

2023 Budget Original Adopted Budget Document OPTION 1 & 2 ATTACHMENT A

Budget Hearing # 2 December 7, 2022

This revised copy of Attachment A contains the \$200,000 reduction to the originally presented General Fund appropriated personnel spending for Budget Year 2023, as read into record by Board Trustee Aaron Salt, and subsequently approved and adopted by the Pikes Peak Library District Board of Trustees on December 7, 2022.



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2023 Original Adopted Budget

SECTION 1 - SUMMARY & FORECAST



Changes to OAB 2022 - 2023

	2022 OAB	Changes	2023 OAB	% Change
REVENUES				
Property Taxes	33,145,936	627,163	33,773,099	2%
Specific ownership taxes	3,800,000	(300,000)	3,500,000	-8%
Interest on taxes	38,000	250	38,250	1%
Payment in lieu of taxes	10,000	200	10,200	2%
Total taxes	36,993,936	327,613	37,321,549	1%
Intergovernmental	1,004,631	(56,702)	947,929	-6%
Donations/fundraising	325,000	(95,000)	230,000	-29%
Employee contributions	0	612,143	612,143	100%
Other Operating Revenue	147,750	17,798	165,548	12%
Total Operating Revenue	1,477,381	478,239	1,955,620	32%
Total Revenue	38,471,317	805,851	39,277,168	2%
Expenditures				
Personnel Expense	23,028,665	1,618,509	24,647,174	7%
Operating Expense	13,837,034	735,463	14,572,497	5%
Capital Outlay	3,355,445	(2,319,647)	1,035,798	-69%
Total Expenditures	40,221,144	34,325	40,255,469	0%
Net Impact to Fund Balance	(1,749,827)	771,526	(978,301)	-44%

2023 OAB OAB COMPARISON



2023 BUDGET SUMMARY

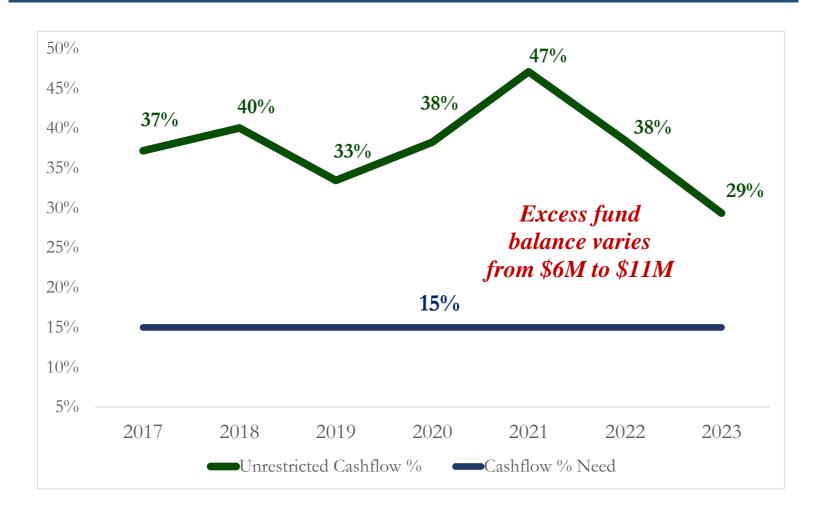
	General Fund	Capital Fund	Self-Insurance Fund	TOTAL BUDGET
REVENUES				
Property Taxes	30,743,906	0	3,029,193	33,773,099
Specific ownership taxes	3,500,000	0	0	3,500,000
Interest on taxes	38,250	0	0	38,250
Payment in lieu of taxes	10,200	0	0	10,200
Total taxes	34,292,356	0	3,029,193	37,321,549
Intergovernmental	912,131	35,798	0	947,929
Fines and fees	67,500	0	0	67,500
Interest income	38,250	0	0	38,250
Donations/fundraising	230,000	0	0	230,000
Employee contributions	0	0	612,143	612,143
Miscellaneous - Copy sales	45,225	0	0	45,225
Miscellaneous - Parking lot collections	10,050	0	0	10,050
Miscellaneous - Other	4,523	0	0	4,523
Total Revenue	35,600,035	35,798	3,641,336	39,277,168
<u>EXPENSES</u>				
Personnel Expense	21,349,076	0	3,298,098	24,647,174
Operating Expense	14,282,497	0	290,000	14,572,497
Capital Outlay	35,798	1,000,000	0	1,035,798
Total Expense	35,667,371	1,000,000	3,588,098	40,255,469
Net change in fund balance	(67,337)	(964,202)	53,238	(978,301)
Fund balance, beginning of year	10,151,900	5,103,754	99,692	15,355,346
Fund balance, end of year	10,084,563	4,139,552	152,930	14,377,045



PROJECTED FUND BALANCES							
	12/31/2021		12/31/2022		12/31/2023		
	Audited Fund Balances	2022 Projected Impacts	Projected Fund Balance	2023 Budget Impacts	Projected Fund Balance		
Nonspendable	400,575	0	400,575	0	400,575		
Restricted Fund Balance	1,392,473	0	1,392,473	0	1,392,473		
Restricted General Fund	1,793,048	0	1,793,048	0	1,793,048		
Assigned	306,562	0	306,562	0	306,562		
Unassigned	11,228,870	(1,383,532)	9,845,338	(67,337)	9,778,001		
Unrestricted General Fund	11,535,432	(1,383,532)	10,151,900	(67,337)	10,084,563		
General Fund	13,328,480	(1,383,532)	11,944,948	(67,337)	11,877,611		
Special Revenue Fund	100,688	(38,464)	62,224	0	62,224		
Capital Projects -North	315,403	54,841	370,244	(964,202)	(593,958)		
Capital Projects -East	113,493	91,187	204,680	0	204,680		
Capital Projects -Penrose	342,977	410,190	753,167	0	753,167		
Capital Reserve	3,495,940	279,723	3,775,663	0	3,775,663		
Capital	4,267,813	835,941	5,103,754	(964,202)	4,139,552		
Self- Insurance	313,188	(213,496)	99,692	53,238	152,930		
TOTAL FUND BALANCE	18,010,169	(799,551)	17,210,618	(978,301)	16,232,317		
Less: Restricted & Special Revenue	(1,893,736)	0	(1,855,272)	0	(1,855,272)		
Less: Cash Flow	(4,000,000)	0	(5,500,000)	0	(5,500,000)		
AVAILABLE FUND BALANCE	12,116,433	(799,551)	9,855,346	(978,301)	8,877,045		



