2,443	-	-	40,000
PMC repair/replacement	22	1,000	1,000	2,000
Newsletters - postage and mail preparation costs	1,089	4,000	4,000	4,000
Mileage reimbursement expenses	5,549	5,500	5,500	5,000
Contract information listing costs	19,272	15,906	15,906	13,000
Dues	11,413	14,100	14,100	14,100
External printing services	-	84,000	84,000	100,000
Paper supplies/copier center commitment	71,250	-	-	7,000
Networking costs	4,605	3,500	3,500	3,500
Marketing promotions	59,655	66,700	59,600	45,000
Programming costs	2,509	6,000	6,000	6,000
Merchandising costs	1,318	7,500	7,500	3,500
Trade exhibits/community outreach	2,332	5,000	5,000	8,000
Training	1,132	4,000	4,000	4,000
Signage costs	5,396	5,000	5,000	12,000
Total	\$ 766,781	\$ 860,468	\$ 853,368	\$ 902,187
Authorized Positions		2014	2015	2016
			10.0=	10.5-
Total Full Time Equivalents (FTE's)		11.75	12.25	12.25
Authorized Positioned Category				
Full-time (40 hour per week)		10	10	10
Half-time (20 - 39 hours per week)		3	4	4
Part-time (1-19 hours per week)		-	-	-
Total Authorized Positions		13	14	14
MLS FTE's		-	-	-

General Fund - Expenditures by Department				
Three-Year Period Ended December 31, 2016				
	2014	2015	2015	2016
Account	Actual	Budget	Projection	Budget
INFORMATION TECHNOLOGY OFFICE				
Administration				
Salaries and wages	\$ 739,647	\$ 762,724	\$ 760,839	\$ 747,207
FICA charges	54,635	58,348	55,878	57,161
Retirement contributions	56,452	57,935	55,761	56,694
Software costs	152,560	266,440	266,440	297,465
Computer supplies	36,184	35,000	35,000	40,000
Office supplies	793	2,500	2,500	2,500
Internet filtering costs	25,135	35,000	35,000	12,500
Telecommunication Costs		,	,	,
Data charges	244,912	199,830	199,830	185,160
Upgrades	-	30,000	30,000	10,000
Voice	49,285	63,364	63,364	67,800
Cellular	55,646	47,400	47,400	49,400
Cabling	12,914	20,000	20,000	10,000
Consultant fees	83,571	81,500	81,500	70,500
SIRSI software costs	93,000	97,459	97,459	107,654
Director station	7,012	-	-	-
RFID equipment maintenance	70,257	105,000	105,000	88,000
Comp Sup Agreemt-Internet	99,045	101,766	101,766	125,634
Makerspace equipment maintenance	-	-	-	16,000
Miscellaneous equipment maintenance	_	_	_	47,598
Telecommunication equipment maintenance	13,922	94,500	94,500	66,000
Telephone maintenance	45,707	40,000	40,000	40,000
Equipment repair costs	2,535	9,500	9,500	10,000
Training	1,118	27,000	20,000	27,000
Mileage reimbursement expenses	3,601	6,000	6,000	6,000
Total Information Technology Office	\$ 1,847,931	\$ 2,141,266	\$ 2,127,737	\$ 2,140,273
<u> </u>				
Authorized Positions		2014	2015	2016
Total Full Time Equivalents (FTE's)		14.00	14.10	14.10
Authorized Positioned Category				
Full-time (40 hour per week)		13	13	13
Half-time (20 - 39 hours per week)		2	2	2
Part-time (1-19 hours per week)		-	-	-
Total Authorized Positions		15	15	15
MLS FTE's		2.00	2.00	2.00

Pikes Peak Library District				
General Fund - Expenditures by Department				
Three-Year Period Ended December 31, 2016				
	2014	2015	2015	2016
Account	Actual	Budget	Projection	Budget
INFORMATION TECHNOLOGY OFFICE				
Collection Management				
Salaries and wages	\$ 721,922	757,378	757,378	741,567
Temporary labor	4,180	14,000	14,000	14,000
Substitutes Employees	714	5,000	5,000	5,000
FICA charges	54,013	57,939	57,939	56,730
Retirement contributions	49,028	53,574	53,574	53,751
Office supplies	1,875	2,500	2,500	2,500
Other operating supplies	-	2,000	2,000	2,000
Processing supplies	57,898	150,980	150,980	135,000
Cataloging services	36,082	74,021	74,021	72,600
Subs CollectionHQ	34,000	30,600	30,600	-
Bindery	5,140	5,000	5,000	5,000
Library material purchases	3,601,997	3,632,385	3,632,385	3,364,069
Microforms	16,005	10,000	10,000	10,000
Periodicals	116,162	129,926	129,926	125,000
Serials	23,490	45,709	45,709	38,000
On-line database services	412,225	130,752	130,752	130,752
Title Source software/Web Dewey BCR	4,250	4,500	4,500	2,500
Mileage reimbursement expenses	442	800	800	800
Total Collection Management	\$ 5,139,423	\$ 5,107,064	\$ 5,107,064	\$ 4,759,269
Authorized Positions		2014	2015	2016
T. 15 H.T. 5 . 1 . (575)		10.00	10.05	40.05
Total Full Time Equivalents (FTE's)		19.30	19.65	19.65
Authorized Positioned Category		40	40	
Full-time (40 hour per week)		16	16	16
Half-time (20 - 39 hours per week)		6	6	€
Part-time (1-19 hours per week)		-	-	-
Total Authorized Positions		22	22	22
MLS FTE's		5.38	5.38	5.38

Pikes Peak Library District					
General Fund - Expenditures by Department					
Three-Year Period Ended December 31, 2016					
	2014	2015		2015	2016
Account	Actual	Budget	F	Projection	Budget
INFORMATION TECHNOLOGY OFFICE					
Material Handling Team					
Programing	\$ -	\$ 400	\$	400	400
Total Material Handling Team	\$ -	\$ 400	\$	400	\$ 400
INFORMATION TECHNOLOGY OFFICE					
Administration	\$ 1,847,931	\$ 2,141,266	\$	2,127,737	\$ 2,140,273
Collection Management	5,139,423	5,107,064		5,107,064	4,759,269
Materials Handling Team	-	400		400	400
Total Information Technololy Office	\$ 6,987,354	\$ 7,248,730	\$	7,235,201	\$ 6,899,942

Pikes Peak Library District							
General Fund - Expenditures by Department							
Three-Year Period Ended December 31, 2016							
	2014	2015		2015		2016	
Account	Actual	Budget	Pi	Projection		Budget	
DEVELOPMENT OFFICE							
Administration							
Administrative support - Foundation costs	\$ 191,672	175,674		175,674		180,000	
Training	861	-		-		-	
Office supplies	350	-		-		-	
Software	800	-		-		-	
	\$ 193,683	\$ 175,674	\$	175,674	\$	180,000	

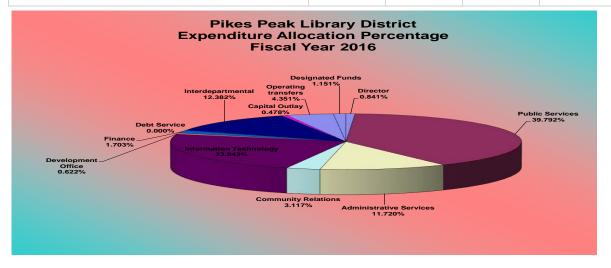
Pikes Peak Library District								
General Fund - Expenditures by Department								
Three-Year Period Ended December 31, 2016								
		2014		2015		2015		2016
Account		Actual		Budget	D	rojection		Budget
Account		Actual		Buugei	F	ojection	<u> </u>	Buugei
FINANCE OFFICE								
Administration								
Salaries and wages	\$	292,129	\$	320,237	\$	275,411	\$	320,237
Substitute costs	Ψ	1,309	Ψ	- 520,231	Ψ	275,711	Ψ	- 520,231
FICA charges		20,871		24,498		21,100		24,498
Retirement contributions		21,088		23,972		20,386		23,972
Office supplies		2,429		8,000		8,000		8,000
Other operating supplies		2,283		-		-		-
Audit fees		32,185		38,500		38,500		39,500
Legal notices - advertising		893		2.000		2.000		2,000
Fiscal System annual maintenance costs		32,085		64,000		64,000		64,000
Mileage reimbursement expenses		1,790		2,500		2,500		2,600
Dues		875		1,200		1,200		1,200
Vault clean-up charges		2,969		2,100		2,100		2,100
Training		4,715		4,800		4,800		4,800
Total Finance Office	\$	415,621	\$	491,807	\$	439,997	\$	492,907
Authorized Positions				2014		2015		2016
Total Full Time Equivalents (ETE's)				5.75		6.75		6.75
Total Full Time Equivalents (FTE's) Authorized Positioned Category				5.75		0.75		0.75
Full-time (40 hour per week)				5		6		6
Half-time (40 hour per week)				5 1		1		1
Part-time (20 - 39 hours per week)						- '		
Total Authorized Positions				- 6		7	_	7
MLS FTE's								
mile i i le d								

Pikes Peak Library District				
General Fund - Expenditures by Department				
Three-Year Period Ended December 31, 2016				
	2014	2015	2015	2016
Account	Actual	Budget	Projection	Budget
INTERDEPARTMENTAL				
Vacation/sick leave payout provision	\$ 215,925	175,000	175,000	175,000
Payroll accrual provision	34,112	50,000	50,000	50,000
Personnel items	-	144,012	136,900	414,738
New positions/temporary positions	-	-	-	305,866
Substitute pay reserve - teams/Sunday hours	997	59,675	30,000	30,000
Other payroll taxes	15,487	39,471	39,471	39,471
Dues - Urban Library Council	6,390	10,500	4,110	-
Legal fees	51,769	50,000	50,000	50,000
Health insurance	1,216,237	1,380,000	1,375,000	1,540,000
Vision insurance	45,976	51,000	51,000	51,000
Unemployment insurance	27,109	40,000	40,000	40,000
Workers compensation costs	81,985	95,000	90,000	94,500
Life and disability insurance	51,573	49,000	49,000	49,000
Collection agency charges	47,578	47,500	45,000	42,500
Other operating supplies	1,626	2,000	2,000	2,000
Postage	86,717	95,000	90,000	90,000
Copier charges	30,971	33,000	38,500	40,000
Patron Reimbursement	-	1,000	1,000	1,000
Insurance	151,975	160,000	168,363	172,500
Bank charges	21,088	21,000	24,000	24,000
Treasurer's fees	359,911	364,495	364,495	371,785
Total Interdepartmental	\$ 2,447,426	\$ 2,867,653	\$ 2,823,839	\$ 3,583,360

2014	2015	2015	2016
Actual	Budget	Projection	Budget
\$ 1,272,261	42,320	42,321	27,500
1,242,016	23,000	23,000	87,000
45,000	27,200	27,200	92,150
528,954	1,041,132	1,041,132	1,052,438
\$ 3,088,231	\$ 1,133,652	\$ 1,133,653	\$ 1,259,088
	\$ 1,272,261 1,242,016 45,000 528,954	\$ 1,272,261 42,320 1,242,016 23,000 45,000 27,200 528,954 1,041,132	Actual         Budget         Projection           \$ 1,272,261         42,320         42,321           1,242,016         23,000         23,000           45,000         27,200         27,200           528,954         1,041,132         1,041,132

Pikes Peak Library District				
General Fund - Expenditures by Department				
Three-Year Period Ended December 31, 2016				
	2014	2015	2015	2016
Account	Actual		==	
Account	Actual	Budget	Projection	Budget
Designated Funds				
Wages/temporary labor	\$ 109,101	54,144	54,144	54,644
Substitute costs	609	-	-	-
FICA	8,377	500	500	-
Retirement contributions	709	-	-	-
Health benefits	1,534	-	-	-
Vision	172	-	-	-
Life and ADD	74	-	-	-
Office supplies	20,450	27,525	27,525	-
Library Materials - Books	155,094	138,894	138,894	145,706
Library Materials - Electronic databases/on-line services	-	1,100	1,100	1,100
Data telecommunications	-	100	100	-
Printing	-	1,000	1,000	-
Equipment rental	-	1,600	1,600	-
Programming	34,642	77,015	77,015	78,209
Grounds maintenance	105	-	-	-
Summer Reading Prizes	8,589	9,100	9,100	6,000
Mileage	2,888	923	923	-
Dues	1,470	2,320	2,320	1,320
Training	8,410	5,564	5,564	500
Community outreach	1,280	7,220	7,220	-
Other grant designated expenses	52,332	43,017	43,017	45,658
Capital Outlay	29,769	148,808	148,808	138,300
Total Designated Funds	\$ 435,605	\$ 518,830	\$ 518,830	\$ 471,437
Total Expenditures, Operating Transfers To				
Other Funds and Other Financing Uses	\$ 28,097,174	\$ 28,443,598	\$ 27,735,043	\$ 28,939,560

Pikes Peak Library District				
General Fund - Expenditures by Department				
Three-Year Period Ended December 31, 2016				
	2014	2015	2015	2016
Account	Actual	Budget	Projection	Budget
Summary				
Director	\$ 207,947	\$ 222,885	\$ 209,784	\$ 243,284
Director	Ψ 201,541	Ψ 222,000	Ψ 203,704	ψ 240,204
Public Services	10,253,974	11,475,712	11,008,879	11,515,703
Support Services	3,300,552	3,448,187	3,335,818	3,391,652
Community Relations Office	766,781	860,468	853,368	902,187
Community relations office	700,701	000,400	000,000	302, 107
Information Technology Office	6,987,354	7,248,730	7,235,201	6,899,942
Development Office	193,683	175,674	175,674	180,000
	445.004	404.007	400.007	100.007
Finance Office	415,621	491,807	439,997	492,907
Interdepartmental	2,447,426	2,867,653	2,823,839	3,583,360
Capital Outlay	29,770	148,808	148,808	138,300
Operating Transfers To Other Funds	3,088,231	1,133,652	1,133,653	1,259,088
Operating transfers to Other Funds	3,000,231	1,133,032	1,133,033	1,259,066
Designated Funds	405,835	370,022	370,023	333,137
Total General Fund Expenditures	\$ 28,097,174	\$ 28,443,598	\$ 27,735,043	\$ 28,939,560
Authorized Positions		2014	2015	2016
Total Full Time Equivalents (FTE's)		337.75	343.56	343.56
Authorized Positioned Category		307.73	0-10.00	0-10.00
Full-time (40 hour per week)		200	204	204
Half-time (20 - 39 hours per week)		201	202	202
Part-time (1-19 hours per week)		74	74	74
Total Authorized Positions		475	480	480
MLS FTE's		57.11	56.11	56.11



ecember 31, 2016				Previous	Proposed	Previous	Proposed		
		Previouls	Proposed	Hours	Hours	Hourly	Hourly		Total
New Position Name	Location	Grade	Grade	Week	Week	Rate	Rate		Cost
Public Service Specialist	Monument Library	270	270	26	33	14.74	14.74	\$	16,484
ESL Instructor	Literacy	280	280	24	40	16.62	16.62		28,359
Public Services Specialist	Sand Creek Library	270	270	30	40	15.18	15.18		11,023
	Reserve for adjustments								250,000
								\$	305,866
	New Position Name  Public Service Specialist  ESL Instructor	New Position Name  Location  Public Service Specialist  Monument Library  ESL Instructor  Literacy  Public Services Specialist  Sand Creek Library	New Position Name         Location         Previous Grade           Public Service Specialist         Monument Library         270           ESL Instructor         Literacy         280           Public Services Specialist         Sand Creek Library         270	New Position Name         Location         Previous Grade         Proposed Grade           Public Service Specialist         Monument Library         270         270           ESL Instructor         Literacy         280         280           Public Services Specialist         Sand Creek Library         270         270	New Position Name         Location         Previous Grade         Proposed Grade         Hours Week           Public Service Specialist         Monument Library         270         270         26           ESL Instructor         Literacy         280         280         24           Public Services Specialist         Sand Creek Library         270         270         30	New Position Name         Location         Previous Grade         Proposed Grade         Hours Week         Hours Week           Public Service Specialist         Monument Library         270         270         26         33           ESL Instructor         Literacy         280         280         24         40           Public Services Specialist         Sand Creek Library         270         270         30         40	New Position Name         Location         Previous Grade         Proposed Grade         Hours Week         Hours Week         Hourly Rate           Public Service Specialist         Monument Library         270         270         26         33         14.74           ESL Instructor         Literacy         280         280         24         40         16.62           Public Services Specialist         Sand Creek Library         270         270         30         40         15.18	New Position Name         Location         Previous Grade         Proposed Grade         Hours Week         Hours Week         Hourly Rate         Hourly Rate           Public Service Specialist         Monument Library         270         270         26         33         14.74         14.74           ESL Instructor         Literacy         280         280         24         40         16.62         16.62           Public Services Specialist         Sand Creek Library         270         270         30         40         15.18         15.18	New Position Name         Location         Previous Grade         Proposed Grade         Hours Week         Hours Week         Hourly Rate           Public Service Specialist         Monument Library         270         270         26         33         14.74         14.74         \$           ESL Instructor         Literacy         280         280         24         40         16.62         16.62           Public Services Specialist         Sand Creek Library         270         270         30         40         15.18         15.18

Gen	neral Fund - Designated Fund (included in General	Fund)			
	nual Fund				
Thr	ee-Year Period Ended December 31, 2015				
Pur	pose of Fund	2014	2015	2015	2016
		Actual	Budget	Projection	Budget
	accumulate funds for the support of the District's				
Bria	argate Library's services, programs and assets.				
Fisc	cal Year Estimated Revenues				
	Donations				
	Pikes Peak Library District Foundation	\$ -	\$ -	\$ -	\$ -
	Other	-	-	-	-
		-	-	-	-
	Other Revenue	-	-	-	-
	Total Fiscal Year Estimated Revenues	-	-	-	-
Fisc	cal Year Expenditures				
	Personnel	-	-	-	-
	Library materials	-	-	-	-
	Program expenditures	-	-	-	-
	Capital outlay	-	-	-	-
	Other - signage - Monument Community Library	-	6,000	6,000	-
	Total Fiscal Year Expenditures	-	6,000	6,000	_
	Excess (Deficit) Revenues Over Expenditures	-	(6,000)	(6,000)	-
	Fund Balance - Beginning of Year	6,000	6,000	6,000	-
	Fund Balance - End of Year	\$ 6,000	\$ -	\$ -	\$ -

Ger	neral Fund - Designated Fund (included in General	l Fund)			
Che	eyenne Library Designated Fund				
	ee-Year Period Ended December 31, 2015				
•••	John Torred Erided December 61, 2016				
D	pose of Fund	2014	2015	2015	2016
Pui	pose of rund	Actual	Budget	Projection	Budget
To 1	accumulate funds for the support of the District's	Actual	Budget	Frojection	Buuget
	eyenne Library's services, programs and assets.				
Citic	programs and assets.				
Fis	cal Year Estimated Revenues				
	Donations				
	Pikes Peak Library District Foundation	\$ -	\$ 5,500	\$ 5,500	\$ 11,500
	Other	<u>-</u>	- 0,000	φ 0,000 -	ψ 11,000 -
		-	5,500	5,500	11,500
	Other Revenue	-	-	-	-
	Total Fiscal Year Estimated Revenues	-	5,500	5,500	11,500
Fise	cal Year Expenditures				
	Personnel	-	-	-	-
	Library materials	-	-	-	-
	Program expenditures	-	-	-	-
	Capital outlay	-	-	-	-
	Phone system	-	6,667	6,667	-
	Relocate circulation desk	-	-	-	11,500
	Other	<u>-</u>	-	-	-
	Total Fiscal Year Expenditures	-	6,667	6,667	11,500
	Excess (Deficit) Revenues Over Expenditures	-	(1,167)	(1,167)	-
	Fund Balance - Beginning of Year	1,167	1,167	1,167	-
	Fund Balance - End of Year	\$ 1,167	\$ -	\$ -	\$ -

	untain Library Designated Fund				
ınr					
	ee-Year Period Ended December 31, 2015				
Pur	rpose of Fund	2014	2015	2015	2016
		Actual	Budget	Projection	Budget
То	accumulate funds for the support of the District's		3	,	
	ıntain Library's services, programs and assets.				
Fis	cal Year Estimated Revenues				
	Donations				
	Pikes Peak Library District Foundation	\$ -	\$ 10,000	\$ 10,000	\$ 7,250
	Other	-	-	-	-
		-	10,000	10,000	7,250
	OIL D				
	Other Revenue	-	-	-	-
	Total Final Van Fatimated Barrense		40.000	40.000	7.050
	Total Fiscal Year Estimated Revenues	-	10,000	10,000	7,250
Cie.	cal Year Expenditures				
1 13	cai real Experiolitures				
	Personnel	_	_	_	_
	T Grooting.				
	Library materials	-	-	-	-
	•				
	Program expenditures	-	-	-	-
	Capital outlay	-	10,000	10,000	-
	Relocate returns processing	-	-	-	2,250
	Tree-trimming	-	-	-	5,000
	Other	-	500	500	-
	Total Fiscal Year Expenditures	-	10,500	10,500	7,250
	Funda (Definit) Barrana Oran Francis		(500)	(500)	
	Excess (Deficit) Revenues Over Expenditures	-	(500)	(500)	-
	Fund Polongo Poginning of Veer	500	500	500	_
	Fund Balance - Beginning of Year	500	500	500	-
	Fund Balance - End of Year	\$ 500	\$ -	\$ -	\$ -

	neral Fund - Designated Fund (included in General	Fund)			
	h Prairie Library Designated Fund				
Thr	ee-Year Period Ended December 31, 2015				
Pur	pose of Fund	2014	2015	2015	2016
	pose of Fund	Actual	Budget	Projection	Budget
To a	accumulate funds for the support of the District's			,	J
High	Prairie Library's services, programs and assets.				
Fisc	cal Year Estimated Revenues				
	Donations				
	Donatorio				
	Pikes Peak Library District Foundation	\$ -	\$ -	\$ -	\$ 1,600
	Other	-	-	-	-
		-	-	-	1,600
	Other revenue	-	-	-	-
	Total Fiscal Year Estimated Revenues	-	-	-	1,600
Fisc	cal Year Expenditures				
	Personnel	-	-	-	-
	Library materials	-	-	-	-
	Program expenditures	-	-	-	-
	Capital outlay				
	Restroom flooring reseal	-	-	-	1,600
	Other	-	6,418	6,418	-
	Total Fiscal Year Expenditures	-	6,418	6,418	1,600
	Excess (Deficit) Revenues Over Expenditures	-	(6,418)	(6,418)	-
	Fund Balance - Beginning of Year	6,418	6,418	6,418	-
	Fund Balance - End of Year	\$ 6,418	\$ -	\$ -	\$ -

General Fund - Designated Fund (included in Genera	l Fund)			
Manitou Springs Library Designated Fund				
Three-Year Period Ended December 31, 2015				
Purpose of Fund	2014	2015	2015	2016
	Actual	Budget	Projection	Budget
To accumulate funds for the support of the District's				
Manitou Springs Library's services, programs and assets	i.			
Fiscal Year Estimated Revenues				
Donations				
Pikes Peak Library District Foundation	\$ -	\$ 500	\$ 500	\$ 50,000
Other	-	-	-	-
	-	500	500	50,000
Other Revenue	-	-	-	-
Total Fiscal Year Estimated Revenues	-	500	500	50,000
Fiscal Year Expenditures				
Personnel	-	-	-	-
Library materials	-	-	-	-
Program expenditures	-	-	-	-
Capital outlay	-	-	-	50,000
Other	-	500	500	-
Total Fiscal Year Expenditures	_	500	500	50,000
Excess (Deficit) Revenues Over Expenditures	-	-	-	-
Fund Balance - Beginning of Year	-	-	-	-
Fund Balance - End of Year	\$ -	\$ -	\$ -	\$ -

Monument Library Decidnated Fund				
Monument Library Designated Fund Three-Year Period Ended December 31, 20	15			
Times real reflect Effect December 61, 20				
Purpose of Fund	2014	2015	2015	2016
	Actual	Budget	Projection	Budget
To accumulate funds for the support of the Dis	strict's		•	
Monument Library's services, programs and a	ssets.			
Fiscal Year Estimated Revenues				
Donations				
Pikes Peak Library District Founda	tion \$ -	\$ -	\$ -	\$ 5,000
Other		-	-	-
	-	-	-	5,000
Other Revenue	-	-	-	-
Total Fiscal Year Estimated Reve	nues -	-	-	5,000
Fiscal Year Expenditures				
Personnel	-	-	-	-
Library materials	-	-	-	-
Program expenditures	-	-	-	-
Capital outlay				
Portable sink for community meeting r	oom -	-	-	2,000
Organizing utility shelving	-	-	-	2,000
Staff area sink improvements	-	-	-	1,000
Other	-	379	379	-
Total Fiscal Year Expenditures	-	379	379	5,000
Excess (Deficit) Revenues Over Exper	nditures -	(379	9) (379)	-
Fund Balance - Beginning of Year	3,2′	9 3,219	3,219	2,840
	\$ 3,2	9 \$ 2,840		

Ger	neral Fund - Designated Fund (included in General F	und)						
	Colorado City Library Designated Fund							
	ee-Year Period Ended December 31, 2015							
Pur	pose of Fund	20	14		2015	2015	5	2016
		Act	ual	В	udget	Project	ion	Budget
	accumulate funds for the support of the District's							
Old	Colorado City Library's services, programs and assets.							
isc	cal Year Estimated Revenues							
	Donations							
	Pikes Peak Library District Foundation	\$	_	\$	51,668	\$ 5	1,668	\$ 10,950
	Other		-	_	-	,	-	 -
			-		51,668	5′	1,668	10,950
	Other Revenue				_			
	Office Theverlue				-		_	<del>-</del>
_	Total Fiscal Year Estimated Revenues		-		51,668	5′	1,668	10,950
isc	cal Year Expenditures							
	Personnel		-		-		-	-
	Library materials		-		-		-	-
	Program expenditures		-		-		-	-
	Capital outlay							
	Window cornices		-		-		-	8,000
	Restroom flooring and reseal		-		-		-	1,450
	Roof inspection and repairs		-		-		-	1,500
	Carpet replacement		-		5,000		5,000	-
	Seal coat and stripe		-		1,750	•	1,750	-
	Window cornices		-		6,100	6	5,100	-
	Phone system		-		7,097	7	7,097	-
	Self-check		-		8,221	3	3,221	-
	Public art project		-		13,500		3,500	-
	Finish wood flooring		-		10,000	10	0,000	-
	Other		-		275		275	-
	Total Fiscal Year Expenditures		-		51,943	5′	1,943	10,950
	Excess (Deficit) Revenues Over Expenditures		-		(275)		(275)	-
	Fund Balance - Beginning of Year		275		275		275	-
	Fund Balance - End of Year	\$	275	\$	_	\$	-	\$ 

General Fund - Designated Fund (included in General	ruliu)			-
Palmer Lake Library Designated Fund				
Three-Year Period Ended December 31, 2015				
Purpose of Fund	2014	2015	2015	2016
	Actual	Budget	Projection	Budget
To accumulate funds for the support of the District's				
Palmer Lake Library's services, programs and assets.				
Fiscal Year Estimated Revenues				
riscal Teal Estilliated Revenues				
Donations				
Pikes Peak Library District Foundation	\$ -	\$ -	\$ -	\$ 3,000
Other	-	-	-	-
	-	-	-	3,000
Other Revenue	_	_	_	_
Other Revenue	_	_		
Total Fiscal Year Estimated Revenues	-	-	-	3,000
Fiscal Year Expenditures				
Personnel	_	-		
i disornici	_	_		
Library materials	-	-	-	-
Program expenditures	-	-	-	-
Capital outlay				0.000
Upgrade water fountain	-	-	-	3,000
Other	-	-	-	-
Culor				
Total Fiscal Year Expenditures	-	-	-	3,000
Excess (Deficit) Revenues Over Expenditures	-	-	-	-
Fund Balance - Beginning of Year	_	_	_	_
runu balance - beginning of tear	<u>-</u>	<u>-</u>	-	-
Fund Balance - End of Year	\$ -	\$ -	\$ -	\$ -

	es Peak Library District				
	neral Fund - Designated Fund (included in General	Fund)			
	ckrimmon Library Designated Fund				
Ihr	ee-Year Period Ended December 31, 2015				
<b></b>	ness of Eund	2014	2015	2015	2016
ui	pose of Fund	Actual	Budget	Projection	Budget
Гоа	accumulate funds for the support of the District's	7.000.		1.10,000.0	
	krimmon Library's services, programs and assets.				
-isc	cal Year Estimated Revenues				
	Donations				
	Pikes Peak Library District Foundation	\$ 4,000	\$ 10,095	\$ 10,095	\$ -
	Other	-	-	-	-
		4,000	10,095	10,095	-
	Other Revenue	-	-	-	-
	Total Fiscal Year Estimated Revenues	4,000	10,095	10,095	_
	Total riscal fear Estimated Revenues	4,000	10,095	10,095	-
isc	cal Year Expenditures				
	Personnel	-	-	-	-
	Library materials	-	-	-	-
	Program expenditures	-	-	-	-
	Capital outlay				-
	Facility improvements	-	8,575	8,575	-
	RFID gates	-	1,050	1,050	-
	Single sided booktrucks	-	-	-	-
	Exterior wall bookdrop and four lightweight bins	-	-	-	-
	Upgrade lock system to card reader system	-	-	-	-
	Flooring replacement with RFID gate installation	-	-	-	-
	Install server room air conditioning unit	-	-	-	-
	Move information desk and help desks	-	-	-	-
	Move Teen location	4,141	270	270	-
	Relocate Friends and copier	-	-	-	-
	Other	-	-	-	-
	Total Fiscal Year Expenditures	4,141	9,895	9,895	-
	Excess (Deficit) Revenues Over Expenditures	(141)	200	200	-
	Fund Balance - Beginning of Year	141	-	-	200
	Fund Balance - End of Year	\$ -	\$ 200	\$ 200	\$ 20

	es Peak Library District	F d\			
	neral Fund - Designated Fund (included in General h Holley Library Designated Fund	Fund)			
	ee-Year Period Ended December 31, 2015				
	ce-real relied Elided December 31, 2013				
Pur	pose of Fund	2014	2015	2015	2016
		Actual	Budget	Projection	Budget
	accumulate funds for the support of the District's				
Ruth	Holley Library's services, programs and assets.				
Fisc	cal Year Estimated Revenues				
	Donations				
	Pikes Peak Library District Foundation	\$ -	\$ -	\$ -	\$ -
	Other	-	-	-	-
		-	-	<u>-</u>	-
	Other Revenue	-	-	-	-
	Total Fiscal Year Estimated Revenues	-	-	-	-
Fisc	al Year Expenditures				
	Personnel	-	-	-	-
	Library materials	-	-	-	_
	Program expenditures	-	-	-	_
	Capital outlay	-	-	-	-
	Other	-	91	91	-
	Total Fiscal Year Expenditures	-	91	91	-
	Excess (Deficit) Revenues Over Expenditures	-	(91)	(91)	-
	Fund Balance - Beginning of Year	91	91	91	-
	Fund Balance - End of Year	\$ 91	\$ -	\$ -	\$ -

General Fund - Designated Fund (included in General				
Sand Creek Library Designated Fund				
Three-Year Period Ended December 31, 2015				
Purpose of Fund	2014	2015	2015	2016
	Actual	Budget	Projection	Budget
To accumulate funds for the support of the District's				
Sand Creek Library's services, programs and assets.				
Fiscal Year Estimated Revenues				
noda roar zormatou revoluce				
Donations				
Pikes Peak Library District Foundation	\$ -	\$ -	\$ -	\$ 28,000
Other	-	-	-	<u> </u>
	-	-	-	28,000
Other Revenue	-	-	-	-
Total Fiscal Year Estimated Revenues	_	-	-	28,000
Fiscal Year Expenditures				
Personnel	-	-	-	-
Library materials	_		_	_
Listary materials				
Program expenditures	-	-	-	-
Capital outlay		_		
Makerspace equipment	-	-	-	28,000
Other	-	-	-	-
Total Fiscal Year Expenditures	-	-	-	28,000
Excess (Deficit) Revenues Over Expenditures	-	-	-	-
Fund Balance - Beginning of Year	-	-	-	-
Fund Balance - End of Year	\$ -	\$ -	\$ -	\$ -