HISTORICAL FUND BALANCES VERSUS WHAT IS NEEDED FOR CASHFLOW





PROJECTED ~ FIV	E YEAR FORI	ECAST (base	ed off Option 2	2)	
	2023	2024	2025	2026	2027
REVENUES					
Property Taxes (5%)	33,773,099	35,461,754	37,234,841	39,096,583	41,051,412
Specific ownership taxes (3%)	3,500,000	3,605,000	3,713,150	3,824,545	3,939,281
Interest on taxes	38,250	38,250	38,250	38,250	38,250
Payment in lieu of taxes (5%)	10,200	10,710	11,246	11,808	12,398
Total taxes	37,321,549	39,115,714	40,997,487	42,971,186	45,041,341
Intergovernmental (3%)	947,929	976,367	1,005,658	1,035,827	1,066,902
Fines and fees (5%)	67,500	70,875	74,419	78,140	82,047
Interest income	38,250	38,250	38,250	38,250	38,250
Donations/fundraising	230,000	230,000	230,000	230,000	230,000
Employee contributions (5%0	612,143	642,750	674,888	708,632	744,064
Copy sales (5%)	45,225	47,486	49,861	52,354	54,971
Parking lot collections (5%)	10,050	10,553	11,080	11,634	12,216
Other	4,523	4,523	4,523	4,523	4,523
Other Revenue	1,955,620	2,020,804	2,088,678	2,159,360	2,232,973
Total Revenue	39,277,168	41,136,517	43,086,164	45,130,545	47,274,314
EXPENSES					
GF- Personnel Expense (3%)	21,349,076	22,208,749	23,078,211	24,028,058	24,748,900
GF- Operating Expense (3%)	14,318,295	14,747,844	15,190,279	15,645,987	16,115,367
ISF- Medical Claims (10%)	3,588,098	3,946,908	4,341,599	4,775,758	5,253,334
CIP- Capital Projects	1,000,000	1,605,985	1,605,985	2,405,985	2,405,985
Total expense	40,255,469	42,509,486	44,216,074	46,855,789	48,523,586
Net change in fund balance	(978,301)	(1,372,968)	(1,129,909)	(1,725,243)	(1,249,272)
Fund balance, beginning of year ~ General Fund	10,151,900				
Fund balance, beginning of year ~Self-Insurance	99,692				
Fund balance, beginning of year ~ Capital	5,103,754				
LESS: Cashflows	(4,000,000)				
Available Beginning Fund Balance	11,355,346	10,377,045	9,004,077	7,874,167	6,148,924
Projected Rolling Fund Balance	10,377,045	9,004,077	7,874,167	6,148,924	4,899,652



2023 Original Adopted Budget

SECTION 2 - REVENUE



2023 Revenue Budget						
		8	Self-Insurance			
	General Fund	Capital Funds	Fund	2023 OAB		
REVENUES						
General Fund						
Property Taxes	30,743,906	0	3,029,193	33,773,099		
Specific ownership taxes	3,500,000	0	0	3,500,000		
Interest on taxes	38,250	0	0	38,250		
Payment in lieu of taxes	10,200	0	0	10,200		
Total taxes	34,292,356	0	3,029,193	37,321,549		
Intergovernmental - E-Rate	503,506	0	0	503,506		
Intergovernmental - AEFLA	84,002	0	0	84,002		
Intergovernmental - State Grant	171,706	0	0	171,706		
Intergovernmental - RHG	57,912	0	0	57,912		
Intergovernmental - IECLE	95,005	0	0	95,005		
Intergovernmental - Capital Restricted	0	35,798	0	35,798		
Fines and fees	67,500	0	0	67,500		
Interest income	38,250	0	0	38,250		
Donations/fundraising	230,000	0	0	230,000		
Employee contributions	0	0	612,143	612,143		
Miscellaneous - Copy sales	45,225	0	0	45,225		
Miscellaneous - Parking lot collections	10,050	0	0	10,050		
Miscellaneous - Other	4,523	0	0	4,523		
Total Operating Revenue	1,307,679	35,798	612,143	1,955,620		
Proceeds from sale of assets	0	0	0	0		
Investment Earnings	0	0	0	0		
Transfers In	0	0	0	0		
TABOR refund	0	0	0	0		
Total Other Revenue	0	0	0	0		
TOTAL REVENUE	35,600,035	35,798	3,641,336	39,277,168		

2023 OAB REVENUE

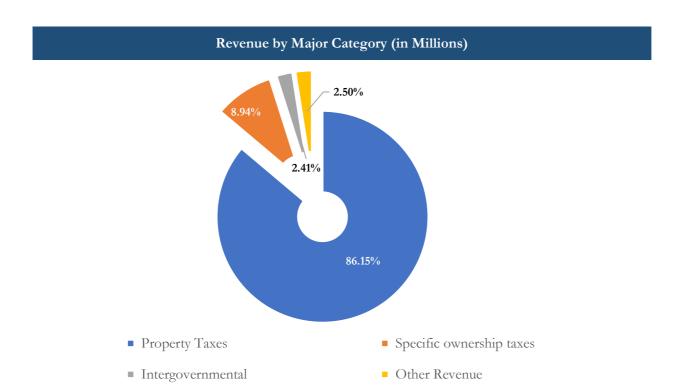


	EVENUE Budget 20	JZZ - ZUZ J	
	2022 OAB	Changes	2023 OAB
<u>EVENUES</u>			
Property Taxes	33,145,936	627,163	33,773,09
Specific ownership taxes	3,800,000	(300,000)	3,500,00
Interest on taxes	38,000	250	38,25
Payment in lieu of taxes	10,000	200	10,20
Total taxes	36,993,936	327,613	37,321,54
Intergovernmental - E-Rate	655,000	(151,494)	503,50
Intergovernmental - AEFLA	84,002	0	84,00
Intergovernmental - State Grant	170,624	1,082	171,70
Intergovernmental - RHG	0	57,912	57,91
Intergovernmental - IECLE	95,005	0	95,00
Intergovernmental - Capital Restricted	15,000	20,798	35,79
Fines and fees	67,500	0	67,50
Interest income	15,750	22,500	38,25
Donations/fundraising	325,000	(95,000)	230,00
Employee contributions	0	612,143	612,14
Miscellaneous - Copy sales	45,000	225	45,22
Miscellaneous - Parking lot collections	10,000	50	10,05
Miscellaneous - Other	9,500	(4,977)	4,52
Total Operating Revenue	1,492,381	463,239	1,955,62
BUDGET BEFORE TRANSFERS	38,486,317	790,851	39,277,16
Proceeds from sale of assets	0	0	
Investment Earnings	0	0	
Transfers In ^	3,045,095	(3,045,095)	
TABOR refund	0	0	
Total Other Revenue	3,045,095	(3,045,095)	

[^]In the 2022 Budget, the Capital Projects were funded with a transfer from General Fund, resulting in a duplicate revenue amount. In the 20. to provide greater transparency and to eliminate budget duplications, Property Tax Revenue is now allocated to the Capital Fund as needed.