General Fund - Designated Fund (included in General	i i dilaj			
Ute Pass Library Designated Fund				
Three-Year Period Ended December 31, 2015				
Purpose of Fund	2014	2015	2015	2016
	Actual	Budget	Projection	Budget
To accumulate funds for the support of the District's			-	
Ute Pass Library's services, programs and assets.				
Fiscal Year Estimated Revenues				
Donations				
Pikes Peak Library District Foundation	\$ -	\$ -	\$ 2,000	\$ 1,000
Other	-	-	-	-
	-	-	2,000	1,000
Other Persons				
Other Revenue	-	-	-	-
Total Fiscal Year Estimated Revenues	_	_	2,000	1 000
Total Fiscal Tear Estimated Revenues	-	-	2,000	1,000
Fiscal Year Expenditures				
risodi real Experialtures				
Personnel	-	-	-	_
Library materials	-	-	-	-
· ·				
Program expenditures	-	-	-	-
Capital outlay	-	-	-	-
Furniture for projector	-	-	-	1,000
Other	-	-	-	-
				4 000
Total Fiscal Year Expenditures	-	-	-	1,000
Evene (Deficit) Boyense Over Evene diture	_	_	2.000	_
Excess (Deficit) Revenues Over Expenditures	-	-	2,000	-
Fund Balance - Beginning of Year	(2,000)	(2,000)	(2,000)	_
i und balance - beginning of feat	(2,000)	(2,000)	(2,000)	<u>-</u>
Fund Balance - End of Year	\$ (2,000)	\$ (2,000)	\$ -	\$ -
- and Eduno End of rodi	Ψ (2,000)	Ψ (2,000)	Ψ	Ψ

	es Peak Library District				
	neral Fund - Designated Fund (included in General	Fund)			
	bile Library Services Designated Fund ee-Year Period Ended December 31, 2015				
ınr	ee- fear Period Ended December 31, 2015				
Pur	pose of Fund	2014	2015	2015	2016
		Actual	Budget	Projection	Budget
	accumulate funds for the support of the District's				
Mob	oile Library's services, programs and assets.				
Fisc	cal Year Estimated Revenues				
	Donations				
	Pikes Peak Library District Foundation	\$ -	\$ -	\$ -	\$ -
	Other	-	-	-	-
		-	-	_	_
	Other Revenue	-	-	-	-
	Total Fiscal Year Estimated Revenues	-	-	-	-
Fisc	cal Year Expenditures				
	Personnel	-	-	-	-
	Library materials	-	-	-	-
	Program expenditures	<u>-</u>	-	-	_
	Capital outlay	-	-	-	-
	Other	-	45	45	-
	Total Fiscal Year Expenditures	-	45	45	-
	Excess (Deficit) Revenues Over Expenditures	-	(45)	(45)	-
	Fund Balance - Beginning of Year	45	45	45	-
	Fund Balance - End of Year	\$ 45	\$ -	\$ -	\$ -

Parmania Facility Decimated Front				
carnegie Facility Designated Fund				
hree-Year Period Ended December 31, 2015				
rurpose of Fund	2014	2015	2015	2016
	Actual	Budget	Projection	Budget
o accumulate funds for the support of the District's			-	
Carnegie Facility services, programs and assets.				
iscal Year Estimated Revenues				
Donations				
B" B 11" B:/// 5 10"			<b>A</b> 0.000	•
Pikes Peak Library District Foundation	\$ -	\$ 6,200	\$ 6,200	\$ -
Other	-	- 0.000		-
	-	6,200	6,200	-
Other Revenue	_	_	_	_
Other revenue		-	-	
Total Fiscal Year Estimated Revenues	-	6,200	6,200	_
Total Floor Four Estimator Novellass		0,200	0,200	
iscal Year Expenditures				
Personnel	-	-	-	-
Library materials	-	-	-	-
Program expenditures	-	-	-	-
Capital outlay		7,000	0.000	
Window tinting	-	7,000	6,800	-
Other				_
Otilei	-	-	-	-
Total Fiscal Year Expenditures	_	7.000	6.800	_
Total Floor Four Exponential oo		7,000	3,330	
Excess (Deficit) Revenues Over Expenditures	-	(800)	(600)	_
, , , , , , , , , , , , , , , , , , , ,		(234)	(=30)	
Fund Balance - Beginning of Year	600	600	600	-
Fund Balance - End of Year	\$ 600	\$ (200)	\$ -	\$ -

General Fund - Designated Fund (included in General	, <b>,</b>			
Carnegie Garden Library Designated Fund				
Three-Year Period Ended December 31, 2015				
Purpose of Fund	2014	2015	2015	2016
	Actual	Budget	Projection	Budget
To accumulate funds for the support of the District's			•	
Carnegie Garden's services, programs and assets.				
Fiscal Year Estimated Revenues				
Donations				
Dileas Daniel library District Foundation	f 4.000	ф	ф	Φ.
Pikes Peak Library District Foundation Other	\$ 1,000	\$ -	\$ -	\$ -
Otriei	1,000			
	1,000			
Other Revenue	-	-	-	_
Total Fiscal Year Estimated Revenues	1,000	-	-	-
Fiscal Year Expenditures				
Personnel	-	-	-	-
Library materials	-	-	-	-
Due sure see as a see all thouse				
Program expenditures	-	-	-	-
Capital outlay				
Refinish sculptural panels on gates	1,029	_	_	_
Nemilian aculptural pariols on gates	1,023			
Other	-	666	666	171
		000	000	
Total Fiscal Year Expenditures	1,029	666	666	171
Excess (Deficit) Revenues Over Expenditures	(29)	(666)	(666)	(171)
Fund Balance - Beginning of Year	866	837	837	171
Fund Balance - End of Year	\$ 837	\$ 171	\$ 171	\$ -

Pikes Peak Library Dist					
	ited Fund (included in General	Fund)			
Vlini-Maker Fair Designa					
Three-Year Period Ende	ed December 31, 2015				
D		0044	0045	0045	2042
Purpose of Fund		2014 Actual	2015 Budget	2015 Projection	2016 Budget
To accumulate funds for :	the support of the District's	Actual	Buuget	Frojection	Buuget
mini-makerfair program.	and support of the Biothers				
Tim makonan program.					
Fiscal Year Revenues					
Donations					
Diles - Deele Lil	war District Farm dation	ф 4.40 <b>г</b>	Ф 5000	<b>f</b> 5000	Φ.
Other	orary District Foundation	\$ 1,125	\$ 5,000 5,845	\$ 5,000 5,845	\$ -
Other		1,125	10,845	10,845	-
		1,125	10,645	10,645	-
PPLD contribution		5,691	_	_	_
TT LD CONTIDUTOR		3,031			
Total Fiscal Y	ear Estimated Revenues	6,816	10,845	10,845	-
			•	Í	
Fiscal Year Expenditure	s				
Personnel		-	-	-	
Library materials		-	-	-	-
Dua avana avanan ditur		0.040	4 000	4.000	
Program expenditure	es	6,816	1,000	1,000	-
Capital outlay		_	_	_	_
Capital Outlay		-	_	<u>-</u>	-
Other		-	9,845	9,845	_
30.0.			3,310	3,310	
Total Fiscal Y	ear Expenditures	6,816	10,845	10,845	-
Excess (Deficit) Re	evenues Over Expenditures	-	-	-	-
Fund Balance - Be	ginning of Year	-	-	<u>-</u>	-
Fund Balance - En	d of Year	\$ -	\$ -	\$ -	\$ -

Children's Services Designated Fund				
Three-Year Period Ended December 31, 2015				
Purpose of Fund	2014	2015	2015	2016
	Actual	Budget	Projection	Budget
To accumulate funds for the support of the District's				
Children's services, programs and assets.				
Fiscal Year Revenues				
Donations				
Pikes Peak Library District Foundation	\$ 40,300	\$ 10,000	\$ 10,000	\$ -
Spellabration - State Grant	-	9,000	9,000	-
	40,300	19,000	19,000	-
PPLD contribution	-	-	-	-
Total Fiscal Year Estimated Revenues	40,300	19,000	19,000	-
Fiscal Year Expenditures				
Personnel	-	-	-	
Library materials	-	-	-	-
Program expenditures	2,570	17,700	17,700	4,328
Capital outlay				_
Childrens literacy stations	3,400	-	-	
Family Place	-	-	-	
Other	-	1,300	1,300	-
Total Fiscal Year Expenditures	5,970	19,000	19,000	4,328
Excess (Deficit) Revenues Over Expenditures	34,330	-	-	(4,328
Fund Balance - Beginning of Year	(30,002)	4,328	4,328	4,328
Fund Balance - End of Year	\$ 4,328	\$ 4,328	\$ 4,328	\$ -
i una balance - Lilu VI Teal	ψ 4,320	Ψ 4,320	Ψ 4,320	Ψ -

	es Peak Library District neral Fund - Designated Fund (included in General	Fund\			
	heral Fund - Designated Fund (included in General kpatrick Fund - Author Series	runa)			
	ree-Year Period Ended December 31, 2015				
	55 1541 1 51164 E11464 E555111551 51, 2016				
_					2212
Pui	pose of Fund	2014	2015	2015	2016
то.	accumulate funds for the support of the District's	Actual	Budget	Projection	Budget
	spatrick Fund services, programs and assets.				
NIII	cpatrick Fund services, programs and assets.				
Fis	cal Year Revenues				
	Donations				
	Pikes Peak Library District Foundation	\$ 7,000	\$ 7,000	\$ 7,000	\$ 10,000
	Other	-	-	-	-
		7,000	7,000	7,000	10,000
	PPLD contribution	2,958	110	110	-
	Total Fiscal Year Estimated Revenues	9,958	7,110	7,110	10,000
Fis	cal Year Expenditures				
	Personnel	-			
	Program expenditures	9,958	7,110	7,110	7,000
	Capital outlay	-	-	-	-
	Other	-	20	20	3,000
	Total Fiscal Year Expenditures	9,958	7,130	7,130	10,000
	Excess (Deficit) Revenues Over Expenditures	-	(20)	(20)	-
	Fund Balance - Beginning of Year	20	20	20	-
	Fund Balance - End of Year	\$ 20	\$ -	\$ -	\$ -

General Fund - Designated Fund (included in General	- u,			
Adult Services Designated Fund				
Three-Year Period Ended December 31, 2015				
Purpose of Fund	2014	2015	2015	2016
	Actual	Budget	Projection	Budget
To accumulate funds for the support of the District's			_	
Adult Services department				
Fiscal Year Revenues				
Donations				
Pikes Peak Library District Foundation	\$ -	\$ 550	\$ 550	\$ -
Other	176		-	-
	176	550	550	-
Other Revenue	-	-	-	-
Total Fiscal Year Estimated Revenues	176	550	550	-
Fiscal Year Expenditures				
Personnel	-	-	-	-
Library materials	-	-	-	-
Program expenditures	-	550	550	176
Capital outlay	-	-	-	-
Other	-	-	-	-
Total Fiscal Year Expenditures	-	550	550	176
Excess (Deficit) Revenues Over Expenditures	176	-	-	(176)
Fund Balance - Beginning of Year	-	176	176	176
Fund Balance - End of Year	\$ 176	\$ 176	\$ 176	\$ -

s Peak Library District				
	Fund)			
ee-Year Period Ended December 31, 2015				
pose of Fund				2016
agumulate funds for the cupport of the District's	Actual	Buaget	Projection	Budget
rreduing rrogram.				
al Year Revenues				
Donations				
Pikes Peak Library District Foundation	\$ -	\$ -	\$ -	\$ -
Other	-	-	-	-
	-	-	-	-
PPLD contribution	1 678	300	300	<u>-</u>
11 LD COMMISCHOT	1,070	300	300	
Total Fiscal Year Estimated Revenues	1,678	300	300	-
al Year Expenditures				
Personnel	-			
Library materials	-	-	-	-
	4.070	000	000	
Program expenditures	1,978	300	300	-
Capital outlay	-	-	-	-
Other	-	-	-	-
Total Fiscal Year Expenditures	1 978	300	300	_
. C.a Iodai Todi Exportation	1,070	300	300	
Excess (Deficit) Revenues Over Expenditures	(300)	-	-	-
Fund Balance - Beginning of Year	300	-	-	-
Fund Balance - End of Year	\$ -	\$ -	\$ -	\$ -
	eral Fund - Designated Fund (included in General It Reading Program Designated Fund Be-Year Period Ended December 31, 2015  pose of Fund  ccumulate funds for the support of the District's It Reading Program.  al Year Revenues  Donations  Pikes Peak Library District Foundation Other  PPLD contribution  Total Fiscal Year Estimated Revenues  al Year Expenditures  Personnel  Library materials  Program expenditures  Capital outlay  Other  Total Fiscal Year Expenditures  Excess (Deficit) Revenues Over Expenditures  Fund Balance - Beginning of Year	eral Fund - Designated Fund (included in General Fund) It Reading Program Designated Fund ee-Year Period Ended December 31, 2015  pose of Fund  2014 Actual ccumulate funds for the support of the District's It Reading Program.  al Year Revenues  Donations  Pikes Peak Library District Foundation Other   PPLD contribution 1,678  Total Fiscal Year Estimated Revenues  1,678  Al Year Expenditures  Personnel  Library materials  Program expenditures  1,978  Capital outlay  Total Fiscal Year Expenditures  1,978  Excess (Deficit) Revenues Over Expenditures  Gaood Fund Balance - Beginning of Year  300	eral Fund - Designated Fund (included in General Fund) It Reading Program Designated Fund Dese-Year Period Ended December 31, 2015  Dose of Fund Dos	eral Fund - Designated Fund (included in General Fund) It Reading Program Designated Fund se-Year Period Ended December 31, 2015  pose of Fund  2014  2015  Actual  Budget  Projection  coumulate funds for the support of the District's It Reading Program.  al Year Revenues  Donations  Pikes Peak Library District Foundation  Other   PPLD contribution  1,678  300  300  Total Fiscal Year Estimated Revenues  1,978  300  300  Capital outlay  Other   Total Fiscal Year Expenditures  1,978  300  300  Excess (Deficit) Revenues Over Expenditures  Fund Balance - Beginning of Year

General Fund - Designated Fund (included in General	i uiiu)			
Senior Services Program Designated Fund				
Fhree-Year Period Ended December 31, 2015				
Purpose of Fund	2014	2015	2015	2016
rui pose oi ruilu	Actual	Budget	Projection	Budget
To accumulate funds for the support of the District's	Aotuui	Budget	rrojection	Duaget
Senior Services Fund				
Fiscal Year Revenues				
Donations				
Pikes Peak Library District Foundation	\$ -	\$ 10,000	\$ 10,000	\$ -
Other	-	-	-	-
	-	10,000	10,000	-
Other Revenue	-	-	-	-
Total Fiscal Year Estimated Revenues	-	10,000	10,000	-
Fiscal Year Expenditures				
Personnel	-			
Library materials	-	-	-	_
		4 400	1 100	_
Program expenditures	-	1,100	1,100	-
Capital outlay	-	-	-	-
Other	-	9,500	9,500	-
Total Fiscal Year Expenditures	-	10,600	10,600	-
Excess (Deficit) Revenues Over Expenditures	-	(600)	(600)	-
Fund Balance - Beginning of Year	600	600	600	_
- and Damino Dognining of roa	000	300	300	
Fund Balance - End of Year	\$ 600	\$ -	\$ -	\$ -

General Fund - Designated Fund (included in General	runa)			
Teen Services Designated Fund				
Three-Year Period Ended December 31, 2015				
Purpose of Fund	2014	2015	2015	2016
	Actual	Budget	Projection	Budget
To accumulate funds for the support of the District's				
Teen Services' services, programs and assets and the E	ast			
Library Teen Center.				
Fiscal Year Revenues				
Donations				
Pikes Peak Library District Foundation	\$ 1,500	\$ 2,900	\$ 2,900	\$ 2,000
Other	-	-	-	-
	1,500	2,900	2,900	2,000
Other Revenue	397	-	-	-
Total Fiscal Year Estimated Revenues	1,897	2,900	2,900	2,000
Fiscal Year Expenditures				
Personnel	-	-	-	-
Library materials	-	-	-	-
Program expenditures	1,253	5,987	5,987	2,000
Capital outlay	-	-	-	-
Other	-	2,900	2,900	-
Total Fiscal Year Expenditures	1,253	8,887	8,887	2,000
Excess (Deficit) Revenues Over Expenditures	644	(5,987)	(5,987)	-
Fund Balance - Beginning of Year	5,987	6,631	6,631	644
Fund Balance - End of Year	\$ 6,631	\$ 644	\$ 644	\$ 644

General Fund - Designated Fund (included in Gener				
Summer Reading Program Designated Fund				
Three-Year Period Ended December 31, 2015				
Purpose of Fund	2014	2015	2015	2016
	Actual	Budget	Projection	Budget
To accumulate funds for the support of the District's			•	
Summer Reading Program's services, programs and as	ssets.			
Fiscal Year Revenues				
Donations				
Pikes Peak Library District Foundation	\$ 8,000		\$ 6,500	\$ 6,000
Other	-	-	-	-
	8,000	6,500	6,500	6,000
DDI D. santribution	500		_	_
PPLD contribution	589	-	-	-
Total Fiscal Year Estimated Revenues	8,589	6,500	6,500	6,000
Total riscal fear Estilliated Revenues	6,369	0,500	0,500	0,000
Fiscal Year Expenditures				
Toda Toda Exportances				
Personnel	-	-	-	-
Library materials	-	-	-	-
Program expenditures	-	-	-	-
Capital outlay	-	-	-	-
Other				
Summer Reading Program prizes	8,589	6,500	6,500	6,000
	2.500	0.500	0.500	0.000
Total Fiscal Year Expenditures	8,589	6,500	6,500	6,000
Excess (Deficit) Revenues Over Expenditures	_	_	_	_
Excess (Delicit) Revenues Over Expenditures	-	-	-	<u>-</u>
Fund Balance - Beginning of Year	_	_	_	_
i and balance - beginning or real	-	-	_	_
Fund Balance - End of Year	\$ -	\$ -	\$ -	\$ -