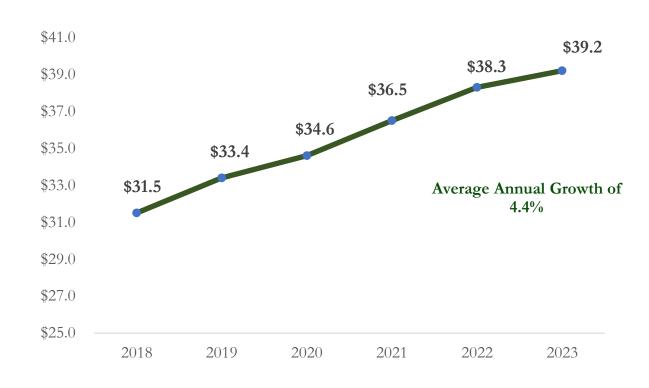
2023 OAB REVENUE





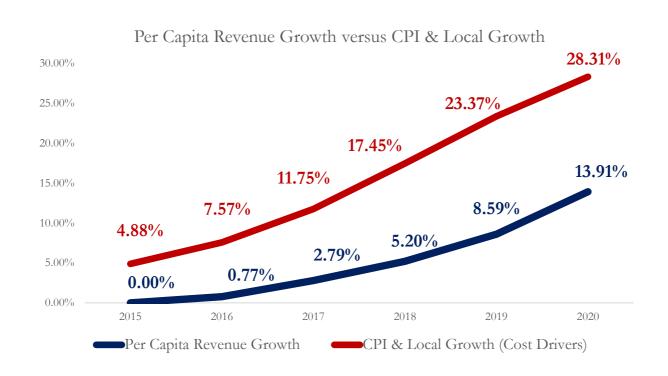


HISTORICAL REVENUE (IN MILLIONS)



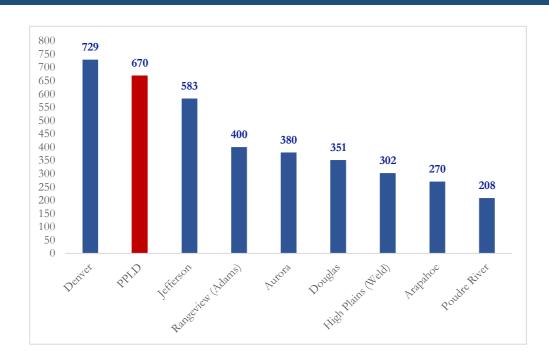


HISTORICAL PER CAPITA LOCAL REVENUE GROWTH VERUS MAJOR COST DRIVERS



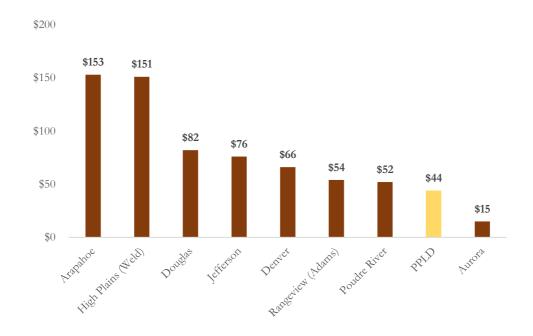


2021 COMPARITIVE POPULATION SERVED (in thousands)





2021 REVENUE PER CAPITA





2023 Original Adopted Budget

SECTION 3 - EXPENDITURES



	2022 0 4 5	C 1	2022 0 4 5	0/ C1
	<u>2022 OAB</u>	<u>Changes</u>	2023 OAB	% Change
General Fund	424.007	4.4.404	124.205	00/
Public Services	124,886	11,401	136,287	9%
Adult Services	751,607	33,107	784,714	4%
Family and Children Services	810,254	97,434	907,688	12%
Regional History and Genealogy	720,718	57,656	778,374	8%
Creative Services	551,064	20,233	571,297	4%
Knights of Columbus Hall	70,307	4,157	74,464	6%
Young Adult Services	513,439	54,495	567,934	11%
Adult Education	403,027	305,864	708,891	76%
Collection Management	2,225,986	120,409	2,346,395	5%
Collection Management - Library Materials	4,979,319	130,257	5,109,576	3%
Equity, Diversity and Inclusion	265,390	(72,088)	193,302	-27%
LIBRARY SERVICES SUMMARY	11,415,997	762,927	12,178,924	7%
West Region - Administration	269,689	10,856	280,545	4%
Penrose Library	1,301,315	134,432	1,435,747	10%
Cheyenne Mountain Library	479,670	33,380	513,050	7%
Old Colorado City Library	413,947	54,979	468,926	13%
Manitou Springs Library	258,452	45,658	304,110	18%
Ute Pass Library	61,812	(14,377)	47,435	-23%
Mobile Library Services	443,607	44,159	487,766	10%
WEST REGION SUMMARY	3,228,492	309,086	3,537,579	10%
Southeast Region - Administration	335,226	25,956	361,182	8%
East Library	1,657,970	106,722	1,764,692	6%
Fountain Library	364,183	25,150	389,333	7%
Ruth Holley Library	451,558	4,771	456,329	1%
Sand Creek Library	597,859	(38,902)	558,957	-7%
SOUTHEAST REGION SUMMARY	3,406,796	123,697	3,530,493	4%

2023 OAB PAGE 13 - 15

Changes to TOTAL EXPENDITURE (BASE) Budget 2022 - 2023						
	2022 OAB	<u>Changes</u>	2023 OAB	% Change		
North Region Administration	217,743	6,682	224,425	3%		
Library 21c	1,419,354	155,787	1,575,141	11%		
High Prairie Library	363,811	42,680	406,491	12%		
Calhan Library	71,295	3,192	74,487	4%		
Monument Library	526,848	50,576	577,424	10%		
Palmer Lake Library	500	0	500	0%		
Rockrimmon Library	460,359	54,971	515,330	12%		
NORTH REGION SUMMARY	3,059,910	313,888	3,373,798	10%		
LIBRARY SERVICE PROVIDERS SUMMARY	9,695,198	746,671	10,441,869	8%		
PUBLIC SERVICES SUMMARY	21,111,196	1,509,598	22,620,793	7%		
Administration	295,955	(4,316)	291,639	-1%		
Human Relations Office	739,035	90,720	829,754	12%		
Finance Office	717,993	643,236	1,361,229	90%		
Facilities	3,728,441	880,110	4,608,551	24%		
Security	1,004,258	285,329	1,289,587	28%		
Communications Office	1,272,851	40,347	1,313,198	3%		
Information Technology Office	2,775,884	(27,653)	2,748,231	-1%		
Development Office	310,175	44,278	354,452	14%		
ATTRITION SAVINGS	-	(344,055)	(344,055)	-100%		
Interdepartmental	1,545,694	(1,306,878)	238,816	-85%		
Support Services	12,390,284	301,119	12,691,403	2%		
GENERAL FUND - Undesignated	33,501,480	1,810,716	35,312,196	5%		
Designated Funds	521,719	(166,544)	355,175	-32%		
Total Designated	521,719	(166,544)	355,175	-32%		
TOTAL GENERAL FUND	34,023,199	1,644,172	35,667,371	5%		
elf-Insurance Fund						
Self-Insured Medical	2,857,500	730,598	3,588,098	26%		
SELF INSURANCE FUND	2,857,500	730,598	3,588,098	26%		

2023 OAB

Changes to TOTAL EXPENDITURE (BASE) Budget 2022 - 2023						
	2022 OAB	<u>Changes</u>	2023 OAB	% Change		
TOTAL GENERAL FUND & SELF INSURANCE OPERATING BUDGET	36,880,699	2,374,770	39,255,469	6%		
Capital Fund						
Capital Reserve- Creative Services	1,500	57,700	59,200	3847%		
Capital Reserve- IT	1,056,350	248,385	1,304,735	24%		
Capital Reserve- Facilities	754,500	(396,400)	358,100	-53%		
Communication Projects	25,395	14,855	40,250	58%		
East Renovation	117,000	351,000	468,000	300%		
Library 21C Capital Facility	194,500	(131,500)	63,000	-68%		
Penrose Capital Projects -Facilities	1,191,200	(1,078,500)	112,700	-91%		
DELAY OF CAPITAL PROJECTS	-	(1,405,985)	(1,405,985)	-100%		
CAPITAL FUND	3,340,445	(2,340,445)	1,000,000	-70%		
BUDGET BEFORE TRANSFERS REMOVAL #	40,221,144	34,325	40,255,469	0%		
Operating Transfers to Other Funds ^	3,045,095	(3,045,095)	0	-100%		
2023 BUDGET *	43,266,239	(3,010,770)	40,255,469	-7%		

[#] BUDGET BEFORE TRANSFERS illustrates actual changes in spending authority

2023 OAB PAGE 13 - 15

^{* 2023} BUDGET shows actual change in Budget



2023 TOTAL EXPENDITURE (BASE) Budget					
	<u>Personnel</u>	Operating	<u>Capital</u>	TOTAL	
General Fund					
Public Services	129,169	7,118	0	136,287	
Adult Services	672,614	112,100	0	784,714	
Family and Children Services	744,771	162,918	0	907,688	
Regional History and Genealogy	711,568	66,806	0	778,374	
Creative Services	476,405	94,892	0	571,297	
Knights of Columbus Hall	73,464	1,000	0	74,464	
Young Adult Services	457,886	110,048	0	567,934	
Adult Education	627,591	81,300	0	708,891	
Collection Management	1,608,365	738,030	0	2,346,395	
Collection Management - Library Materials	0	5,109,576	0	5,109,576	
Equity, Diversity and Inclusion	172,742	20,560	0	193,302	
LIBRARY SERVICES SUMMARY	5,674,576	6,504,348	0	12,178,924	
West Region - Administration	257,747	22,799	0	280,545	
Penrose Library	1,420,767	14,980	0	1,435,747	
Cheyenne Mountain Library	506,198	6,852	0	513,050	
Old Colorado City Library	464,686	4,240	0	468,926	
Manitou Springs Library	298,227	5,883	0	304,110	
Ute Pass Library	44,520	2,915	0	47,435	
Mobile Library Services	475,867	11,899	0	487,766	
WEST REGION SUMMARY	3,468,011	69,568	0	3,537,579	
Southeast Region - Administration	335,682	25,500	0	361,182	
East Library	1,738,492	26,200	0	1,764,692	
Fountain Library	380,933	8,400	0	389,333	
Ruth Holley Library	449,587	6,742	0	456,329	
Sand Creek Library	547,457	11,500	0	558,957	
SOUTHEAST REGION SUMMARY	3,452,151	78,342	0	3,530,493	
North Region Administration	197,425	27,000	0	224,425	
Library 21c	1,548,441	26,700	0	1,575,141	
High Prairie Library	402,516	3,975	0	406,491	
Calhan Library	73,162	1,325	0	74,487	
Monument Library	572,424	5,000	0	577,424	
Palmer Lake Library	, -	500	0	500	