General Fund - Designated Fund (included in General	runa)			
Special Collections Designated Fund				
Three-Year Period Ended December 31, 2015				
Purpose of Fund	2014	2015	2015	2016
	Actual	Budget	Projection	Budget
To accumulate funds for the support of the District's				
Special Collections department's services, and assets.				
Fiscal Year Revenues				
Donations				
Dilyan Daniel illegan Dietrict Faund is	<b>.</b>	Φ.	Φ.	Φ 7.000
Pikes Peak Library District Foundation	\$ 5,500	\$ -	\$ -	\$ 7,880
Other	5,500	-	-	7,880
	5,500	-	-	7,000
Other Revenue	4,927	5,000	5,000	16,000
Total Fiscal Year Estimated Revenues	10,427	5,000	5,000	23,880
Fiscal Year Expenditures				
Personnel	-	-	-	-
Library materials	-	-	-	-
Program expenditures	- 0.070	-	-	-
History Symposium	3,076	5,000	5,000	5,000
Capital outlay	13,188	_	-	_
PC with USB3	-	1,200	1,200	-
Storage unit	-	7,000	7,000	-
Lenovo EMC NAS	-	2,200	2,200	-
Other	4,385	-	-	16,000
	4,000			10,000
Total Fiscal Year Expenditures	20,649	15,400	15,400	21,000
Excess (Deficit) Revenues Over Expenditures	(10,222)	(10,400)	(10,400)	2,880
Fund Balance - Beginning of Year	17,742	7,520	7,520	(2,880
Fund Balance - End of Year	\$ 7,520	\$ (2,880)	\$ (2,880)	\$ -
1 22 22 22 22 22 22 22 22	7 1,020		, (=,500)	_ *

Pikes Peak Library District				
General Fund - Designated Fund (included in General	Fund)			
Collection Management Designated Fund				
Three-Year Period Ended December 31, 2015				
Purpose of Fund	2014	2015	2015	2016
	Actual	Budget	Projection	Budget
To accumulate funds for the support of the District's				
Collection Management's services, programs and assets.				
Fiscal Year Revenues				
Donations				
Pikes Peak Library District Foundation	\$ 10,000	\$ -	\$ -	\$ -
State funding	132,433	125,000	125,000	143,982
- Carlo Carlon G	142,433	125,000	125,000	143,982
Other Revenue	-	-	-	-
Total Fiscal Year Estimated Revenues	142.433	125,000	125,000	143,982
Total Fiscal fear Estimated Revenues	142,433	125,000	125,000	143,962
Fiscal Year Expenditures				
Personnel	-	-	-	-
Library materials	152,958	133,073	133,073	143,982
Program expenditures	-	-	-	-
Capital outlay	-	-	-	-
Other	-	-	-	-
Total Fiscal Year Expenditures	152,958	133,073	133,073	143,982
Excess (Deficit) Revenues Over Expenditures	(10,525)	(8,073)	(8,073)	-
Fund Delawas Decimals	40.500	0.070	0.070	
Fund Balance - Beginning of Year	18,598	8,073	8,073	-
Fund Balance - End of Year	\$ 8,073	\$ -	\$ -	\$ -

	es Peak Library District				
	neral Fund - Designated Fund (included in General	Fund)			
	Source Designated Fund				
Thr	ee-Year Period Ended December 31, 2015				
Pur	pose of Fund	2014	2015	2015	2016
		Actual	Budget Projection		Budget
Тоа	accumulate funds for the support of the District's		_	Ī	
LitS	ource department's programs and assets.				
Fise	cal Year Revenues				
	Donations				
	Pikes Peak Library District Foundation	\$ 53,000	\$ 66,772	\$ 66,772	\$ 66,772
	Other	-	-	-	-
		53,000	66,772	66,772	66,772
	Expenditures covered by General Fund	85,481	4,183	4,183	4,183
	Total Fiscal Year Estimated Revenues	138,481	70,955	70,955	70,955
Fise	cal Year Expenditures				
	Personnel	118,188	54,644	54,644	54,644
	Library materials	-	-	-	-
	Program expenditures	750	-	-	-
	Capital outlay	6,116	-	-	-
	Other	13,427	16,311	16,311	16,311
	Total Fiscal Year Expenditures	138,481	70,955	70,955	70,955
	Excess (Deficit) Revenues Over Expenditures	-	-	-	-
	Fund Balance - Beginning of Year	-	-	-	-
	Fund Balance - End of Year	\$ -	\$ -	\$ -	\$ -

Fund)			
2014	2015	2015	2016
Actual	Budget	Projection	Budget
<b>¢</b>	¢		\$ -
	· ·	15,000	20,000
			20,000
0,000	10,000	10,000	20,000
-	-	-	-
5 000	15 000	15 000	20,000
5,000	15,000	15,000	20,000
-	-	-	-
-	-	-	-
-	_	-	-
2,000	50,923	50,923	20,000
-	-	-	-
2,000	50,923	50,923	20,000
3,000	(35,923)	(35,923)	-
32,923	35,923	35,923	-
\$ 35.923	\$ -	\$ -	\$ -
			7
	\$ - 5,000 5,000 - - 2,000 - 2,000	2014 2015 Actual Budget  \$ - \$ - 5,000 15,000  5,000 15,000  5,000 15,000  2,000 50,923  2,000 50,923  32,923 35,923	2014 2015 Projection  \$ - \$ -  5,000 15,000 15,000  5,000 15,000 15,000  2,000 50,923 50,923  2,000 50,923 50,923  2,000 50,923 50,923  3,000 (35,923) (35,923)  32,923 35,923 35,923

General Fund - Designated Fund (included in General	- I u.i.u.)			
Makerspace Programs Designated Fund				
Three-Year Period Ended December 31, 2015				
Purpose of Fund	2014	2015	2015	2016
	Actual	Budget	Projection	Budget
To accumulate funds for the support of the District's				
Makerspace programs				
Fiscal Year Revenues				
Donations				
Pikes Peak Library District Foundation	\$ 1,400	\$ 1,383	\$ 1,383	\$ -
Other	-	-	-	-
	1,400	1,383	1,383	-
Other Revenue	-	-	-	-
Total Fiscal Year Estimated Revenues	1,400	1,383	1,383	-
Fiscal Year Expenditures				
Personnel	-	-	-	-
Library materials	-	-	-	-
Program expenditures	-	-	-	_
Capital outlay	-	<u>-</u>	<u>-</u>	-
Other	2,783	-	-	-
Total Fiscal Year Expenditures	2,783	<u>-</u>	-	-
Excess (Deficit) Revenues Over Expenditures	(1,383	1,383	1,383	-
Fund Balance - Beginning of Year	-	(1,383)	(1,383)	-
Fund Balance - End of Year	\$ (1,383	) \$ -	\$ -	\$ -

	es Peak Library District				
	neral Fund - Designated Fund (included in General	Fund)			
	nily Place Grant Designated Fund				
Thr	ee-Year Period Ended December 31, 2015				
Pur	pose of Fund	2014	2015	2015	2016
		Actual	Budget	Projection	Budget
	accumulate funds for the support of the District's				
Fan	nily Place Grants				
Fisc	cal Year Revenues				
	Donations				
	Pikes Peak Library District Foundation	\$ 12,636	\$ 4,000	\$ 4,000	\$ 4,000
	Other	-	-	-	-
		12,636	4,000	4,000	4,000
	Expenditures covered by General Fund	-	144	144	-
	Total Fiscal Year Estimated Revenues	12,636	4,144	4,144	4,000
Fisc	cal Year Expenditures				
	Personnel	-	-	-	-
	Library materials	-	-	-	-
	Program expenditures	11	-	-	-
	Capital outlay	-	-	-	-
	Other	12,273	4,496	4,496	4,000
	Total Fiscal Year Expenditures	12,284	4,496	4,496	4,000
	Excess (Deficit) Revenues Over Expenditures	352	(352)	(352)	-
	Fund Balance - Beginning of Year	-	352	352	-
	Fund Balance - End of Year	\$ 352	\$ -	\$ -	\$ -

General Fund - Designated Fu					
Community Engagement and		esignated Fund			
Three-Year Period Ended Dec	ember 31, 2015				
		2014			
Purpose of Fund	urpose of Fund		2015	2015	2016
T 1.6 1.6 0	. fd Divid	Actual	Budget	Projection	Budget
To accumulate funds for the sup Community Engagement and Ou					
Confinding Engagement and Ot	шеаст пераптен				
Fiscal Year Revenues					
Donations					
Pikes Peak Library D	istrict Foundation	\$ -	\$ -	\$ -	\$ -
Other		-	- -	- -	-
Other Revenue		1,300	-	-	_
	directed December				
Total Fiscal Year Es	timated Revenues	1,300	-	-	-
Fiscal Year Expenditures					
Personnel		-	-	-	-
Library materials		-	-	-	-
Program expenditures		-	-	-	-
Capital outlay		-	-	-	-
Other		-	-	-	1,300
Total Fiscal Year Ex	penditures	-	<u>-</u>	<u>-</u>	1,300
Excess (Deficit) Revenue	s Over Expenditures	1,300	-	-	(1,300
Fund Balance - Beginning	g of Year	-	1,300	1,300	1,300
Fund Balance - End of Ye	ear	\$ 1,300	\$ 1,300	\$ 1,300	\$ -

Pikes Peak Library District				
General Fund - Designated Fund (included in Genera	l Fund)			
Creative Aging Grant Designated Fund				
Three-Year Period Ended December 31, 2015				
Purpose of Fund	2014	2015	2015	2016
	Actual	Budget		
To accumulate funds for the support of the District's				
Creative Aging Grant.				
Fiscal Year Revenues				
FISCAI YEAR REVENUES				
Donations				
Pikes Peak Library District Foundation	\$ -	\$ 10,000	\$ -	\$ -
Other	-	-	-	-
	-	10,000	-	-
Other Revenue	-	-	-	-
Total Fiscal Year Estimated Revenues	-	10,000	_	_
Total Fiscal Tear Estimated Revenues	-	10,000	-	-
Fiscal Year Expenditures				
Personnel	-	-	-	-
Library materials	_	_	_	_
Library materials	-	-	-	-
Program expenditures	-	7,340	-	-
Capital outlay	-	-	-	-
Out		2.000		
Other	-	2,660	-	-
Total Fiscal Year Expenditures	-	10,000	<u>-</u>	-
Excess (Deficit) Revenues Over Expenditures	-	-	-	-
Fund Balance - Beginning of Year	-	-	-	-
Front Balance, Fort of Year	•	•	•	•
Fund Balance - End of Year	\$ -	\$ -	\$ -	\$ -

General Fund - Designated Fund (included in Genera	l Fund)							
El Pomar Nonprofit Resources Center Designated Fu	nd							
Three-Year Period Ended December 31, 2015								
Purpose of Fund	20	)14	20	)15	2	2015		2016
i di pose di i dila		tual		dget		jection	Е	Budget
To account for all financial activity related to the								<b>J</b>
El Pomar Nonprofit Resource Center.								
Fiscal Year Revenues								
riscar real Nevertues								
Donations								
Pikes Peak Library District Foundation	\$	5,000	\$	9,000	\$	9,000	\$	7,000
Other		-		-		-		-
		5,000		9,000		9,000		7,000
Other Revenue		_				_		
Total Fiscal Year Estimated Revenues		5,000		9,000		9,000		7,000
Fiscal Year Expenditures								
Personnel		-		-		-		-
Library materials		2,136		2,824		2,824		2,824
Library materials		2,100		2,02 1		2,02 1		2,02 1
Program expenditures		-		-		-		-
Capital outlay		-		-		-		-
Other		3,971		4,429		4,429		4,429
Total Fiscal Year Expenditures		6,107		7,253		7,253		7,253
Excess (Deficit) Revenues Over Expenditures		(1,107)		1,747		1,747		(253
Fund Balance - Beginning of Year		286		(821)		(821)		926
Fund Balance - End of Year	\$	(821)	\$	926	\$	926	\$	673

es Peak Library District				
neral Fund - Designated Fund (included in General	Fund)			
Pikes Peak Reads Designated Fund				
ee-Year Period Ended December 31, 2015				
pose of Fund	2014	2015	2015	2016
	Actual	Budget	Projection	Budget
rict's All Pikes Peak Reads services, programs and ac	tivities.			
cal Year Revenues				
Donations				
Pikes Peak Library District Foundation	\$ 5.000	\$ 10,000	\$ 10.000	\$ 15,000
Other				20,000
	22,728	30,000	30,000	35,000
Expenditures covered by General Fund	8,116	-	-	-
Total Fiscal Year Estimated Revenues	30,844	30,000	30,000	35,000
cal Year Expenditures				
Personnel	-	-	-	-
Library materials	-	-	-	-
Program expenditures	30,844	30,000	30,000	35,000
Capital outlay	-	-	-	-
	_	_	_	_
Total riscal fear Experiolitures	30,844	30,000	30,000	35,000
Excess (Deficit) Revenues Over Expenditures	-	-	-	-
Fund Balance - Beginning of Year	-	-	-	-
Fund Balance - End of Year	\$ -	\$ -	\$ -	\$ -
F T	Pikes Peak Reads Designated Fund De-Year Period Ended December 31, 2015 Decose of Fund Decount for all financial activity related to the rict's All Pikes Peak Reads services, programs and activity and activity related to the rict's All Pikes Peak Reads services, programs and activity and activity related to the rict's All Pikes Peak Reads services, programs and activity and activity related to the rict's All Pikes Peak Reads services, programs and activity related to the rict's All Pikes Peak Reads services, programs and activity related to the rict's All Pikes Peak Reads services, programs and activity related to the rict's All Pikes Peak Reads services, programs and activity related to the rict's All Pikes Peak Reads services, programs and activity related to the rict's All Pikes Peak Reads services, programs and activity related to the rict's All Pikes Peak Reads services, programs and activity related to the rict's All Pikes Peak Reads services, programs and activity related to the rict's All Pikes Peak Reads services, programs and activity related to the rict's All Pikes Peak Reads services, programs and activity related to the rict's All Pikes Peak Reads services, programs and activity related to the rict's All Pikes Peak Reads services, programs and activity related to the rict's All Pikes Peak Reads services, programs and activity related to the rict's All Pikes Peak Reads services, programs and activity related to the rict's All Pikes Peak Reads services, programs and activity related to the rict's All Pikes Peak Reads services, programs and activity related to the rict's All Pikes Peak Reads services, programs and activity related to the rict's All Pikes Peak Reads services, programs and activity related to the rict's All Pikes Peak Reads services, programs and activity related to the rict's All Pikes Peak Reads services, programs and activity related to the rict's All Pikes Peak Reads services, programs and activity related to the rict's All Pikes Peak Reads services, programs and activity related to	Pikes Peak Reads Designated Fund De-Year Period Ended December 31, 2015  Doose of Fund December 31, 2014  Actual December 31, 2014  Actual December 31, 2014  Actual December 31, 2014  December 32, 2014  December 31, 2015  December 32, 2014  December 32, 2014  December 31, 2015  December 32, 2014  December 31, 2015  December 32, 2014  December 32, 2014  December 31, 2015  December 32, 2014  December 31, 2015  December 32, 2014  December 32, 2014  December 31, 2015  December 32, 2014  December 31, 2014  December 31, 2015  December 31, 2014  December 31, 2015  December 31, 2014  December 31, 2015  December 31, 2014  December 32, 2014  December 31, 2014  December 31	Pikes Peak Reads Designated Fund Prose of Fund  Prose of Fund  Prose of Fund  Pricts All Pikes Peak Reads services, programs and activities.  Program expenditures  Personnel  Program expenditures  Program expenditures  Capital outlay  Other  Total Fiscal Year Expenditures  Program expenditures  Capital Outlay  Other  Total Fiscal Year Expenditures  Program expenditures  Capital Outlay  Other  Total Fiscal Year Expenditures  Capital Outlay  Capital Outlay  Other  Total Fiscal Year Expenditures  Personnel  Capital Outlay  Capital Outlay  Capital Outlay  Capital Outlay  Capital Personnel  Capital Outlay  Capital Outla	Pikes Peak Reads Designated Fund  Propose of Fund  Projection  Pro

	es Peak Library District				
	neral Fund - Designated Fund (included in General	Fund)			
	es Peak Poet Laureate Designated Fund				
Thr	ee-Year Period Ended December 31, 2015				
Pur	pose of Fund	2014	2015	2015	2016
		Actual	Budget	Projection	Budget
	account for all financial activity related to the				
Pike	es Peak Poet Laureate's programs and activities.				
Fisc	cal Year Revenues				
	Donations				
	Pikes Peak Library District Foundation	\$ 3,000	\$ 2,000	\$ 2,000	\$ 1,216
	Other	-	-	-	-
		3,000	2,000	2,000	1,216
	Other Revenue	-	-	-	-
	Total Fiscal Year Estimated Revenues	3,000	2,000	2,000	1,216
Fisc	cal Year Expenditures				
	Personnel	-	-	-	-
	Library materials	-	-	-	-
	Program expenditures	2,000	2,000	2,000	2,000
	Capital outlay	-	-	-	-
	Other	216	11	11	-
	Total Fiscal Year Expenditures	2,216	2,011	2,011	2,000
	Excess (Deficit) Revenues Over Expenditures	784	(11)	(11)	(784)
	Fund Balance - Beginning of Year	11	795	795	784
	Fund Balance - End of Year	\$ 795	\$ 784	\$ 784	\$ -