2023 OAB TOTAL EXPENSE PAGE 16 17

2023 101AL	EXPENDITURE (BA	,		
	<u>Personnel</u>	<u>Operating</u>	<u>Capital</u>	TOTAL
Rockrimmon Library	511,355	3,975	0	515,330
NORTH REGION SUMMARY	3,305,323	68,475	0	3,373,798
LIBRARY SERVICE PROVIDERS SUMMARY	10,225,485	216,385	0	10,441,869
PUBLIC SERVICES SUMMARY	15,900,061	6,720,732	0	22,620,793
Administration	258,991	32,648	0	291,639
Human Relations Office	610,184	219,571	0	829,754
Finance Office	645,832	715,397	0	1,361,229
Facilities	894,599	3,713,952	0	4,608,551
Security & Safety	1,218,212	71,375	0	1,289,587
Communications Office	849,984	463,214	0	1,313,198
Information Technology Office	1,116,766	1,631,465	0	2,748,231
Development Office	190,802	163,650	0	354,452
ATTRITION SAVINGS	(344,055)	0	0	(344,055
Interdepartmental	7,700	231,116	0	238,816
Support Services	5,449,015	7,242,388	0	12,691,403
GENERAL FUND - Undesignated	21,349,076	13,963,120	0	35,312,196
Designated Funds	0	319,377	35,798	355,175
Total Designated	0	319,377	35,798	355,175
TOTAL GENERAL FUND	21,349,076	14,282,497	35,798	35,667,371
Self-Insurance Fund				
Self-Insured Medical	3,298,098	290,000	0	3,588,098
SELF INSURANCE FUND	3,298,098	290,000	0	3,588,098
Capital Fund				
Capital Reserve- Creative Services	0	0	59,200	59,200
Capital Reserve- IT	0	0	1,304,735	1,304,735
Capital Reserve- Facilities	0	0	358,100	358,100
Communication Projects	0	0	40,250	40,250
East Renovation	0	0	468,000	468,000
Library 21C Capital Facility	0	0	63,000	63,000
Penrose Capital Projects -Facilities	0	0	112,700	112,700
DELAY OF CAPITAL PROJECTS	0	0	(1,405,985)	(1,405,985
CAPITAL FUND	0	0	1,000,000	1,000,000
2023 BUDGET	24,647,174	14,572,497	1,035,798	40,255,469



Changes to	PERSONNEL Budget 202	2 - 2023		
	2022 OAB	Changes	2023 OAB	% Change
General Fund				
Public Services	117,686	11,483	129,169	10%
Adult Services	607,034	65,580	672,614	11%
Family and Children Services	620,691	124,080	744,771	20%
Regional History and Genealogy	632,556	79,012	711,568	12%
Creative Services	429,979	46,426	476,405	11%
Knights of Columbus Hall	66,307	7,157	73,464	11%
Young Adult Services	392,631	65,255	457,886	17%
Adult Education	333,727	293,864	627,591	88%
Collection Management	1,464,486	143,879	1,608,365	10%
Equity, Diversity and Inclusion	219,390	(46,648)	172,742	-21%
LIBRARY SERVICES SUMMARY	4,884,487	790,089	5,674,576	16%
West Region - Administration	232,802	24,944	257,747	11%
Penrose Library	1,289,565	131,202	1,420,767	10%
Cheyenne Mountain Library	461,870	44,328	506,198	10%
Old Colorado City Library	408,947	55,739	464,686	14%
Manitou Springs Library	249,452	48,775	298,227	20%
Ute Pass Library	59,062	(14,542)	44,520	-25%
Mobile Library Services	434,457	41,410	475,867	10%
WEST REGION SUMMARY	3,136,155	331,856	3,468,011	11%
Southeast Region - Administration	305,126	30,556	335,682	10%
East Library	1,627,970	110,522	1,738,492	7%
Fountain Library	357,483	23,450	380,933	7%
Ruth Holley Library	443,558	6,029	449,587	1%
Sand Creek Library	576,359	(28,902)	547,457	-5%
SOUTHEAST REGION SUMMARY	3,310,496	141,655	3,452,151	4%

Changes to PER	SONNEL Budget 202	22 - 2023		
	2022 OAB	<u>Changes</u>	2023 OAB	% Change
North Region Administration	184,743	12,682	197,425	7%
Library 21c	1,394,354	154,087	1,548,441	11%
High Prairie Library	360,061	42,455	402,516	12%
Calhan Library	70,045	3,117	73,162	4%
Monument Library	522,848	49,576	572,424	9%
Rockrimmon Library	456,609	54,746	511,355	12%
NORTH REGION SUMMARY	2,988,660	316,663	3,305,323	11%
LIBRARY SERVICE PROVIDERS SUMMARY	9,435,311	790,173	10,225,485	8%
PUBLIC SERVICES SUMMARY	14,319,799	1,580,262	15,900,061	11%
Administration	265,155	(6,164)	258,991	-2%
Human Relations Office	519,613	90,571	610,184	17%
Finance Office	566,393	79,439	645,832	14%
Facilities	774,825	119,774	894,599	15%
Security	923,438	294,774	1,218,212	32%
Communications Office	710,811	139,173	849,984	20%
Information Technology Office	1,247,356	(130,590)	1,116,766	-10%
Development Office	173,275	17,528	190,802	10%
ATTRITION SAVINGS	0	(344,055)	(344,055)	-100%
Interdepartmental	744,694	(736,994)	7,700	-99%
Support Services	5,925,559	(476,544)	5,449,015	-8%
GENERAL FUND - Undesignated	20,245,358	1,103,718	21,349,076	5%
Designated Funds	145,807	(145,807)	0	-100%
Total Designated	145,807	(145,807)	0	-100%
TOTAL GENERAL FUND	20,391,165	957,911	21,349,076	5%
elf-Insurance Fund				
Self-Insured Medical *	2,637,500	660,598	3,298,098	25%
SELF INSURANCE FUND	2,637,500	660,598	3,298,098	25%
OTAL PERSONNEL BUDGET	23,028,665	1,618,509	24,647,174	7%

^{*} In the 2022 Budget, the Self-Insured Medical costs were included in the Interdepartmental budget in the General Fund. In the 2023 Budget, to provide greater transparency and for consistency with the Annual Comprehensive Financial Report, it is budgeted in the Self-Insurance Fund. For purposes of this budget comparison, the 2022 Medical costs budget has been moved down to the Self-Insurance Fund.

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Auth	Authorized Positions & FTE Counts						
	Total A	authorized Po	ositions	Total Full Time Equivalents (FTEs)			
Department	2021 Budget	2022 Budget	2023 Budget	2021 Budget	2022 Budget	2023 Budget	
Chief Librarian and CEO Office	2	2	2	2.0	2.0	2.0	
Public Services - Administrative Services	1	1	1	1.0	1.0	1.0	
LIBRARY SERVICES							
Adult Services	9	9	9	9.0	9.0	9.0	
Family and Children's Services	10	10	10	9.5	9.5	9.5	
Regional History and Genealogy	13	13	12	10.5	10.5	10.0	
Creative Services	7	7	7	7.0	7.0	7.0	
Knights of Columbus Hall	1	1	1	1.0	1.0	1.0	
Young Adult Services	6	6	6	6.0	6.0	6.0	
Adult Education	7	7	7	7.0	7.0	7.0	
Collection Management	25	25	24	23.8	23.8	23.3	
Equity, Diversity and Inclusion	3	3	2	3.0	3.0	2.0	
Total LIBRARYSERVICES	81	81	78	76.8	76.8	74.8	
Regional Libraries - Administration							
West Region - Administration	4	4	4	4.0	4.0	4.0	
Penrose Library	42	42	40	29.8	29.8	29.2	
Cheyenne Mountain Library	13	13	13	10.0	10.0	10.0	
Old Colorado City Library	11	11	11	8.9	8.9	8.9	
Manitou Springs Library	7	7	7	5.2	5.2	5.2	
Ute Pass Library	2	2	2	1.4	1.4	1.4	
Mobile Library Services	13	13	13	9.2	9.2	9.2	
Total West Region	92	92	90	68.3	68.3	67.8	
Southeast Region - Administration	5	5	5	5.0	5.0	5.0	
East Library	52	52	50	37.3	37.3	35.5	
Fountain Library	11	11	11	7.3	7.3	7.3	
Ruth Holley Library	14	14	13	10.2	10.2	9.7	
Sand Creek Library	15	15	13	11.5	11.5	10.0	
Total Southeast Region	97	97	92	71.3	71.3	67.5	

Authorized Positions & FTE Counts						
	Total A	authorized Po	ositions	Total Full	Time Equiva	lents (FTEs)
	2021	2022	2023	2021	2022	2023
Department	Budget	Budget	Budget	Budget	Budget	Budget
North Region Administration	3	3	3	3.0	3.0	3.0
Library 21c	38	38	37	28.8	28.8	28.2
High Prairie Library	11	11	11	7.8	7.8	7.8
Calhan Library	3	3	3	1.7	1.7	1.7
Monument Library	16	16	16	11.9	11.9	11.9
Palmer Lake Library	0	0	0	0.0	0.0	0.0
Rockrimmon Library	13	13	13	9.9	9.9	9.9
Total North Region	84	84	83	62.9	62.9	62.4
Total Regional Libraries	273	273	265	202.6	202.6	197.7
SECURITY	22	22	22	20.5	20.5	20.5
HUMAN RELATIONS OFFICE	7	7	7	6.8	6.8	6.8
Facilities - Penrose Library	5	5	5	5.0	5.0	5.0
Facilities - East Library	3	3	3	3.0	3.0	3.0
Facilities - Library 21c	6	6	6	6.0	6.0	6.0
TOTAL FACILITIES	14	14	14	14.0	14.0	14.0
COMMUNICATIONS OFFICE	12	12	12	11.8	11.8	11.8
INFORMATION TECHNOLOGY OFFICE	17	17	17	16.6	16.6	16.6
DEVELOPMENT OFFICE	4	3	4	3.3	2.3	2.3
FINANCE OFFICE	8	8	8	8.0	8.0	8.0
Grand Total	441	440	430	363.2	362.18	355.3



Changes to OPE	Changes to OPERATING Budget 2022 - 2023				
	<u>2022 OAB</u>	<u>Changes</u>	2023 OAB	% Change	
General Fund					
Public Services	7,200	(82)	7,118	-1%	
Adult Services	144,573	(32,473)	112,100	-22%	
Family and Children Services	189,563	(26,645)	162,918	-14%	
Regional History and Genealogy	88,162	(21,356)	66,806	-24%	
Creative Services	121,085	(26,193)	94,892	-22%	
Knights of Columbus Hall	4,000	(3,000)	1,000	-75%	
Young Adult Services	120,808	(10,760)	110,048	-9%	
Adult Education	69,300	12,000	81,300	17%	
Collection Management	761,500	(23,470)	738,030	-3%	
Collection Management - Library Materials	4,979,319	130,257	5,109,576	3%	
Equity, Diversity and Inclusion	46,000	(25,440)	20,560	-55%	
LIBRARY SERVICES SUMMARY	6,531,510	(27,162)	6,504,348	0%	
West Region - Administration	36,887	(14,088)	22,799	-38%	
Penrose Library	11,750	3,230	14,980	27%	
Cheyenne Mountain Library	17,800	(10,948)	6,852	-62%	
Old Colorado City Library	5,000	(760)	4,240	-15%	
Manitou Springs Library	9,000	(3,117)	5,883	-35%	
Ute Pass Library	2,750	165	2,915	6%	
Mobile Library Services	9,150	2,749	11,899	30%	
WEST REGION SUMMARY	92,337	(22,769)	69,568	-25%	
Southeast Region - Administration	30,100	(4,600)	25,500	-15%	
East Library	30,000	(3,800)	26,200	-13%	
Fountain Library	6, 700	1,700	8,400	25%	
Ruth Holley Library	8,000	(1,258)	6,742	-16%	
Sand Creek Library	21,500	(10,000)	11,500	-47%	
SOUTHEAST REGION SUMMARY	96,300	(17,958)	78,342	-19%	
North Region Administration	33,000	(6,000)	27,000	-18%	
Library 21c	25,000	1,700	26,700	7%	
High Prairie Library	3,750	225	3,975	6%	
Calhan Library	1,250	75	1,325	6%	
Monument Library	4,000	1,000	5,000	25%	
Palmer Lake Library	500	0	500	0%	
Rockrimmon Library	3, 750	225	3,975	6%	
NORTH REGION SUMMARY	71,250	(2,775)	68,475	-4%	
LIBRARY SERVICE PROVIDERS SUMMARY	259,887	(43,502)	216,385	-17%	

Changes to OPERATING Budget 2022 - 2023						
	2022 OAB	<u>Changes</u>	2023 OAB	% Change		
PUBLIC SERVICES SUMMARY	6,791,397	(70,665)	6,720,732	-1%		
Administration	30,800	1,848	32,648	6%		
Human Relations Office	219,422	149	219,571	0%		
Finance Office ~	151,600	563,797	715,397	372%		
Facilities	2,953,616	760,337	3,713,952	26%		
Security	80,820	(9,445)	71,375	-12%		
Communications Office	562,040	(98,826)	463,214	-18%		
Information Technology Office	1,528,528	102,937	1,631,465	7%		
Development Office	136,900	26,750	163,650	20%		
Interdepartmental	801,000	(569,884)	231,116	-71%		
Support Services	6,464,725	777,663	7,242,388	12%		
GENERAL FUND - Undesignated	13,256,122	706,998	13,963,120	5%		
Designated Funds	360,912	(41,535)	319,377	-12%		
Total Designated	360,912	(41,535)	319,377	-12%		
TOTAL GENERAL FUND	13,617,034	665,463	14,282,497	5%		
elf-Insurance Fund						
Self-Insured Medical	220,000	70,000	290,000	32%		
SELF INSURANCE FUND	220,000	70,000	290,000	32%		
OTAL GENERAL FUND & SELF INSURANCE PERATING BUDGET	13,837,034	735,463	14,572,497	5%		
Operating Transfers to Other Funds ^	3,045,095	(3,045,095)	0	-100%		
OTAL OPERATING BUDGET	16,882,129	(2,309,632)	14,572,497	-14%		

^{*} In the 2022 Budget, the Self-Insured Medical costs were included in the Interdepartmental budget in the General Fund. In the 2023 Budget, to provide greater transparency and for consistency with the Annual Comprehensive Financial Report, it is budgeted in the Self-Insurance Fund. For purposes of this budget comparison, the 2022 Medical costs budget has been moved down to the Self-Insurance Fund.