Pikes Peak Library District				
General Fund - Designated Fund (included i	n General Fund)			
Shivers Designated Fund				
Three-Year Period Ended December 31, 201	5			
Purpose of Fund	2014	2015	2015	2016
Turpose of Fund	Actual	Budget		
To accumulate funds for the support of the Dist				Budget
Shivers Fund's programs and activities.				
Fiscal Year Revenues				
Donations				
Pikes Peak Library District Foundati	on \$ 1,960	\$ 26,000	\$ 26,000	\$ 20,000
Other	-	-	-	-
	1,960	26,000	26,000	20,000
Other Revenue	-	-	-	-
Total Fiscal Year Estimated Reven	1,960	26,000	26,000	20,000
Fiscal Year Expenditures				
Personnel	-	-	-	-
Library materials	-	-	-	-
Program expenditures	14,881	14,708	14,708	20,000
	,	,	,	.,
Capital outlay	-	-	-	-
Other	3,177	-	-	-
Total Fiscal Year Expenditures	18,058	14,708	14,708	20,000
Excess (Deficit) Revenues Over Expend	ditures (16,098)	11,292	11,292	-
Fund Balance - Beginning of Year	4,806	(11,292)	(11,292)	-
Fund Balance - End of Year	\$ (11,292)	\$ -	\$ -	\$ -
i unu balance - Ellu VI Teal	φ (11,292)	Ψ -	Ψ -	Ψ -

General Fund - Designated Fund (included in General				
Staff Development and Recognition Designated Fund				
Three-Year Period Ended December 31, 2015				
Purpose of Fund	2014	2015	2015	2016
a a pose of 1 and	Actual	Budget	Projection	Budget
To accumulate funds for the support of the District's	7.000.			
staff development and recognition programs.				
Fiscal Year Revenues				
Donations				
Pikes Peak Library District Foundation	\$ -	\$ -	\$ -	\$ -
Other	-	-	-	-
	-	-	-	-
Out D				
Other Revenue	-	-	-	-
Total Fiscal Year Estimated Revenues	_	_	_	
Total Fiscal Year Estimated Revenues	-	-	<u>-</u>	-
Fiscal Year Expenditures				
Isodi Icai Experiantices				
Personnel	<u>-</u>	_	-	_
Library materials	-	-	-	-
Program expenditures	-	-	-	-
Capital outlay	-	-	-	-
Other				
National Library Worker's Day	435	-	-	338
Total Fiscal Year Expenditures	435	-	-	338
Evenes (Definit) Boyonyes Over Evenes diturns	(405)			(220)
Excess (Deficit) Revenues Over Expenditures	(435)	-	-	(338)
Fund Balance - Beginning of Year	773	338	338	338
runu balance - beginning or rear	113	338	338	338
Fund Balance - End of Year	\$ 338	\$ 338	\$ 338	\$ -

General Fund - Designated Fund (included in General	ruiiu)			
Ciavonne Trust Designated Fund				
Three-Year Period Ended December 31, 2015				
Purpose of Fund	2014	2015	2015	2016
	Actual	Budget	Projection	Budget
To accumulate funds for the support of the District's				
Children's services, programs and assets.				
Fiscal Year Revenues				
Donations				
Pikes Peak Library District Foundation	\$ -	\$ -	\$ -	\$ 705
Other	-	- -	-	- 705
Expenditures covered by General Fund	-	188	188	-
Total Fiscal Year Estimated Revenues	-	188	188	705
Fiscal Year Expenditures				
Personnel	-			
Library materials	-	-	-	-
Program expenditures	188	705	705	705
Capital outlay	-	-	-	-
Other	-	-	-	-
Total Fiscal Year Expenditures	188	705	705	705
Excess (Deficit) Revenues Over Expenditures	(188)	(517)	(517)	-
Fund Balance - Beginning of Year	705	517	517	-
Fund Balance - End of Year	\$ 517	\$ -	\$ -	\$ -

eneral Fund - Designated Fund (included in General				
ean Maio Designated Fund				
hree-Year Period Ended December 31, 2015				
urpose of Fund	2014	2015	2015	2016
	Actual	Budget	Projection	Budget
accumulate funds for the support of the District's				
ean Maio program				
iscal Year Revenues				
Denotions				
Donations				
Pikes Peak Library District Foundation	\$ -	\$ -	\$ -	\$ -
Other		500		<u> </u>
	-	500	-	-
Other Revenue	-	-	-	-
Total Fiscal Year Estimated Revenues	-	500	-	<u> </u>
iscal Year Expenditures				
Developed				
Personnel	-	-	-	-
Library materials	_	_	_	_
Library materials	_	_	_	_
Program expenditures	<u>-</u>	<u>-</u>	_	_
Capital outlay	-	-	-	-
Other				
CAL award	-	500	-	-
TAIF NAME OF THE PROPERTY OF T		500		
Total Fiscal Year Expenditures	-	500	-	-
Excess (Deficit) Revenues Over Expenditures	_		_	
Excess (Delicit) Nevertues Over Experiultures	-	-	-	_
Fund Balance - Beginning of Year	-	-	-	-
Fund Balance - End of Year	\$ -	\$ -	\$ -	\$ -

General Fund - Designated Fund (included in General	Funa)			
Donor Relations Designated Fund				
Three-Year Period Ended December 31, 2015				
Purpose of Fund	2014	2015	2015	2016
	Actual	Budget	Projection	Budget
To accumulate funds for the support of the District's				
donor relations activities.				
Fiscal Year Revenues				
Donations				
Pikes Peak Library District Foundation	\$ 4,000	\$ -	\$ -	\$ -
Other	-	-	-	-
	4,000	-	-	-
Other Revenue	-	-	-	-
Total Fiscal Year Estimated Revenues	4,000	-	-	-
Fiscal Year Expenditures				
Personnel	-	-	<u>-</u>	-
Library materials	-	-	-	-
Program expenditures	-	-	-	-
Capital outlay	-	-	-	-
Other	2,070	5,623	5,623	1,929
Total Fiscal Year Expenditures	2,070	5,623	5,623	1,929
Excess (Deficit) Revenues Over Expenditures	1,930	(5,623)	(5,623)	(1,929)
Fund Balance - Beginning of Year	5,622	7,552	7,552	1,929
Fund Balance - End of Year	\$ 7,552	\$ 1,929	\$ 1,929	\$ -

Pike	es Peak Library District							
	neral Fund - Designated Fund (included in General	Fund)						
	hors Programs Designated Fund							
Thr	ee-Year Period Ended December 31, 2015							
Pur	pose of Fund	2014	201	15	2015			2016
		Actual	Bud	get	Projection	n	В	Budget
To a	accumulate funds for the support of the District's							
Autl	hors programs.							
Fisc	cal Year Revenues							
	Donations							
	Pikes Peak Library District Foundation	\$ 2,000	) \$	-	\$ -		\$	-
	Other	-			<u> </u>			-
		2,000	)	-	-			-
	Other Revenue	-		-	-			-
	Total Fiscal Year Estimated Revenues	2,000	)	-	-			-
Fisc	cal Year Expenditures							
	Personnel	-		-	-			-
	Library materials	-		-	-			-
	Program expenditures	-		6,715	6,7	15		2,000
	Capital outlay	-		-	-			-
	Other	-		-	-			
	Total Fiscal Year Expenditures	-		6,715	6,7	15		2,000
	Excess (Deficit) Revenues Over Expenditures	2,000	)	(6,715)	(6,7	15)		(2,000)
	Fund Balance - Beginning of Year	6,71	5	8,715	8,7	15		2,000
	Fund Balance - End of Year	\$ 8,715	5 \$	2,000	\$ 2,0	00	\$	-

	Fund)			
Library 21c Designated Fund				
Three-Year Period Ended December 31, 2015				
Purpose of Fund	2014	2015	2015	2016
	Actual Budget		Projection	Budget
To accumulate funds for the support of the District's				
Library 21c activities.				
Fiscal Year Revenues				
Donations				
Pikes Peak Library District Foundation	\$ -	\$ 2,055	\$ 2,055	\$ -
Other	-	-	-	-
	-	2,055	2,055	-
Other Revenue	-	-	-	-
Total Fiscal Year Estimated Revenues	-	2,055	2,055	<u> </u>
Fiscal Year Expenditures				
Personnel	-	-	-	-
Library materials	-	-	-	-
Program expenditures	-	-	-	-
Capital outlay	-	2,000	2,000	-
Other	-	55	55	
Total Fiscal Year Expenditures	-	2,055	2,055	-
Excess (Deficit) Revenues Over Expenditures	-	-	-	-
Fund Balance - Beginning of Year	-	-	-	-
Fund Balance - End of Year	\$ -	\$ -	\$ -	\$ -
rund Balance - End of fear	<b>Ф</b> -	<b>Ф</b> -	Ф -	Ф

# EAST LIBRARY RENOVATION PROJECT FUND

pital Projects Fund - East Library Renovation Project Fund				
ee-Year Period Ended December 31, 2016				
	2014 Actual	2015 Budget	2015 Projection	2016 Budget
urces of Funds	Actual	Buuget	Frojection	Duagei
Funding - Pikes Peak Library District Foundation				
Fundraising	\$ -	\$ 30,000	\$ 115,000	-
Funding - Pikes Peak Library District				
Operating transfer - Penrose Library Renovation Project Fund	-	75,000	75,000	-
Operating transfer - General Fund	1,272,261	22,320	22,320	\$ 27,50
Total Sources of Funds	\$1,272,261	\$ 127,320	\$ 212,320	27,50
es of Funds				
Building Items				
Building maintenance/minor renovation projects				
Water treatment system	-	-	-	3,00
Landscaping allowance				
Tree trimming	-	3,420	3,420	-
Roof replacement				
Roof inspection and repairs	-	-	-	6,00
Renovation				
Construction costs	39,867	1,627,127	1,627,127	-
Information Technology related costs	-	100,000	100,000	-
Furniture and equipment	-	200,000	200,000	-
Departments/Offices				
Administrative Services				
Educational Resource Center	-	30,000	30,000	-
Children's Department				
Other furniture or equipment replacement				
Cabinets	_	10,320	10,320	_
Cabinets  Cabinetry upgrades in Arts and Crafts room	-	-	-	18,50
Total Uses of Funds	39,867	1 070 967	1 070 967	27,50
I OLAI USES UI FUIIUS	39,00/	1,970,867	1,970,867	27,50
Excess Revenues Over Expenditures	1,232,394	(1,843,547)	(1,758,547)	-
Fund Balance - Beginning of Year	611,153	1,843,547	1,843,547	85,00
Fund Balance - End of Year	\$1,843,547	\$ -	\$ 85,000	\$ 85,00

## PENROSE LIBRARY PROJECT RENOVATION FUND

capital Projects Fund - Penrose Library Renovation Project Fund hree-Year Period Ended December 31, 2016				
	2014	2015	2015	2016
Sources of Funds	Actual	Budget	Projection	Budget
ources or Funus				
Funding - Pikes Peak Library District Foundation				
Fundraising	-	750,000	825,000	-
Funding - Pikes Peak Library District				
Operating transfer - General Fund	\$1,242,016	\$ 23,000	\$ 23,000	\$ 87,000
Total Sources of Funds	1,242,016	773,000	848,000	87,000
lses of Funds		,		
PENROSE PUBLIC LIBRARY				
Building Items				
Building maintenance/minor projects				
Replace elevator door panel	-	-	-	6,50
Replace floors in elevators	-	3,500	3,500	-
Front door remodeling	-	-	-	12,50
Repair movable partition wall in children's/adult reading rooms	-	5,000	5,000	-
PA system improvements	-	-	-	4,00
Install new garage door opene with timed closing mechanism	2,066	-	-	-
Redress mulch in landscapoed areas in front of building	-	1,750	1,750	-
Roof inspection and repairs	4,915	-	-	6,00
Repair garage door at drain	-	7,500	7,500	-
Remodeling				
Project (Penrose complex)				
Construction costs	60,425	1,353,120	1,353,120	-
Information Technology related costs	-	60,000	60,000	_
Furniture and equipment	-	50,000	50,000	-
Children's Department				
Puilding maintenance/minor projects				
Building maintenance/minor projects  Storage room door replacement	-	2,000	2,000	-
4005 CARNICOLE RUIII DINO				
1905 CARNEGIE BUILDING				
Building maintenance/minor renovation projects				
Window caulking	-	-	-	32,00
Balcony waterproofing	-	-	-	8,50
Painting allowance	-	-	-	17,50
Other Financing Uses				
Operating transfer out - East Library Renovation Project Fund		75,000	75,000	
Operating transfer out - General Fund	_	750,000	750,000	_
Total Uses of Funds	67,406	2,307,870	2,307,870	87,000
Excess Revenues Over Expenditures	1,174,610	(1,534,870)	(1,459,870)	-
Fund Balance - Beginning of Year	360,260	1,534,870	1,534,870	75,000
Fund Balance - End of Year	\$1,534,870	\$ -	\$ 75,000	\$ 75,000

# NORTH FACILITY PROJECT FUND

Pikes Peak	Library District				
Capital Pro	jects Fund - North Facility Project Fund				
Three-Year	Period Ended December 31, 2016				
		2014	2015	2015	2016
		Actual	Budget	Projection	Budget
Sources of	Funds				
Fu	nding - Fundraising				
	Donations - Pikes Peak Library District Foundation	\$ 269,300	\$ 200,000	\$ 250,000	\$ -
Sa	les of assets				
	Furniture and equipment	6,034	-	780	-
Fu	nding - Pikes Peak Library District				
	Operating transfer - General Fund	45,000	27,200	27,200	92,150
	Operating transfer - Capital Reserve Fund	255,047	-	-	-
	Total Sources of Funds	575,381	227,200	277,980	92,150
Uses of Fu	inds				
Building Ite	ems				
Pa	rking Lot				
	Parking lot overlay	-	300,000	300,000	-
	Repair existing	312	-	-	-
	Seal coat and restripe	17,598	-	-	-
	Total	17,910	300,000	300,000	-
La	ndscaping				
	Shrubbery/general improvement/tree trimming	12,000	13,000	13,000	_
	Plant bed redressing	6,000	-	-	-
	Total	18,000	13,000	13,000	_
	iviui	10,000	13,000	10,000	_

Peak Library District				
al Projects Fund - North Facility Project Fund -Year Period Ended December 31, 2016				
- rear Period Ended December 31, 2016				
	2014	2015	2015	2016
	Budget	Budget	Budget	Budget
Building Interior				
Install ceiling fans in Children's	_	-	-	1,75
Replace restroon handicap auto-openers	_	-	_	6,00
Sound dampening of AMH space	_	-	_	3,00
Install additional cabinetry in Computer Commons	_	-	_	2,40
Loading dock door safety edge	-	1,200	1.200	
Elevator safety edge	-	2,000	2,000	-
Total	-	3,200	3,200	13,15
HVAC Costs				
Chiller coil guards	<u>-</u>	-	-	7,00
Control upgrade	-	150,000	150,000	-
Total	-	150,000	150,000	7,00
Renovation Costs				
Renovation contingency	2,715,962	_	-	_
Contingency	10,376	133,648	133,648	-
Furniture and shelving	441,191	56,033	56,033	-
Chiller replacement	16,200	317,276	317,276	-
Total	3,183,729	506,957	506,957	_

Pikes I	Peak Library District				
	l Projects Fund - North Facility Project Fund				
Three-	Year Period Ended December 31, 2016				
		2014	2015	2015	2016
		Budget	Budget	Budget	Budget
	Building Locks				
	Entrance locks to district system/	36,669	-	-	-
	Surveillance equipment	64,914	-	-	-
	Intrusion alarm system	8,156	-	-	-
	Total	109,739	-	-	-
	Relocation of Other Departments				
	Furniture and equipment	45,592	-	-	_
	Moving misc items	10,837	-	-	-
	Total	56,429	-	-	-
nform	ation Technology				
	Servers				
	UPS - server room	10,656	-	-	10,000
	Racks	-	4,000	4,000	-
	Switches	3,056	28,933	28,933	-
	Copper cable	193	-	-	-
	Twinax cable	748	-	-	-
	Software	21,591	4,373	4,373	-
	Total	36,244	37,306	37,306	10,000

al Projects Fund - North Facility Project Fund				
e-Year Period Ended December 31, 2016				
	2014	2045	204.5	2040
	2014 Budget	2015 Budget	2015 Budget	2016 Budge
	Buuget	Buuget	Buuget	Buuge
Computer equipment				
Core switching	45,513	20,872	20,872	-
Closet UPS	11,770	-	-	-
Closet switches	97,798	-	-	-
IT furniture	485	-	-	-
WIFI WAPS	30,448	-	-	-
Cabling	115,153	-	-	_
Automoated material handling	242,128	-	-	-
PC - public kids lab	7,894	-	-	
PC - public AWE literacy	12,596	-	-	_
PC PAC	87	-	-	<del>-</del>
PC admin circ	68,556	_	_	_
Printers networked	5,016	_	_	
Printers side	4,912	_	_	<u>-</u>
Selfchecks	40,000	_	_	
RFID equipment	8,590	_	_	
RFID gates	27,335	_	_	-
TO 1D gaios	21,000			
Total	718,281	20,872	20,872	-
outer Commons				
Computer equipment				
Laptops	61,206	-	-	
Charge carts	5,316	-	-	-
Desktops, staff	5,363	_	_	
Desktops, lab	62,334	-	-	-
Desktops, 15 min and PAC	33,342	-	_	
Mac Lab	10,803	-	_	
User CALs	675	-	_	
Laptops staff	1,525	-	_	
Color printer	800	_	_	
Laser side printers	968	_	_	_
Jamex boxes	12,080	_	_	_
Software	7,246	17,337	17,337	_
Projectors, study room, lab	2,384	-	-	_
Misc. cables, power strips, etc	2,837	-	_	
Misc peripherals-webcams, scanner, microphones	5,045	-	-	
Software	84,594	- -		-
GUITWAIG	04,094	-	-	<del>-</del>
Total	296,518	17,337	17,337	-
i Jiai	230,310	17,007	17,007	

	Peak Library District				
	l Projects Fund - North Facility Project Fund				
Three-	-Year Period Ended December 31, 2016				
		2014	2015	2015	2016
		Budget	Budget	Budget	Budget
	Fundraised Items			g.:	g
	Gaming development - desktop lab	17,729	-	-	-
	3D printer - maker bot	1,852	-	-	-
	3D printer -Dimension	29,835	-	-	-
	3D printer - maker bot materials	140	-	-	_
	3D printer - Dimension materials	695	-	-	_
	3D Scanner - NextEngine	760	-	-	-
	Oversided monitors/design center	1,870	-	-	-
	Portable Projectors	397	-	-	-
	AV Cart (laptop, projector, speakers, cords, PA)	534	-	-	-
	Smartboards	18,504	-	-	-
	Gaming area consoles	3,755	-	-	-
	switching, cabling, gaming area	452	-	-	-
	TVs or Monitors, gaming area	1,299	-	-	-
	Projector, gaming area	937	-	-	-
	Electronic Signage (TV, PC)	4,021	-	-	-
	Total	82,780	-	-	-
udio	Room				
	Fundraised Items				
	Audio Room - low end mixer	343	1,547	1,547	-
	Audio Room - drop speakers	1,080	2,350	2,350	_
	Audio Room - pc	296	698	698	-
	Stage Audio Room - Mikes hanging	-	2,070	2,070	-
	Total	1,719	6,665	6,665	-

	Peak Library District				
	al Projects Fund - North Facility Project Fund				
ınree	e-Year Period Ended December 31, 2016				
		2014	2015	2015	2016
		Budget	Budget	Budget	Budget
Video	Booth				
	Fundraised Items				
	Video Room - Lights	7,420	-	-	-
	Video Room - video cameras (studio configuration)	20,635	-	-	-
	Video Room - DSLR cameras	472	-	-	-
	Video Room - green screen	588	-	-	-
	Video Room - dollys	1,010	-	-	-
	Video Room - tripods	6,448	-	-	-
	Video Room - Mikes wired lapel	3,384	-	-	-
	Offsite kit (lights, video, audio)	12,198	-	-	-
	Audio/Video cabling	12,210	1,875	1,875	-
	Total	64,365	1,875	1,875	

Pikes Peak Lib					
	ts Fund - North Facility Project Fund				
Three-Year Pe	riod Ended December 31, 2016				
		2014	2015	2015	2016
		Budget	Budget	Budget	Budget
Meeting Venue	)				
Furnit	ure				
Por	table risers	-	-	-	32,000
Tab	les and chairs	4,820	-	-	25,000
Т	otal	4,820	-	-	57,000
Comp	uter Equipment				
Fundr	aised Items				
Stag	ge - Lighting	5,366	486	486	-
Stag	ge - Projector	6,148	8,250	8,250	-
Stag	ge - Curtain	6,750	2,000	2,000	-
Staç	ge Audio Room - Mikes wireless	4,990	3,010	3,010	-
Т	otal	23,254	13,746	13,746	-
Other					
Fundr	aised Items				
Hea	ring loop	9,625	-		<u>-</u>
Stag	ging	1,141	6,359	6,359	-
Aud	io/Lighting	12,575	9,680	9,680	-
Т	otal	23,341	16,039	16,039	-

Capital Projects Fund - North Facility Project Fund				
Three-Year Period Ended December 31, 2016				
	2014	2015	2015	2016
	Budget	Budget	Budget	Budget
Human Resources				
Minor Facility Projects				
Sound attenuation	-	-	-	5,000
Hardware and Software				
Record management system	-	30,000	30,000	-
Total	-	30,000	30,000	5,000
Community Engagement				
Other				
Signage	32,701	17,299	17,299	-
Public art/gallery space	6,868	91,132	91,132	-
Promotion	-	28,000	28,000	-
Carpet cleaner purchase	1,692	-	-	-
Miscellaneous tools and equipment	5,601	2,394	2,394	-
Tractor for snow plowing	10,000	-	-	-
Total	56,862	138,825	138,825	-
Public Services				
Other				
Art display system	-	3,500	3,500	-
Total	-	3,500	3,500	-
Other Financing Uses				
Operating transfer out - General Fund	-	169,300	169,300	<del>-</del>
	1000 5			60.455
Total Uses of Funds	4,693,991	1,428,622	1,428,622	92,150
Excess Revenues Over Expenditures	(4,118,610)	(1,201,422)	(1,150,642)	-
Fund Balance - Beginning of Year	5,320,032	1,201,422	1,201,422	50,780
Fund Balance - End of Year	\$1,201,422	\$ -	\$ 50,780	\$ 50,780

#### **CAPITAL RESERVE FUND**

Capital Projects Fund - Capital Reserve Fund				
hree-Year Period Ended December 31, 2016				
	2014	2015	2015	2016
	Actual	Budget	Projection	Budget
Sources of Funds			•	
Funding - Pikes Peak Library District				
Operating transfer - General Fund	\$ 528,954	\$ 1,041,132	\$ 1,041,132	\$ 1,052,438
Other				
Proceeds from insurance reimbursement	-	18,703	18,703	-
Pikes Peak library District Foundation				
Fundraising	-	35,000	35,000	-
Total Sources of Funds	528,954	1,094,835	1,094,835	1,052,438
lses of Funds				
MOBILE LIBRARY SERVICES				
Vehicle maintenance/minor items				
New wrap for bookmobile 702	-	-	<del>-</del>	5,000
Replace generator for bookmobile 702	-	-	-	11,000
Seat addition for bookmobile 702				1,200
CHEYENNE MOUNTAIN BRANCH				
Carpet replacement	-	-	-	30,000
RUTH HOLLEY BRANCH				
Carpet replacement	-	25,000	25,000	-
Building maintenance/minor renovation projects				_
Upgrade lock system to card reader system	_	5,100	5,100	_
Rolling wall partition	-	-	-	2,200
Other furniture or equipment replacement				
Chair replacement	-	-	-	4,000
Purchase three modular airchairs	3,346	-	-	-
Manitou Springs				
Building maintenance/minor renovation projects	-	25,000	25,000	10,000
Other furniture or equipment replacement		_	_	1,000

ital Projects Fund - Capital Reserve Fund				
e-Year Period Ended December 31, 2016				
	2014	2015	2015	2016
	Actual	Budget	Projection	Budget
MONUMENT BRANCH				
Building maintenance/minor renovation projects				
Drive up book drop improvements	-	-	-	15,00
Restroom improvements	-	-	-	12,00
PALMER LAKE BRANCH				
Building maintenance/minor renovation projects				
New entry door and skylight	-	4,500	4,500	-
ROCKRIMMON BRANCH				
Carpet replacement	-	13,000	13,000	-
Building maintenance/minor renovation projects				
Public restroom improvements	-	-	-	7,50
Other furniture or equipment replacement				
Furniture replacement	-	-	-	5,00
OTHER ITEMS				
Concrete replacement - districtwide allowance	6,360	17,640	17,640	-
Asphalt repairs and maintenance - districtwide allowance	6,375	38,911	38,911	12,00
Evacuscape chairs for East, Penrose and Library 21c	-	-	-	6,50
Card reading access accessories	-	5,300	5,300	-
Electric scooters	-	-	-	6,00
Capital Contingency	83,845	127,140	127,140	25,00
Other vehicle replacement	62,469	61,790	61,790	-
Furniture replacement contingency	12,212	-	-	-
Facilities-Related	174,607	323,381	323,381	153,40

Pikes Peak Library District				
Capital Projects Fund - Capital Reserve Fund				
hree-Year Period Ended December 31, 2016				
	2014	2015	2015	2016
	Actual	Budget	Projection	Budget
Information Technology				
Servers				
Replacements	28,148	38,702	38,702	15,000
Cloud hosting, support for ppld.org	-	23,000	23,000	28,500
Windows server CAL's	1,638	25,362	25,362	10,000
Maintenance hardware and software for servers	4,750	42,458	42,458	28,000
Webcams for server rooms	400	-	-	-
Replacement for webcams	-	2,500	2,500	-
Maintenance datadomains	-	-	-	14,000
SIRSI test server	4,164	15,836	15,836	-
Computers				
Replace computers	128,011	87,173	87,173	80,000
Tablets for reference	-	5,000	5,000	-
AWE children's literacy stations	25,669	-	-	-
Laser printers				
Staff and public	16,498	29,812	29,812	15,000

s Peak Library District tal Projects Fund - Capital Reserve Fund				
e-Year Period Ended December 31, 2016				
	2014	2015	2015	2016
	Actual	Budget	Projection	Budget
Receipt printers	11,259	15,635	15,635	12,500
Barcode scanners, RFID equipment	5,901	17,383	17,383	10,000
Telecommunications equipment				
Telecommunications switches	212	40,892	40,892	55,00
Fiber cable tester	-	4,000	4,000	-
Tipping point replacements	12,487	5,270	5,270	-
Expansion	1,298	9,493	9,493	-
Self check stations				
District wide	-	-	-	104,91
Gates	-	-	-	84,96
Installation and shipping	-	-	-	15,00
Ruth Holley	-	33,763	33,763	-
Penrose	-	39,984	39,984	-
East	-	49,205	49,205	-
Laptops				
Laptops replacements and tablets, loans and netbooks	20,391	30,000	30,000	35,00
Laptop staff lab - Penrose Library	-	-	-	25,00
Laptop lab Computer Commons	-	-	-	13,00
Laptop replacement - Cheyenne Mountain	-	-	-	5,00
Laptop replacement - Ruth Holley	-	-	-	6,00
Laptop replacement - Monument	-	-	-	6,00
Laptop replacement - Pamler Lake	-	-	-	1,00
14" laptop for networking services	2,722	-	-	-
Adult Literacy department - laptops	-	4,371	4,371	-
UPS rotation	1,040	7,849	7,849	10,00
Wireless projects Aruba upgrades	10	66,744	66,744	-
Telecommunications expansion				
Software defining networking research	872	-	-	-
Penetration and security intrusing testing	-	5,000	5,000	5,00

s Peak Library District				
ital Projects Fund - Capital Reserve Fund				
ee-Year Period Ended December 31, 2016				
	2014	2015	2015	2016
	Actual	Budget	Projection	Budget
Equipment Initiatives				
Circulation tablets/hotspots	_	_	_	37,470
·				
BibFrame linked data project	-	-	-	12,500
DVD players all sites	-	-	-	2,700
Additional credit card swipes at Library 21c	-	-	-	10,000
LaunchPad kids app/games/educational tablets	-	-	-	40,000
Offsite email hosting, MS Office Online	-	-	-	25,000
SIRSI hosting	-	-	-	64,543
Printer apps for all kids machines	-	-	-	1,100
Quarterly refresh, apps on kid's ipads	-	-	-	1,000
Laptop for Special Collections used for classes	-	-	-	2,000
Small NAS for Special Collections	-	-	-	1,250
Charging station (chargetech.com) for community libraries	-	-	-	2,600
Fountain - move returns PC	-	-	-	500
Monument - move adult PAC to children's, cabling	-	-	-	200
Manitou Springs downstairs PAC, Cabling	-	-	-	2,000
High Prairie - add PAC cabling	-	-	-	2,000
Replace Jamex boxes district-wide	-	-	-	20,000
New computers, apps for children	-	_	-	10,00
Media dispensers	37,804	_	_	-
Phone system		295,000	295,000	-
Mobile device management	-	5,200	5,200	-
VDI	16,301	20,614	20,614	_
Archival management system	-	12,000	12,000	_
100 nook tablets	_	14,900	14,900	_
Network copiers	3.042	4,958	4,958	_
Cash drawer project	0,042	5,000	5,000	_
Web firewall	_	5,500	5,500	_
Five Fince Robots	_	6,002	6,002	<del>_</del>
	2 720	0,002	-	<u>-</u>
NAS for Special Collections	3,730			-
Replace data domain	-	6,500	6,500	-
Security Children In January 1997	-	20,596	20,596	-
Children's - iPads for programming	-	6,000	6,000	-
Monument - move equipment and add computers		7,500	7,500	-
Special Collections - microfilm scanner	1,054	11,296	11,296	-

ital Projects Fund - Capital Reserve Fund				
ee-Year Period Ended December 31, 2016				
	2014	2015	2015	2016
	Actual	Budget	Projection	Budget
Adaptive Technology Team - Braille printer	_	10,000	10,000	<u>-</u>
Envisionware Document Center	_	10,000	10,000	
Circulate hotspots, Chromebooks	-	4,590	4,590	_
Large format printer, Make II	-	5,000	5,000	_
Bigger laser cutter, filter, rotator attach	_	30,000	30,000	_
AMH bins(2)	_	55,500	55,500	_
Dibos and camera upgrades	-	50,000	50,000	50,00
MA extra PC/cabling	-	1,500	1,500	-
MA all in one scanner/fax/copier for staff	-	1,000	1,000	-
2 laptops, 1 color printer for PE kids dept	-	5,000	5,000	_
4 apple TVs and MIFIs for children's programming	-	6,500	6,500	_
4 gaming tablets/iPads for tween area in EA childrens	-	4,000	4,000	_
Data drops install for HO for study area	_	1,000	1,000	_
WAN upgrades, trenching if needed	_	537	537	_
Transpiration, actioning in thousand				
Contingency	4,603	18,004	18,004	15,00
Total Information Technology	332,004	1,223,129	1,223,129	878,73
Community Engagement and Outreach				
Peripheral equipment				
Video projector replacements and additions	11,979	12,121	12,121	12,00
Video Center software upgrades				
SCALA	4,101	7,619	7,619	2,00
Equipment Initiatives				
A/V set-up for Children's - Library 21c	-	-	-	6,30
Total Community Engagement and Outreach	16,080	19,740	19,740	20,30
Other Financing Uses				
Transfer to North Facility Project Fund	255,047	-	-	-
Total Other Financing Uses	255,047	=	<u>-</u>	
Total Uses of Funds	777,738	1,566,250	1,566,250	1,052,43
Total Oses Of Fullus	777,730	1,300,230	1,300,230	1,032,43
Excess Revenues Over Expenditures	(248,784)	(471,415)	(471,415)	-
Fund Balance - Beginning of Year	720,199	471,415	471,415	-