[^] In the 2022 Budget, the Capital Projects were included in the 'Operating Transfers to Other Funds' budget in the General Fund. In the 2023 Budget, to provide greater transparency and to eliminate budget duplications, Property Tax Revenue is now being allocated directly to the Capital Fund for Capital Projects.

[~] Reclassication of Bank and Treasurer Fees from Interdepartmental to the appropriate home department



Changes to CAPITAL Budget 2022 - 2023							
	<u>2022 OAB</u>	<u>Changes</u>	2023 OAB	% Change			
General Fund							
Designated Funds - Capital	15,000	20,798	35,798	139%			
Total Designated	15,000	20,798	35,798	139%			
TOTAL GENERAL FUND	15,000	20,798	35,798	139%			
Capital Fund							
Capital Reserve- Creative Services	1,500	57,700	59,200	3847%			
Capital Reserve- IT	1,056,350	248,385	1,304,735	24%			
Capital Reserve- Facilities	754,500	(396,400)	358,100	-53%			
Communication Projects	25,395	14,855	40,250	58%			
East Renovation	117,000	351,000	468,000	300%			
Library 21C Capital Facility	194,500	(131,500)	63,000	-68%			
Penrose Capital Projects -Facilities	1,191,200	(1,078,500)	112,700	-91%			
DELAY OF CAPITAL PROJECTS	-	(1,405,985)	(1,405,985)	-100%			
CAPITAL FUND	3,340,445	(2,340,445)	1,000,000	-70%			
TOTAL CAPITAL BUDGET	3,355,445	(2,319,647)	1,035,798	-69%			

2023 OAB CAPITAL



	CAPITAL PROJECT	S DETAIL		
	2022 OAB	2023 OAB	\$ Variance	% Variance
Capital Reserve- Creative Services				
Equipment Intiatives		0		
Equipment Replacement	1,500			
	\$1,500	\$0	(\$1,500)	-100%
Capital Reserve- IT				
2018 Archival Management System		37,200		
21 AV Equipment Standardization		0		
21 Computer Refresh Staff		0		
Additional Drops	7,000			
Audio/Visual Equip Standard	100,000			
Awe Literacy Stations	55,000	0		
Barcode Scanners	12,500			
Body Camera	6,000			
Cabling Infrastructure	25,000			
Cabling Pe Adm & Staff	50,000			
Cm It Scanpro	11,000			
Contingency It	25,000			
Copiers	5,000			
Crs - Laptops	2,500			
Fcs Lena Early Education	17,800			
Hi Mfd	1,500			
HR Compensation Determination Tool		0		
Hr Digital Signage	5,000			
Hr Performance Manag Tool	11,750			
Hyterra Poc Radio System	45,000			
ILS Migration		0		
ILS Peripherals		0		
Kch Business Center	6,000			
Kch Business Centr Av	6,000			
Kch Laptop	2,500			
Mls Laptop For Astrovan	1,400			
Network Switches/ UPS (E-rate)		429,382		
Capital Projects Detail Continued:				
Receipt Printers	12,500			
Remote Access Terminals	60,000			
Report Servers	10,000			
Ru Av Replasement	7,400			
Sa Audio/Visual Equip	12,000			
Sa Av Conference Rm	1,600			



	CAPITAL PROJECT	S DETAIL		
	<u>2022 OAB</u>	2023 OAB	\$ Variance	% Variance
Sa Makerspace Video Display	1,600			
Se Laptops	3,600			
Security 21C Camera St Monitor	600			
Security Computers	3,000			
Security Exterior Device Charg	30,000			
Security Interion Div Charg	11,300			
Security Monitors 16 Locations	10,000			
Security Oncall Tablet	1,400			
Staff Increase It Support	2,400			
Telecommunications Switches	270,000	0		
Ups Rotation	14,000			
Wireless System (E-rate)	200,000	200,000		
Zebra Printer	9,000			
	\$1,056,350	\$666,582	(\$389,768)	-37%
Capital Reserve- Facilities				
Bookmobile	324,000			
Contingency 2022	50,000			
Vehicles Replacement	45,000			
Fo 5 Rtu'S Replacement	35,000			
Hvac Controller	30,000			
Furniture Contingency 2022	25,000	4,668		
Dw Asphalt Reapirs & Maintenan	20,000	,		
Mo Network Closet Rework	20,000			
Roof Inspection	20,000			
Ch Painting Allowance	18,000			
Dw Concrete Replacement	15,000			
Fo Remodel Staff Room	15,000			
Capital Projects Detail Continued:	,			
Pa Install Central Air Condit	15,000			
Ca After Hours Lockers	11,000			
Fo Collaborarive Work Space	11,000			
Ol Painting Allowance	10,000			
Pa Enginnering For A/C & Reno	10,000			
Pa Replace Service Desk	10,000			
Recycling Retainers	10,000			
Pa Carpet Replacement	8,500			
Ch Reading & Study Room Chair	7,500			
Fo Desk Replace - Adj Height	7,500			



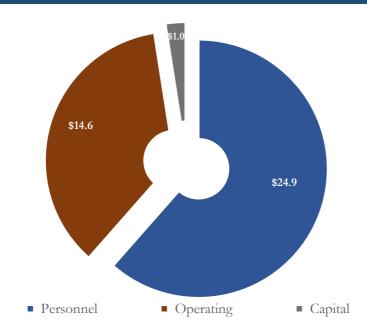
	CAPITAL PROJECT	S DETAIL		
	<u>2022 OAB</u>	2023 OAB	\$ Variance	% Variance
Sa Staff Chairs	7,500			
Ol Custom Table Top Screen	6,000			
Fo Water Fountain Replacement	5,000			
Ho Memorial For Ruth Holley	5,000			
Ol Window Cornices	3,000			
Pa Painting Allowance	3,000			
Ho Furniture Repl Childr&Teen	2,000			
Ol Lighting Upgrade	1,500			
Ro Public Restroom Improvem	1,500			
Sa Restroom Refresh	1,500			
Pa Lighting Upgrade	1,000			
Buildings		58,000		
Equipment		61,000		
Improvements other than Buildings		40,000		
	\$754,500	\$163,668	(\$590,832)	-78%
Communication Projects				
Branded Canopies	1,500			
Ch Signage	4,395			
Contingency	.,	5,000		
Ea Photo Exhibit	5,000	- ,		
FO SIGNAGE	•,•••	7,500		
HI SIGNAGE		5,000		
Capital Projects Detail Continued:		- ,		
KCH, Crs, Facilities		6,000		
LI Signage		9,500		
Pe Community Mural	5,000	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		
Rhg & East Signage	2,000			
RHG Signage	,	2,250		
RU Signage		5,000		
Sa Signage	7,500	- ,		
	\$25,395	\$40,250	\$14,855	58%
East Renovation				
2018 Contigency		25,000		
Buildings		0		
Contingency 2022	25,000	V		
Dock Concrete Repair/Replace	22,000			
Equipment	22,000	0		
Едириси		U		



CAPITAL PROJECTS DETAIL				
	2022 OAB	2023 OAB	\$ Variance	% Variance
Improvements other than Buildings		20,000		
Land Improvement	5,000			
Parking Lot Consultant	30,000			
Security Operations Center	35,000	0		
_	\$117,000	\$45,000	(\$72,000)	-62%
Library 21C Capital Facility				
2022 Contingency	25,000			
Auto Openers Ada For Maker	14,000			
Buildings	,	16,500		
Cm Meeting Room	12,500	ŕ		
Covert Tuff To Native Grass	75,000			
Elevator Lighting	12,000			
Elevator Starter	5,000			
Fire Mag-Lock Ada Studio	6,000			
Improvements other than Buildings		23,000		
Initial Irrigation Repairs/Upg	25,000			
Capital Projects Detail Continued:				
Seal Coat And Resptipe	20,000			
_	\$194,500	\$39,500	(\$155,000)	-80%
Penrose Capital Projects -Facilities				
Add A/C To Network Closet	15,000			
Add Teen Center - Consultant	10,000			
Adult Area Tables	5,000			
Ajustable Height Tables	8,700			
Buildings	-,	45,000		
Contingency 2022	25,000	,		
Enclose Lower Classroom	15,000			
Equipment	,	0		
Furniture For Children's Area	7,800			
Mezzanine Redesign	10,000			
Painting Allowance	75,000			
Personal Belongs Lockers	18,000			
Replace Door Openers	10,000			
Replace Rooftop Unit	23,500			
Roof Replacement	950,000			
Service Point Chairs	3,200			
Tables & Chairs - Adults	15,000			
	\$1,191,200	\$45,000	(\$1,146,200)	-96%
TOTAL CAPITAL	\$3,340,445	\$1,000,000	(\$2,340,445)	-70%

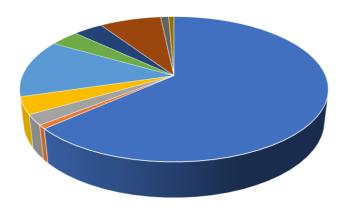


Expense by Major Category (in Millions)





2023 EXPENSE BUDGET BY DEPT



- Public Services ~64%
- Human Relations Office ~2%
- Facilities ~13%
- Communications Office ~4%
- Development Office ~1%

- Administration ~1%
- Finance Office ~4%
- Security & Safety ~4%
- Information Technology Office ~8%
- Interdepartmental ~1%

RESOLUTION TO ADOPT AND APPROPRIATE THE 2023 BUDGET (1 & 2)

A resolution summarizing expenditures and revenue for each fund, adopting a budget, and appropriating funds as outlined below for the Pikes Peak Library District, Colorado Springs, Colorado, for the calendar year beginning on the first day of January 2023 and ending on the last day of December 2023.

WHEREAS, pursuant to Colorado Local Government Budget Law, the Board of Trustees of the Pikes Peak Library District must adopt the annual budget for 2023 by December 15, 2022; and

WHEREAS, the 2023 Original Adopted Budget must recognize revenues and have available fund balance sufficient to cover the appropriated expenditures set forth in the annual budget; and

WHEREAS, a Preliminary Balanced Budget for 2023 was submitted by the Chief Financial Officer to the Board of Trustees on October 7, 2022, as required by Colorado Local Government Budget Law; and

WHEREAS, pursuant to the notice published in accordance with Colorado Local Government Budget Law, the proposed 2023 budget has been open for inspection by the public since October 7, 2022; and

WHEREAS, public hearings were held by the Board of Trustees on October 7, 2022 and November 16, 2022 in order to provide interested citizens an opportunity to file or register any comments or objections, and to review evidence and hear testimony as presented to the Board on the proposed 2023 budget; and

WHEREAS, up to and including this date, said proposed budget has been open for inspection by the public and interested citizens to be given an opportunity to file or register any objections to said proposed budget pursuant to Colorado Local Government Budget Law; and

WHEREAS, Attachment A outlines the revenue, expenditures and fund balance details of the 2023 budget; and

WHEREAS, all expenditure changes made to the Preliminary Balanced Budget to revenue and available fund balances are incorporated in the Original Adopted Budget, as required by Colorado Local Government Budget Law; and

NOW, THEREFORE, BE IT RESOLVED BY THE PIKES PEAK LIBRARY DISTRICT BOARD OF TRUSTEES;

Section 1. That the budget as submitted, amended and summarized in Attachment A, hereby is approved and adopted as the budget of the Pikes Peak Library District for the year 2023. The following sums are hereby appropriated from the revenues and available fund balances of each fund, to each fund, for the stated purpose:

 General Fund
 \$ 35,667,371

 Capital Fund
 \$ 1,000,000

 Self-Insurance Fund
 \$ 3,588,098

 Total
 \$ 40,255,469

Section 2. That the budget hereby approved and adopted shall be signed by the Interim Chief Librarian/Chief Executive officer, filed with the Colorado Department of Local Affairs, Division of Local Government, and made a part of the public records of the Pikes Peak Library District.

ADOPTED, this 7th day of December 2022.

Dr. Ned C. Stoll, President