### SPECIAL REVENUE FUNDS DESIGNATED FUNDS

Pikes Peak Library District				
General Fund - Designated Fund				
Annual Fund				
Three-Year Period Ended December 31, 2015				
Down and of Free I	0044	0045	0045	0040
Purpose of Fund	2014	2015	2015	2016
- 1.6 1.6 1. 22 6 26 2	Actual	Budget	Projection	Budget
To accumulate funds for the acquisition of specific assets				
or the purchase of specific services not specifically identification	ried			
hrough another established fund.				
Fiscal Year Estimated Revenues				
Dan et la casa				
Donations				
Bii B 111 Bi (14 E 14			•	•
Pikes Peak Library District Foundation	\$ -	\$ -	\$ -	\$ -
Other	-	-	-	-
	-	-		-
Others Decrees				
Other Revenue	-	-	-	-
Total Final Very Fathwated Bases				
Total Fiscal Year Estimated Revenues	-	-		-
Final Von Franchitana				
Fiscal Year Expenditures				
Devenuel	_	_	_	
Personnel	-	-	-	-
Library caratariala				
Library materials	-	-	-	-
Due sure se estadit une e				
Program expenditures	-	-	-	-
Conital author.				
Capital outlay	_	7,000	7,000	
Makerspace	-	7,000	7,000	-
Other		624	624	_
Ou ICI	-	024	024	-
Total Fiscal Year Expenditures		7,624	7,624	_
Total Fiscal Teal Expellultures	-	1,024	1,024	_
Excess (Deficit) Revenues Over Expenditures	_	(7,624)	(7,624)	_
Excess (Delicit) Nevertides Over Experiultures	-	(1,024)	(7,024)	_
Fund Balance - Beginning of Year	7,62	4 7,624	7,624	
Fund Datance - Deginning of fear	1,62	+ 1,024	7,024	-
Fund Polongo End of Veer	¢ 7.00	4 ¢	¢	· ·
Fund Balance - End of Year	\$ 7,62	4 \$ -	\$ -	\$ -

	es Peak Library District				
	cial Revenue Fund				
	argate Library Support Fund				
Γhr	ee-Year Period Ended December 31, 2015				
Pur	pose of Fund	2014	2015	2015	2016
		Actual	Budget	Projection	Budget
	accumulate funds for the support of the District's				
Bria	argate Library's services, programs and assets.				
Fisc	cal Year Estimated Revenues				
	Donations				
	Pikes Peak Library District Foundation	\$ -	\$ -	\$ -	\$ -
	Other	-	-	-	-
	Other Revenue	-	-	-	-
	Total Fiscal Year Estimated Revenues	-	-	-	-
Fisc	cal Year Expenditures				
	Personnel	-	-	-	-
	Library materials	-	-	-	-
	Program expenditures	-	-	-	-
	Capital outlay	-	-	-	-
	Other	-	2,242	2,242	-
	Total Fiscal Year Expenditures	-	2,242	2,242	-
	Excess (Deficit) Revenues Over Expenditures	-	(2,242)	(2,242)	-
	Fund Balance - Beginning of Year	2,242	2,242	2,242	-
	Fund Balance - End of Year	\$ 2,242	\$ -	\$ -	\$ -

Pikes Peak Library District				
Special Revenue Fund				
Cheyenne Mountain Library Support Fund				
Three-Year Period Ended December 31, 2015				
Down and of Francis	0014	0045	0045	0040
Purpose of Fund	2014	2015	2015	2016
For a second of a few days are sent of the Districtle	Actual	Budget	Projection	Budget
To accumulate funds for the support of the District's	-1-			
Cheyenne Mountain Library's services, programs and ass	sets.			
Fiscal Year Estimated Revenues				
Iscal Teal Estimated Revenues				
Donations				
Donationo				
Pikes Peak Library District Foundation	\$ -	\$ -	\$ -	\$ -
Other	-	_	-	-
	_	_		-
Other Revenue	-	-	-	-
Total Fiscal Year Estimated Revenues	-	-		-
Fiscal Year Expenditures				
Personnel	-	-	-	-
Library materials	-	-	-	-
Program expenditures	-	-	-	-
Capital outlay				
Upgrade lock system to card reader system	-	9,000	9,000	-
Phone system	-	4,448	4,448	-
0.1				
Other	-	-	-	-
Total Figure Voca Francis distance		40.440	40.440	
Total Fiscal Year Expenditures	-	13,448	13,448	-
Evene (Deficit) Boyon as Over Even differen		(40.440)	(40, 440)	_
Excess (Deficit) Revenues Over Expenditures	-	(13,448)	(13,448)	-
Fund Balance - Beginning of Year	13,448	13,448	12 //0	
Fund balance - beginning of fear	13,448	13,448	13,448	-
Fund Balance - End of Year	\$ 13,448	\$ -	\$ -	\$ -
I UIIU Dalalice - Eliu VI Tedi	φ 13, <del>44</del> 8	Ψ -	Ψ -	φ -

Fund Balance	e - End of Year	\$ 6	2,379	\$ 379	\$ 379	\$	-
	e - Beginning of Year		2,539	62,379	62,379		379
Excess (Defi	cit) Revenues Over Expenditures	(1	0,160)	(62,000)	(62,000)		(379
Total Fi	scal Year Expenditures	1	0,160	62,000	62,000		379
Other - signaç	ge		-	18,000	18,000		379
Self-check	macnines		-	19,000	19,000		-
Phone syst			-	10,000	10,000		-
	seal and stripe		-	6,000	6,000		-
	ck system to card reader system		3,977	8,000	8,000		-
	check island and floor repair		-	1,000	1,000		-
Shelving ca			6,101	-	-		
Capital outlay							
Other - Herita	ge Corner		82	-	-		-
Program expe	enditures		-	-	-		-
Library mater	ials		-	-	-		-
Personnel			-	-	-		-
Fiscal Year Expen	nditures						
Total Fi	scal Year Estimated Revenues		-	-			-
Other Revenu	е		-	-	-		-
			-	-			-
Other	eak Library District Foundation	\$	-	\$ -	\$ -	Ψ	-
Donations	note Library District Foundation	Φ		¢	\$ -	\$	
Fiscal Year Estima	ated Revenues						
Fountain Library's	services, programs and assets.						
	ds for the support of the District's	Actu	aı	Buugei	Projection	Би	uger
Purpose of Fund		201 Actu		2015 Budget	2015 Projection		016 dget
Inree-Year Period	d Ended December 31, 2015						
ountain Library							

Pikes Peak Library District							
Special Revenue Fund							
High Prairie Library Support Fund							
Fhree-Year Period Ended December 31, 2015							
Purpose of Fund	2014	2015		2015		20	16
rui pose oi Fund	Actual	E	Budget	Pı	rojection	Bud	
To accumulate funds for the support of the District's					.,		. <u></u>
ligh Prairie Library's services, programs and assets.							
Fiscal Year Estimated Revenues							
Donations							
Pikes Peak Library District Foundation	\$ -	\$	-	\$	-	\$	-
Other	-		-		-		
	-		-		-		-
Transfer in from Capital Projects Fund	-		-		-		-
Total Fiscal Year Estimated Revenues	-		-		-		_
Fiscal Year Expenditures							
Personnel	-		-		-		-
Library materials	-		-		-		-
Program expenditures	-		-		-		-
Capital outlay							
Parking lot seal and stripe	-		3,000		3,000		-
Landscaping	15,944	-					-
Upgrade lock system to card reader system Phone system	2,781		3,500 10,000		3,500 10,000		-
Other	-		-		-		-
Total Fiscal Year Expenditures	18,725		16,500		16,500		-
Excess (Deficit) Revenues Over Expenditures	(18,725)		(16,500)		(16,500)		-
Fund Balance - Beginning of Year	206,812		188,087		188,087	17 <sup>-</sup>	1,58
Fund Balance - End of Year	\$ 188,087	\$	171,587	\$	171,587	\$ 17 <sup>-</sup>	1 50

cial Revenue Fund Colorado City Library Support Fund e-Year Period Ended December 31, 2015  cose of Fund coumulate funds for the support of the District's Colorado City Library's services, programs and assets.  al Year Estimated Revenues  Donations  Pikes Peak Library District Foundation Other	2014 Actual	2015 Budget	2015 Projection	2016 Budget
e-Year Period Ended December 31, 2015  loose of Fund  coumulate funds for the support of the District's Colorado City Library's services, programs and assets.  al Year Estimated Revenues  Donations  Pikes Peak Library District Foundation	Actual	Budget		
coumulate funds for the support of the District's Colorado City Library's services, programs and assets.  al Year Estimated Revenues  Donations  Pikes Peak Library District Foundation	Actual	Budget		
ccumulate funds for the support of the District's Colorado City Library's services, programs and assets.  Al Year Estimated Revenues  Donations  Pikes Peak Library District Foundation	Actual	Budget		
ccumulate funds for the support of the District's Colorado City Library's services, programs and assets.  Al Year Estimated Revenues  Donations  Pikes Peak Library District Foundation	Actual	Budget		
Colorado City Library's services, programs and assets.  Al Year Estimated Revenues  Donations  Pikes Peak Library District Foundation			Projection	Budget
Colorado City Library's services, programs and assets.  Al Year Estimated Revenues  Donations  Pikes Peak Library District Foundation	\$ -			
Donations  Pikes Peak Library District Foundation	\$ -			
Donations Pikes Peak Library District Foundation	\$ -			
Pikes Peak Library District Foundation	\$ -			
·	\$ -			
·	Ψ -	\$ -	\$ -	\$ -
Vu I⊡I	_		Ψ -	Ψ -
	-	-	-	-
Other Revenue	-	-	-	-
Total Fiscal Year Estimated Revenues	-	-	-	-
al Year Expenditures				
Personnel	-	-	-	-
Library materials	-	-	-	-
Program expenditures	-	-	-	-
Capital outlay				
	-	1,750	1,750	-
Carpet replacement	-	5,000	5,000	-
Window cornices	-	6,100	6,100	-
Technology equipment	-	9,000	9,000	-
Phone system	-	2,903	2,903	-
Other	-	-	-	-
Total Fiscal Year Expenditures	-	24,753	24,753	-
Excess (Deficit) Revenues Over Expenditures	-	(24,753)	(24,753)	-
Fund Balance - Beginning of Year	24,753	24,753	24,753	-
Fund Balance - End of Year	\$ 24.753	\$ -	\$ -	\$ -
	Al Year Expenditures  Personnel  Library materials  Program expenditures  Capital outlay Parking lot seal and stripe Carpet replacement Window cornices Technology equipment Phone system  Other	Other Revenue -  Total Fiscal Year Estimated Revenues -  al Year Expenditures  Personnel -  Library materials -  Program expenditures -  Capital outlay Parking lot seal and stripe -  Carpet replacement -  Window cornices -  Technology equipment -  Phone system -  Other -  Total Fiscal Year Expenditures -  Excess (Deficit) Revenues Over Expenditures -  Fund Balance - Beginning of Year 24,753	Other Revenue	Other Revenue         -         -         -           Total Fiscal Year Estimated Revenues         -         -         -           al Year Expenditures         -         -         -           Personnel         -         -         -           Library materials         -         -         -           Program expenditures         -         -         -           Capital outlay         -         -         -         -           Parking lot seal and stripe         -         1,750         1,750         1,750           Carpet replacement         -         5,000         5,000         5,000         5,000           Window cornices         -         6,100         6,100         6,100         7,000         9,000         9,000         9,000         9,000         9,000         9,000         9,000         9,000         9,000         2,903         2,903         2,903         2,903         2,903         24,753         24,753         24,753         24,753         24,753         24,753         24,753         24,753         24,753         24,753         24,753         24,753         24,753         24,753         24,753         24,753         24,753         24,753         2

Pikes Peak Library District				
Special Revenue Fund				
Palmer Lake Library Support Fund				
Three-Year Period Ended December 31, 2015				
Purpose of Fund	2014	2015	2015	2016
	Actual	Budget	Projection	Budget
To accumulate funds for the support of the District's				
Palmer Lake Library's services, programs and assets.				
Fiscal Year Estimated Revenues				
Donations				
Pikes Peak Library District Foundation	\$ -	\$ -	\$ -	\$ -
Other	-	-	-	-
Other Revenue	-	-	-	-
Total Fiscal Year Estimated Revenues	-	-	-	-
Fiscal Year Expenditures				
Personnel	-	-	-	-
Library materials	-	-	-	-
Program expenditures	-	-	-	-
Capital outlay	-	-	-	-
Other	-	-	-	306
Total Fiscal Year Expenditures	-	-	-	306
Excess (Deficit) Revenues Over Expenditures	-	-	-	(306
Fund Balance - Beginning of Year	30	6 306	306	306
Fund Balance - End of Year	\$ 30	6 \$ 306	\$ 306	\$ -

Pik	es Peak Library District								
	ecial Revenue Fund								
	nd Creek Library Support Fund								
	ee-Year Period Ended December 31, 2015								
Pur	pose of Fund		2014	201	5		2015		2016
· ui	pose of Fund		Actual	Budg	-		jection	_	udget
To a	accumulate funds for the support of the District's		7101441		,01		,,001.011		aagot
	nd Creek Library's services, programs and assets.								
Fisc	cal Year Revenues								
	Desetions								
	Donations								
	Pikes Peak Library District Foundation	\$	_	\$	-	\$		\$	-
	Other	Ψ	-	Ψ	-	Ψ	-	Ψ	-
			-		-		-		
	Transfer from Capital Project Fund		-		-		-		-
	Total Fiscal Year Estimated Revenues		-		-		-		-
Fisc	cal Year Expenditures								
	Personnel		-		-		-		-
	Library materials		-		-		-		-
	Program expenditures		-		-		-		-
	Capital outlay								
	Makerspace construction		-		-		-		38,000
	Awning driveup window		-		-		-		7,500
	Document station		-		-		-		5,452
	Install card reader lock system at staff entrances		-		8,000		8,000		-
	Replace vinyl flooring in restrooms		-		2,000		2,000		-
	Cabinetry for children's office		-		1,000		1,000		-
	Room divider teen area		-		2,000		2,000		-
	Phone system		-	1	0,000		10,000		-
	Makerspace		-		5,000		5,000		-
	Other		-		-		-		-
	Total Fiscal Year Expenditures		-	2	28,000		28,000		50,952
	Excess (Deficit) Revenues Over Expenditures		-	(2	28,000)		(28,000)		(50,952
	Fund Balance - Beginning of Year		78,952	7	8,952		78,952		50,952
	Fund Balance - End of Year	\$	78,952	\$ 5	0,952	\$	50,952	\$	-

	es Peak Library District				
	ecial Revenue Fund				
	oile Library Services Fund				
Thr	ee-Year Period Ended December 31, 2015				
Pur	pose of Fund	2014	2015	2015	2016
. u.	pose of Fund	Actual	Budget	Projection	Budget
To a	accumulate funds for the support of the District's			•	
Mob	pile Library Service's programs and assets.				
Fisc	cal Year Revenues				
	Donations				
	Pikes Peak Library District Foundation	\$ -	\$ -	\$ -	\$ -
	Other	-	-	-	-
	Other Revenue	-	-	-	-
	Total Fiscal Year Estimated Revenues	-	-	-	-
Fisc	cal Year Expenditures				
	Personnel	-	-	-	-
	Library materials	-	-	-	-
	Program expenditures	-	-	-	-
	Capital outlay	-	2,169	2,169	-
	Other	-	-	-	-
	Total Fiscal Year Expenditures	-	2,169	2,169	_
	Excess (Deficit) Revenues Over Expenditures	-	(2,169)	(2,169)	-
	Fund Balance - Beginning of Year	2,169	2,169	2,169	-
	Fund Balance - End of Year	\$ 2,169	\$ -	\$ -	\$ -

C	s Peak Library District					
	cial Revenue Fund					
	Carnegie Support Fund					
ınre	ee-Year Period Ended December 31, 2015					
Purr	pose of Fund	2014	2015	2015	2	2016
		Actual	Budget	Projection		udget
Го а	ccumulate funds for the support of the District's			•		
905	Carnegie Library's services, programs and assets.					
isc	al Year Revenues					
	Donations					
	Pikes Peak Library District Foundation	\$ -	\$ -	\$ -	\$	-
	Other	-	-	-		_
		-	-	-		
	Other Revenue	-	-	-		-
	Total Fiscal Year Estimated Revenues	-	-	-		-
isc	al Year Expenditures					
	Personnel	-	-	-		-
	Library materials	-	-	-		-
	Program expenditures	-	-	-		-
	Capital outlay					
	Exterior improvements	18,931	-	-		-
	Install card reader lock system at staff entrances	-	1,540	1,540		-
	Phone system	-	6,729	6,729		-
	Window tinting	-	5,319	5,319		-
	Other	-	-	-		-
	Total Fiscal Year Expenditures	18,931	13,588	13,588		
	Excess (Deficit) Revenues Over Expenditures	(18,931)	(13,588)	(13,588)		-
	Fund Balance - Beginning of Year	32,519	13,588	13,588		-
	Fund Balance - End of Year	\$ 13,588	\$ -	\$ -	\$	

Pikes Peak Library District					
Special Revenue Fund					
1905 Carnegie Garden Support Fund					
Three-Year Period Ended December 31, 2015					
Purpose of Fund	2014		2015	2015	2016
rui pose oi ruila	Actua	l	Budget	Projection	Budge
To accumulate funds for the support of the District's					
1905 Carnegie Garden's services and assets.					
Fiscal Year Revenues					
Donations					
Pikes Peak Library District Foundation	\$	_	\$ -	\$ -	\$ -
Other	·	-	-	-	-
Oller Brown			_	_	
Other Revenue		-	-	-	-
Total Fiscal Year Estimated Revenues		-	-	-	-
Fiscal Year Expenditures					
Personnel		-	-	-	-
Library materials		-	-	-	-
Program expenditures		-	-	-	-
Capital outlay		-	-	-	-
Other		-	1,887	1,887	-
Total Final Year Franchitures			4 007	1,887	
Total Fiscal Year Expenditures		-	1,887	1,887	-
Excess (Deficit) Revenues Over Expenditures		-	(1,887)	(1,887)	-
Fund Balance - Beginning of Year	1,	887	1,887	1,887	-
Fund Balance - End of Year	\$ 1,	887	\$ -	\$ -	\$ -

	es Peak Library District				
	cial Revenue Fund				
	dren's Services Support Fund				
Γhr	ee-Year Period Ended December 31, 2015				
Pur	pose of Fund	2014	2015	2015	2016
		Actual	Budget	Projection	Budget
	accumulate funds for the support of the District's				
Chil	dren's services, programs and assets.				
Fisc	cal Year Revenues				
	Donations				
	Pikes Peak Library District Foundation	\$ -	\$ -	\$ -	\$ -
	Other	-	-	-	-
	Other Revenue	-	-	-	-
	Total Fiscal Year Estimated Revenues	-	-	<u>-</u>	-
Fisc	cal Year Expenditures				
	Personnel	-	-	-	
	Library materials	-	-	-	-
	Program expenditures	-	2,304	2,304	-
	Capital outlay	-	-	-	-
	Other	-	-	-	-
	Total Fiscal Year Expenditures	-	2,304	2,304	-
	Excess (Deficit) Revenues Over Expenditures	-	(2,304)	(2,304)	-
	Fund Balance - Beginning of Year	2,304	2,304	2,304	-
	Fund Balance - End of Year	\$ 2,304	\$ -	\$ -	\$ -

Pikes Peak Library District									
Special Revenue Fund									
Adult Services Support Fu									
Three-Year Period Ended D	ecember 31, 2015								
Purpose of Fund		20	014	2015		20	15	20	016
		Ac	tual	Budge	et	Proje	ction	Bu	dget
To accumulate funds for the	support of the District's								
Adult Services department's s	services, programs and asset	s.							
Fiscal Year Revenues									
Donations									
Pikes Peak Library	/ District Foundation	\$	-	\$	-	\$	-	\$	-
Other			-		-		-		-
Other Revenue			-		-		-		-
Total Fiscal Year	Estimated Revenues		-		-		-		-
Fiscal Year Expenditures									
Personnel			-		-		-		-
Library materials			-		-		-		-
Program expenditures			-		-		-		-
Capital outlay			-		-		-		-
Other			-		552		552		-
Total Fiscal Year	Expenditures		-		552		552		-
Excess (Deficit) Reven	ues Over Expenditures		-		(552)		(552)		-
Fund Balance - Beginn	ning of Year		552		552		552		-
Fund Balance - End of	Year	\$	552	\$	-	\$	-	\$	-

	cial Davanua Fund				
	cial Revenue Fund n Services Support Fund				
	ee-Year Period Ended December 31, 2015				
ınre	ee-Year Period Ended December 31, 2015				
Pur	pose of Fund	2014	2015	2015	2016
		Actual	Budget	Projection	Budget
Гог	accumulate funds for the support of the District's			•	
	en Services' services, programs and assets and the Eas	t			
	ary Teen Center.				
isc	cal Year Revenues				
	Donations				
	Pikes Peak Library District Foundation	\$ -	\$ -	\$ -	\$ -
	Other	-	-	-	-
		-	-	-	-
	Other Develope				
	Other Revenue	-	-	-	-
	Total Fiscal Year Estimated Revenues	_		_	_
	Total i iscal Teal Estimateu Nevenues			<u> </u>	
isc	al Year Expenditures				
	Personnel	-	-	-	-
	Library materials	-	-	-	-
	Program expenditures	-	4,019	4,019	-
	Capital outlay	-	-	-	-
	Other	-	-	-	-
	Total Figure Voca Francis districts		4.040	4.040	
	Total Fiscal Year Expenditures	-	4,019	4,019	-
	Excess (Deficit) Revenues Over Expenditures	_	(4,019)	(4,019)	_
	LACESS (Denicit) Revenues Over Expericitures	-	(4,019)	(4,019)	-
	Fund Balance - Beginning of Year	4,019	4,019	4,019	_
	Tana Salance - Beginning of Teal	7,013	7,019	7,019	_
	Fund Balance - End of Year	\$ 4,019	\$ -	\$ -	\$ -

Pikes Peak Library District					
Special Revenue Fund					
Special Collections Support Fund					
Three-Year Period Ended December 31, 2015					
Purpose of Fund	2014		2015	2015	2016
	Actual		Budget	Projection	Budget
To accumulate funds for the support of the District's				-	
Special Collections department's services, and assets.					
Fiscal Year Revenues					
Donations					
Dikan Dook Library District Coundation	\$	_	\$ -	\$ -	\$ -
Pikes Peak Library District Foundation Other	Ф	-	\$ -	ъ - -	<b>Ъ</b> -
Other		-	-		-
		_			_
Other Revenue		_	-	_	_
Care Note in the Care in the C					
Total Fiscal Year Estimated Revenues		-	-	-	-
Fiscal Year Expenditures					
Personnel		-	-	-	-
19 con control of					
Library materials		-	-	-	-
Program expenditures		_		_	_
Program expenditures		-	-	-	-
Capital outlay					
PC with USB3		_	1,113	1,113	
			.,	.,	
Other		-	-	-	-
Total Fiscal Year Expenditures		-	1,113	1,113	-
Excess (Deficit) Revenues Over Expenditures		-	(1,113)	(1,113)	-
Fund Balance - Beginning of Year	1,	113	1,113	1,113	-
For I Bolovice For Lot Y	Φ :	110	•	Φ.	Φ.
Fund Balance - End of Year	\$ 1,	113	\$ -	\$ -	\$ -

Pikes Peak Lib	rary District								
Special Reven									
	elopment Support Fund								
Three-Year Pe	riod Ended December 31, 2015								
Purpose of Fu	nd	20	)14	2015		201	5	20	)16
i di pose di i d			tual	Budge	t	Projec			dget
To accumulate	funds for the support of the District's								<u> </u>
Collection Deve	lopment services and programs.								
Fiscal Year Re	venues								
Donations									
Pikes	Peak Library District Foundation	\$	-	\$	-	\$	-	\$	-
Othe	ſ		-		<u>-</u>		-		-
Other Reve	enue		-		-		-		-
Tota	Fiscal Year Estimated Revenues		-		-		-		-
Fiscal Year Ex	penditures								
Personnel			-		-		-		-
Library ma	nterials		-		299		299		-
Program e	xpenditures		-		-		-		-
Capital out	lay		-		-		-		-
Other			-		-		-		-
Tota	Fiscal Year Expenditures		-		299		299		-
Excess (D	Deficit) Revenues Over Expenditures		-	(	299)		(299)		-
Fund Bala	nce - Beginning of Year		299		299		299		-
Fund Bala	nce - End of Year	\$	299	\$	-	\$	-	\$	-

	es Peak Library District							
	cial Revenue Fund							
	eo Center Support Fund							
Thre	ee-Year Period Ended December 31, 2015							
Pur	pose of Fund	2014	2015	-		015	_	016
		 Actual	Budg	et	Pro	jection	Bu	dget
	accumulate funds for the support of the District's							
√ide	eo Center's programs and assets.							
Fisc	al Year Revenues							
	Donations							
	Pikes Peak Library District Foundation	\$ -	\$	-	\$	_	\$	-
	Other	-		-		-		-
	Transfer in from general Fund	-		-		-		-
	Total Fiscal Year Estimated Revenues	-		-		-		-
Fisc	cal Year Expenditures							
	Personnel	-		-		-		-
	Library materials	-		-		-		-
	Program expenditures	-		-		-		-
	Capital outlay	-		8,794		8,794		-
	Total Fiscal Year Expenditures	-		8,794		8,794		-
	Excess (Deficit) Revenues Over Expenditures	-	3)	8,794)		(8,794)		-
	Fund Balance - Beginning of Year	8,794		8,794		8,794		-
	Fund Balance - End of Year	\$ 8,794	\$	-	\$	_	\$	-

Pikes Peak Library District				
Special Revenue Fund				
Friends of the Pikes Peak Library Support Fund				
Three-Year Period Ended December 31, 2015				
Purpose of Fund	2014	2015	2015	2016
	Actual	Budget	Projection	Budget
To account for all donations made by the Friends of the	Pikes			
Peak Library District to the Pikes Peak Library District				
Figure 1 Van Barrana				
Fiscal Year Revenues				
Donations				
Bollations				
Friends of the Pikes Peak Library District	\$ -	\$ -	\$ -	\$ -
Other	-	-	-	-
	-	-	-	-
Other Devenue			_	
Other Revenue	-	-	-	-
Total Fiscal Year Estimated Revenues	_	_	_	_
Total Floor Four Estimated Novellags				
Fiscal Year Expenditures				
Personnel	-	-	-	-
L'hann a sastadala				
Library materials	-	-	-	-
Program expenditures	51	7 3,242	3,242	-
1 Togram oxportations	0.	0,212	0,2 12	
Capital outlay	-	-	-	-
Other	-	-	-	-
Total Fiscal Year Expenditures	51	7 3,242	3,242	_
Total Fiscal Teal Experiultures	31	3,242	3,242	_
Excess (Deficit) Revenues Over Expenditures	(51	7) (3,242)	(3,242)	-
	·		,	
Fund Balance - Beginning of Year	3,75	9 3,242	3,242	-
- 151 - 171	Φ ο = :	0 0		•
Fund Balance - End of Year	\$ 3,24	2 \$ -	\$ -	\$ -

Pikes Peak Library District				
Special Revenue Fund				
Staff Development and Recognition Fund				
Three-Year Period Ended December 31, 2015				
Purpose of Fund	2014	2015	2015	2016
	Actual	Budget	Projection	Budget
To accumulate funds for the support of the District's				
staff development and recognition programs.				
Fiscal Year Revenues				
Donations				
Pikes Peak Library District Foundation	\$ -	\$ -	\$ -	\$ -
Other	-	-	-	-
	-	-	-	-
Other Revenue	-	-	-	-
Total Fiscal Year Estimated Revenues	-	-	-	-
Fiscal Year Expenditures				
Personnel	-	-	-	-
Library materials	-	-	-	-
Program expenditures	-	-	-	-
Capital outlay	-	-	-	-
Other	1,925	-	-	-
Total Fiscal Year Expenditures	1,925	-	-	_
Excess (Deficit) Revenues Over Expenditures	(1,925)	-	-	-
Fund Balance - Beginning of Year	3,949	2,024	2,024	2,02
			·	
Fund Balance - End of Year	\$ 2,024	\$ 2,024	\$ 2,024	\$ 2,02

Pikes Peak Library District					
Special Revenue Fund					
Diversity Fund					
Three-Year Period Ended December 31, 2015					
Purpose of Fund	20	14	2015	2015	2016
	Ac	tual	Budget	Projection	Budget
To accumulate funds for the support of the District's					
diversity programs and activities.					
Fiscal Year Revenues					
Donations					
Pikes Peak Library District Foundation	\$	-	\$ -	\$ -	\$ -
Other		-	-	-	-
Other Revenue		-	-	-	-
Total Fiscal Year Estimated Revenues		-	-	-	-
Fiscal Year Expenditures					
Personnel		-	-	-	-
Library materials		-	-	-	-
Program expenditures		-	987	987	-
Capital outlay		-	-	-	-
Other		-	-	-	-
Total Fiscal Year Expenditures		-	987	987	-
Excess (Deficit) Revenues Over Expenditur	es	-	(987)	(987)	-
Fund Balance - Beginning of Year		987	987	987	-
Fund Balance - End of Year	\$	987	\$ -	\$ -	\$ -

	es Peak Library District				
	cial Revenue Fund				
	hors Program				
Γhr	ee-Year Period Ended December 31, 2015				
Pur	pose of Fund	2014	2015	2015	2016
		Actual	Budget	Projection	Budget
	accumulate funds for the support of the District's				
Auth	nor's Program activities.				
Fisc	cal Year Revenues				
	Donations				
	Pikes Peak Library District Foundation	\$ -	\$ -	\$ -	\$ -
	Other	-	-	-	-
	Other Revenue	-	-	-	-
	Total Fiscal Year Estimated Revenues	-	-	-	-
Fisc	cal Year Expenditures				
	Personnel	-	-	-	-
	Library materials	-	-	-	-
	Program expenditures	-	3,827	3,827	-
	Capital outlay	-	-	-	-
	Other	-	-	-	-
	Total Fiscal Year Expenditures	-	3,827	3,827	-
	Excess (Deficit) Revenues Over Expenditures	-	(3,827)	(3,827)	-
	Fund Balance - Beginning of Year	3,827	3,827	3,827	-
	Fund Balance - End of Year	\$ 3,827	'\$-	\$ -	\$ -

es Peak Library District				
cial Revenue Fund				
ee-Year Period Ended December 31, 2015				
pose of Fund	2014	2015	2015	2016
	Actual	Budget	Projection	Budget
er Programs				
al Year Revenues				
Donations				
Donation				
Pikes Peak Library District Foundation	\$ -	\$ -	\$ -	\$ -
Other	-	-	-	-
	-	-	-	-
Other Revenue	-	-	-	-
Total Fiscal Year Estimated Revenues	-	-	-	-
al Year Expenditures				
Personnel	-	-	-	-
Library materials	-	-	-	-
Program expenditures		3 813	3 813	_
Trogram oxponditures		3,010	3,313	
Capital outlay	-	-	-	-
Other	-	-	-	-
Total Fiscal Year Expenditures	-	3,813	3,813	-
Excess (Deficit) Revenues Over Expenditures	-	(3.813)	(3.813)	-
, , , , , , , , , , , , , , , , , , , ,		(2,210)	(2,270)	
Fund Balance - Beginning of Year	3,813	3,813	3,813	-
Fund Balance - End of Year	\$ 3,813	\$ -	\$ -	\$ -
; · · · · · · · · · · · · · · · · · · ·	cial Revenue Fund er Programs Designated Fund ee-Year Period Ended December 31, 2015  pose of Fund  accumulate funds for the support of the District's er Programs  cal Year Revenues  Donations  Pikes Peak Library District Foundation Other  Other Revenue  Total Fiscal Year Estimated Revenues  cal Year Expenditures  Personnel  Library materials  Program expenditures  Capital outlay  Other  Total Fiscal Year Expenditures  Excess (Deficit) Revenues Over Expenditures  Fund Balance - Beginning of Year	cial Revenue Fund er Programs Designated Fund ee-Year Period Ended December 31, 2015  pose of Fund  2014 Actual accumulate funds for the support of the District's er Programs  Donations  Pikes Peak Library District Foundation Other  -  Other Revenue  -  Total Fiscal Year Estimated Revenues  -  Library materials  Program expenditures  -  Capital outlay  Other  -  Total Fiscal Year Expenditures  -  Excess (Deficit) Revenues Over Expenditures  Fund Balance - Beginning of Year  3,813	cial Revenue Fund er Programs Designated Fund ee-Year Period Ended December 31, 2015  pose of Fund  2014  2015  Actual  Budget  accumulate funds for the support of the District's er Programs  al Year Revenues  Donations  Pikes Peak Library District Foundation Other   Other Revenue   Total Fiscal Year Estimated Revenues  Personnel  Library materials   Capital outlay  Other   Total Fiscal Year Expenditures	cial Revenue Fund er Programs Designated Fund see-Year Period Ended December 31, 2015  pose of Fund  2014 2015 2015 Actual Budget Projection  coumulate funds for the support of the District's er Programs  Donations  Pikes Peak Library District Foundation Other  Total Fiscal Year Estimated Revenues  Personnel  Library materials  Program expenditures  Capital outlay  Other  Total Fiscal Year Expenditures  - 3,813 3,813  Excess (Deficit) Revenues Over Expenditures  Fund Balance - Beginning of Year  2014 2015 2015 2015 2015 2015 2015 2015 2015